

**UGI CENTRAL PENN GAS, INC.**

**BEFORE**

**THE PENNSYLVANIA PUBLIC UTILITY COMMISSION**

**Information Submitted Pursuant To**

**Section 53.51 et seq of the Commission's Regulations**

**CPG STATEMENT NO. 1 – ROBERT F. BEARD**

**CPG EXHIBIT NO. 1 – RFB-1**

**CPG STATEMENT NO. 2 – DONALD E. BROWN**

**CPG STATEMENT NO. 3 – PAUL R. MOUL**

**CPG EXHIBIT NO. 3 – PRM APPENDICES A THROUGH I**

**CPG STATEMENT NO. 4 – PAUL J. SZYKMAN**

**CPG EXHIBIT NO. 4 – PJS-1 THROUGH PJS-2**

**CPG STATEMENT NO. 5 – DAVID E. LAHOFF**

**CPG EXHIBIT NO. 5 – DEL-1 THROUGH DEL-4**

**CPG STATEMENT NO. 6 – JOHN F. WIEDMAYER**

**ORIGINAL TARIFF**

**CPG GAS – PA P.U.C. NO. 4**

**DOCKET NO. R-2010-2214415**

**Issued January 14, 2011**

**Effective March 15, 2011**

**CPG STATEMENT NO. 1 – ROBERT F. BEARD**

**BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION**

PENNSYLVANIA PUBLIC UTILITY	:	
COMMISSION,	:	
	:	
v.	:	Docket No. R-2010-2214415
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UGI CENTRAL PENN GAS, INC.	:	
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**DIRECT TESTMONY  
OF ROBERT F. BEARD, JR. P.E.**

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**CPG Statement No. 1**

Rate Filing Overview  
Gas Operations,  
System Safety and Reliability,  
Customer Service,  
Integration of CPG into UGI, and  
Large Commercial & Industrial Throughput

1 **I. INTRODUCTION AND QUALIFICATIONS**

2 Q. Please state your full name and business address.

3 A. My name is Robert F. Beard, Jr. My business address is 2525 N. 12th Street,  
4 Suite 360 Reading, Pennsylvania 19612.

5

6 Q. By whom are you employed and in what capacity?

7 A. I am employed by UGI Utilities, Inc. ("UGI"). I am Vice President of Marketing,  
8 Rates and Gas Supply.

9

10 Q. What is your educational background?

11 A. I received a Bachelor of Science degree in petroleum and natural gas  
12 engineering, and a master's degree in management from the Pennsylvania State  
13 University. I am a registered Professional Engineer in Pennsylvania.

14

15 Q. Please describe your professional experience.

16 A. I have more than twenty years of experience in the natural gas industry. I was  
17 initially employed by Cabot Oil & Gas Company as an engineer responsible for  
18 drilling and natural gas production. After approximately one year in this position,  
19 I was employed by Penn Fuel Gas, Inc., which later became PPL Gas Utilities  
20 Corporation ("PPL Gas"). During my employment with Penn Fuel Gas, Inc. and  
21 PPL Gas, I was responsible for engineering and technical services, storage,  
22 transmission and distribution operations, gas control, marketing, safety and  
23 training.

1 When PPL Gas was acquired by UGI on October 1, 2008, I became Vice  
2 President of the Southern Region. In this role, I was responsible for all  
3 distribution operations, construction and maintenance for the Region.

4 In my current role, I oversee all activity related to UGI's activities in the areas of  
5 marketing, rates and gas supply.

6  
7 Q. Mr. Beard, are you sponsoring any exhibits in this proceeding?

8 A. Yes. I am sponsoring the following Exhibits: CPG Exhibit RFB-1 (a map of the  
9 Company's service territory). I am also sponsoring certain responses to the  
10 Commission's filing requirements. Each response identifies the witness  
11 sponsoring it.

12  
13 Q. Please describe the purpose of your testimony.

14 A. My testimony serves several purposes. First, I will give a brief overview of the  
15 Company's need for rate relief in this case as well as an outline of the testimony  
16 being offered by the other UGI witnesses in this case (Part II). Second, I will  
17 generally discuss CPG's gas operations (Part III). Third, I will discuss CPG's  
18 safety record (Part IV). Fourth, I will describe CPG's customer service  
19 performance (Part V). Fifth, I will discuss the integration of CPG into UGI since  
20 CPG was acquired by UGI on October 1, 2008 (Part VI). Sixth, I will provide an  
21 overview of the adjustments to CPG's Large Commercial and Industrial ("Large  
22 C&I") throughput, including the potential threat of bypass related to Marcellus  
23 Shale gas production (Part VII).

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**II. OVERVIEW OF THE NEED FOR RATE RELIEF**

Q. Please discuss the rate relief that CPG is requesting through this filing.

A. CPG is seeking an increase in its annual base rate operating revenues of \$16.46 million, or 15.4 percent, on a total revenue basis, with a proposed effective date of March 15, 2011. The Company is also seeking authorization to make substantial changes to its existing tariff in order to harmonize CPG's tariff with those previously approved by the Commission for UGI and PNG. The Company also is proposing a significant new energy conservation program, the Energy Efficiency and Conservation Plan ("EECP"). Finally, the Company is proposing an incentive program to encourage the use of vehicles fueled by natural gas.

Q. Why is CPG seeking a rate increase at this time?

A. CPG's current rates do not provide it with a reasonable opportunity to earn its cost of capital. Since its last rate case in 2009, CPG's plant in service has increased by 5 percent, through investments in new and replacement gas plant. Further, CPG has granted its employees modest annual wage and salary adjustments and will continue to do so. Although CPG has been exercising cost containment measures and has made substantial progress toward integrating the operations of CPG with UGI Utilities and UGI PNG, those factors, along with experienced and anticipated declines in per customer usage, have caused CPG to be unable to earn a far rate of return on its investment, at present rate levels.

1 Specifically, as reflected in CPG Exhibit A (Future), Schedule A-1, CPG's  
2 operations are projected to produce an overall return on rate base of 5.02%, and  
3 a return on common equity of only 3.95%, for the twelve months ending  
4 September 30, 2011. As CPG witness Paul R. Moul discusses in his testimony  
5 (CPG St. 3), those returns are not adequate based on applicable financial data  
6 and the risks confronted by CPG. Unless CPG receives the proposed rate relief,  
7 those returns will continue to decline and potentially jeopardize its ability to make  
8 needed system investments to enhance the capacity of its distribution system  
9 and to replace older, obsolete facilities, each of which is needed to ensure  
10 continued system reliability and customer service performance and to better deal  
11 with the effects of the ongoing economic downturn. The drilling and production  
12 activity in the Marcellus Shale will bring about both opportunities and challenges  
13 for CPG. As more Marcellus production becomes available, our customers  
14 should benefit from lower cost gas. One challenge for the Company will be to  
15 balance the benefit of locally produced gas with the capital investments required  
16 to bring this gas into the CPG system. Also, the availability of cheaper, locally  
17 produced gas will likely expose the company to the risk of by-pass by some of  
18 larger customers.

19  
20 Q. Why is the Company proposing an energy conservation program?

21 A. The Energy Efficiency Conservation Plan (EECP) will provide customers with a  
22 financial incentive to install higher efficiency gas burning appliances and  
23 equipment. This reduction in consumption will provide savings to customers who

1 take advantage of the program and will place downward pressure on natural gas  
2 prices to the benefit of all customers. A more detailed discussion of this program  
3 is provided in the testimony of Mr. Fitzpatrick and others.

4  
5 Q. Please identify the other witnesses providing direct testimony on behalf of CPG  
6 in this proceeding and the subject matter of their testimony.

7 A In addition to me, the following witnesses are providing testimony in support of  
8 the CPG's rate request:

9 **Donald E. Brown** (CPG St. 2) serves as the Vice President — Finance  
10 and Chief Financial Officer at UGI Utilities, Inc. Mr. Brown addresses  
11 CPG's accounting and budgeting processes. Mr. Brown also presents  
12 CPG's overall future test year revenue requirement, including all rate base  
13 claims, operating expense claims, and certain pro forma adjustments. Mr.  
14 Brown also presents CPG's historic year results of operations and rate  
15 base with adjustments to place them on a ratemaking basis.

16  
17 **Paul R. Moul** (CPG St. 3) is the Managing Consultant of P. Moul &  
18 Associates, Inc. Mr. Moul presents expert testimony concerning the  
19 overall rate of return that CPG should be afforded a reasonable  
20 opportunity to earn on its rate base investment. Mr. Moul also supports  
21 the Company's claimed capital structure, its embedded cost of debt as  
22 well as its requested return on common equity. Schedules and work  
23 papers supporting Mr. Moul's findings are set forth in Exhibit B.



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**Paul J. Szykman** (CPG St. 4) serves as Vice President — Rates. Mr. Szykman is responsible for all areas of CPG's rate design and revenue allocation. Mr. Szykman also addresses and sponsors related exhibits showing the proof of revenues and proposed rate design. Finally, Mr. Szykman also is responsible for CPG's pro forma future test year operating revenue claim, including related adjustments to the future test year budget.

**David Lahoff** (CPG St. 5) is the Manager – Special Projects for UGI. Mr. Lahoff is sponsoring Exhibit F, which is Supplement Original Tariff – Gas Pa. P.U.C. No. 4 (“Tariff No. 4”). Mr. Lahoff provides a summary of the proposed changes to the tariff rules and regulations included in CPG’s proposed Tariff No. 4, and changes to the Choice Supplier Tariff, which is being incorporated into Tariff No. 4. Mr. Lahoff also provides an explanation of the Energy Efficiency & Conservation Rider (“EEC”), Conservation Development Rider, and the Natural Gas Vehicle Pilot program and service included in CPG’s proposed Tariff No. 4.

**John Wiedmayer** (CPG St. 6) is Project Manager of Gannett Fleming Valuation & Rate Case Consultants ("Gannett"). Mr. Wiedmayer develops and supports the Company's claim for annual depreciation expense and

1 the accumulated depreciation reserve. His studies are presented in CPG  
2 Exhibit C (Future) and CPG Exhibit C (Historic).

3  
4 **Paul R. Herbert** (CPG St. 7) is Gannett's President. He has prepared and  
5 sponsors a fully allocated cost of service study for use in this case, which  
6 is found in CPG Exhibit D.

7  
8 **Chris Rossi** (CPG St. 8) is Manager, Customer Accounting Services. Ms.  
9 Rossi will explain the Company's Universal Services Program and Quality  
10 of Service Performance metrics.

11  
12 **Paul Raab** (CPG St. 9) is an economic consultant and Partner in  
13 Energytools, llc. Mr. Raab will explain the development of and cost-  
14 benefit analysis supporting CPG's Energy Efficiency and Conservation  
15 Plan ("EECP").

16  
17 **Brian Fitzpatrick** (CPG St. 10) is Manager – Energy Efficiency and  
18 Conservation at UGI Utilities, Inc. Mr. Fitzpatrick will discuss the reasons  
19 supporting CPG's proposed EECP.

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21 **Charles Weekes** (CPG St. 11) is Director – Reporting and Budgeting at  
22 UGI Utilities, Inc. Mr. Weekes will discuss the Company's pro forma  
23 operating expenses and adjustments thereto.

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**Matt Nolan** (CPG St. 12) is Controller at UGI Utilities, Inc. Mr. Nolan will discuss the Company's pro forma taxes and consolidated tax adjustment.

**III. CPG'S GAS OPERATIONS**

Q. Please provide an overview of CPG's operations.

A. CPG provides natural gas service to approximately 75,650 customers located throughout an 8,010 square mile service territory that is located in 35 counties in Pennsylvania. The service territory, for the most part, is sparsely populated and non-integrated, as it is composed of mostly rural or distant suburban communities.

Q. How does the non-integrated nature of the CPG service territory affect its gas system operations?

A. The CPG system is composed of a number of operating systems with historical roots in separately created gas distribution businesses. While CPG has consolidated the operations of numerous predecessor companies under one corporate entity, the gas systems of many of those predecessor companies remain physically separated from the others due to geographic distance. Operating remote, non-integrated gas transmission and distribution systems presents some unique challenges. Because of the remote nature of some CPG facilities, the number of customers served per mile of pipeline is relatively low. This lower customer density requires more operating and maintenance activity per customer. In addition, the remoteness of some CPG facilities presents

1 challenges with regard to emergency response. As mentioned below, despite  
2 the challenges, CPG continues to provide safe and reliable service to its  
3 customers.

4  
5 Q. Please discuss the physical separation of the operating systems.

6 A. CPG Exhibit RFB-1 is a map of the CPG service territory. Shown in blue are  
7 operations in 35 counties in Pennsylvania and one county in Maryland. Prior to  
8 CPG's acquisition by UGI, these operations were separated into 18 operating  
9 districts within Pennsylvania due to the non-contiguous nature of the service  
10 territories. Each operating district had its own operations center although, where  
11 practical, resources were shared across the districts in an effort to gain  
12 efficiencies. As the operating districts are physically separated by wide swaths of  
13 geography, there is little opportunity to operate them together as one would  
14 operate an integrated network of pipeline facilities. As a result, the opportunities  
15 to centralize certain field operations have been limited. However, as discussed  
16 below, wherever feasible, we are integrating the management of CPG's  
17 operations with UGI's and PNG's for the purpose of gaining economies of scale  
18 among the three companies.

19  
20 Q. Please discuss the CPG transmission and distribution facilities.

21 A. CPG owns and operates approximately 3,800 miles of main, about 124 miles of  
22 which are classified as transmission lines. The vast majority (82%) of distribution  
23 main is constructed of contemporary material, which includes coated steel and

1 plastic. With one exception explained below, the transmission lines are used in  
2 the various operating districts in our service territory to receive gas that is  
3 delivered by an interstate pipeline at higher pressure and/or to transport those  
4 gas supplies over significant distance to distribution market areas located in the  
5 service territory. Once the gas reaches the distribution market, it is regulated  
6 down to distribution system operating pressures and delivered to our customers  
7 through service lines owned by the Company.

8  
9 Q. What is the exception you referenced?

10 A. I note that CPG presently owns the TL-94 line, which is a 10-mile transmission  
11 line that is utilized exclusively as part of the operation of the storage facilities in  
12 the Tioga West and Meeker Fields (“Storage Facilities”) located in Tioga County,  
13 Pennsylvania. However, as explained in the direct testimony of Mr. Lahoff (CPG  
14 St. 5), the Storage Facilities, together with the TL-94 line, are being acquired by  
15 UGI Storage Company (“UGI Storage”), pursuant to an application filed with  
16 FERC at Docket No. CP10-23-000.<sup>1</sup> On October 21, 2010, FERC issued an  
17 Order approving, among other things, UGI Storage’s application for approval to  
18 acquire the Storage Facilities and the TL-94 line from CPG. Once these assets

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<sup>1</sup> In conjunction with this action, CPG filed a Petition with the Commission at Docket No. P-2009-2145774 seeking approval to reduce its base rates upon FERC approval of the transfer of the Storage Facilities and the TL-94 line. On September 28, 2010, the Commission approved a Proposed Stipulation to Resolve All Outstanding Issues resulting from CPG’s Petition, and ordered CPG to file a compliance tariff supplement implementing the terms of the Stipulation as modified effective on one-day’s notice following FERC’s issuance of a certificate of public convenience authorizing UGI Storage to acquire the Storage Facilities and the TL-94 line.

1 are transferred, CPG will no longer own and provide transmission services  
2 through the TL-94 line.

3  
4 Q. How does CPG staff its gas operations?

5 A. CPG has 198 full-time employees. Of that number, more than half of are  
6 represented by a union, and the remaining employees are salaried or hourly,  
7 non-union employees. More than half of these employees are involved in the  
8 physical operation and maintenance of the transmission and distribution facilities,  
9 which includes the construction, operations and maintenance of mains, services  
10 and other facilities, damage prevention and safety, and pipeline regulatory  
11 compliance. The remaining employees are responsible for administrative duties,  
12 marketing, customer service, and credit and collections. In addition, as  
13 discussed in more detail below, CPG benefits from various management and  
14 support services provided by UGI and UGI Corporation (e.g., finance and  
15 accounting, payroll, gas supply, engineering, rates, purchasing, fleet, insurance,  
16 legal, treasury operations, corporate governance, information technology).

17  
18 Q. How are the operations of CPG been integrated into those of PNG and UGI?

19 A. UGI has integrated several parts of the operations of UGI, PNG, and CPG into  
20 the UGI System's Northern and Southern regional operating areas. Generally,  
21 the Northern Region is composed of the entire PNG service territory, the portion  
22 of UGI's gas service area in and around Hazleton, the UGI Electric Division, and  
23 what were CPG's Northeast and Northwest Operating Regions. The Southern

1           Region is composed of the entire UGI gas system other than Hazleton, and what  
2           were CPG's Southeast and Southwest operations.

3

4   Q.    With this operational integration, who is responsible for the overall management  
5           of the gas system operations?

6   A.    The Vice President of Operations is responsible for overseeing all operations.  
7           Reporting to the Vice President - Operations, the Vice President - Northern  
8           Region and the Vice President - Southern Region are responsible for each of the  
9           operating districts located in their region and thus are responsible for the  
10          planning, operation, maintenance, and construction of the system. Supporting  
11          the regional operations is an organization led by a Vice President - Operations  
12          Planning and Implementation, who is responsible for standardizing work and  
13          construction practices, environmental issues, damage prevention, training and  
14          safety, and other support. In addition, the Director - Central Services is  
15          responsible for overseeing and managing the various customer accounting  
16          operations including Universal Services, call center operations, and other related  
17          functions for all of CPG, UGI (both the electric and gas divisions), and PNG.  
18          Among other positions, the Director - Engineering has responsibilities for the gas  
19          engineering activities for the three companies.

20

21   Q.    Has this integration provided opportunities to integrate the pipeline networks of  
22          UGI, PNG, and CPG?

1 A. Yes. In an effort to provide an additional feed into the CPG Pittston system, an  
2 interconnection was established with the PNG distribution system. We continue  
3 to explore additional opportunities to establish interconnections between the UGI  
4 gas utilities companies as a means of providing a least-cost solution to supply  
5 and operational needs.

6  
7 Q. What benefits have been realized as a result of the integration of  
8 departments/functions since the acquisition?

9 A. Since the acquisition of CPG, the Company has made good progress in  
10 integrating CPG, PNG and UGI, where it makes sense. CPG has been  
11 integrated into the UGI financial system so that financial data and reporting can  
12 be done consistently across all three companies. This consistency helps create  
13 more effective and efficient financial operations.

14  
15 We also have integrated other critical areas of operation, such as safety, training,  
16 engineering and standards. Integration of these key areas enables the company  
17 to identify best practices and employing them across the companies.  
18 Standardization in areas such as design, methods and materials also facilitates  
19 efficiency and consistent operations.

20  
21 Q. Are there other efforts to leverage synergies through consolidation or the sharing  
22 of best practices?



1 A. Yes. UGI has created a centralized materials and standards Department that  
2 focuses on best practices, standardization of operating practices and  
3 substructure damages. The goal of this department is to provide benefits to all  
4 UGI utility companies by reducing any costs associated with separately  
5 managing the companies. As part of this effort, we are looking for opportunities  
6 to further develop our workforce, where practical, by cross-training our staff to be  
7 capable of working on multiple systems.

8  
9 Q. Have the operating cost reductions resulting from these efforts been reflected in  
10 CPG's budget in this case?

11 A. Yes, they have.

12  
13 **IV. SAFETY AND SYSTEM RELIABILITY**

14 Q. Have CPG's safety programs been integrated with those of UGI and PNG?

15 A. Yes, they have. We have brought the safety programs under one umbrella. This  
16 enables the three companies to share best practices from an employee safety as  
17 well as a gas system safety perspective. The ability to leverage the combined  
18 experience of three gas companies has been very beneficial in our effort to  
19 identify and implement safety related best practices.

20  
21 Q. Please discuss CPG's efforts to ensure gas system safety and reliability.

22 A. CPG monitors the condition and integrity of its pipeline system as mentioned  
23 above. Of the nearly 3,700 miles of distribution pipeline system, approximately  
24 82% is comprised of newer, low maintenance materials (plastic or coated,

1 cathodically protected steel). Based on a risk profile, or in connection with  
2 municipal infrastructure projects. CPG replaces older cast iron mains at a rate of  
3 about 3 miles per year and replaces bare steel main at approximately 9 miles per  
4 year,

5  
6 Q. Please discuss CPG's efforts to manage the number of times its gas facilities are  
7 hit by third parties.

8 A. Since its integration with UGI and PNG, CPG has reduced its annual incident  
9 rate per thousand of locate requests by approximately 15% (2.7 to 2.3). Through  
10 the expansion of UGI's comprehensive Substructure Damage Database process  
11 to CPG and coupling it with the "Pipeline Education and Awareness Program"  
12 CPG hopes to further reduce its line hit rate to the performance levels of UGI  
13 Utilities, which was 1.5 in 2010. As noted by the PA PUC in a recent audit, these  
14 tools allow UGI to track and monitor various aspects of pipeline damage such as  
15 marked/unmarked hits, amount billed, amount collected, etc., and led to a  
16 reduction in the number of line hits on the UGI system. This process is led by a  
17 Manager of Substructure Damage and Best Practices along with a Coordinator of  
18 Substructure Damage having responsibility for UGI, CPG, and PNG. CPG and  
19 PNG have been integrated into UGI's comprehensive Substructure Damage  
20 Database and there will be a single "Pipeline Education and Awareness  
21 Program" consistently administered for all three companies.

22  
23 Q. How is CPG's performance in the area of gas odor response rate?

1 A. CPG continues to have a very favorable gas odor response rate. In 2010, CPG  
2 responded to 99.73% of all odor calls within one hour of receiving the call.  
3 Considering the size of the CPG service territory and the remote location of some  
4 customers, this gas odor response rate is very good.

5  
6 Q. In your opinion, does CPG have a good history of employee safety?

7 A. Yes, it does. In 2010, the OSHA lost time rate for CPG was 0.44, a significant  
8 improvement over 2009 when this rate was 1.2. Additionally, the OSHA motor  
9 vehicle accident rate for 2010 was 2.8, compared to a rate of 5.8 in 2009.

10

11 **V. CUSTOMER SERVICE PERFORMANCE**

12 Q. Since the acquisition, has CPG maintained its historically high level of customer  
13 satisfaction?

14 A. Yes. CPG consistently scores highest among Pennsylvania's gas utilities in the  
15 Metrix Matrix transactional survey commissioned by the Pennsylvania Public  
16 Utility Commission. Additionally, CPG's solid customer satisfaction performance  
17 has contributed to UGI posting high scores in the JD Power survey which rates  
18 natural gas companies in the region. Additional detail regarding CPG's customer  
19 service performance is provided in the testimony of Ms. Rossi.

20

21 **VI. COMMERCIAL AND INDUSTRIAL THROUGHPUT**

22 Q. Have there been any changes to the Large Customer/Industrial Sales Budget  
23 since it was approved?

1 A. Yes, overall volumes have been reduced by about 11% from the original budget  
2 for customers being served on Rate L and 1.7% for customers being served on  
3 Rate GD.

4  
5 Q. What is the basis for these proposed reductions?

6 A. The reasons are two-fold. First, we have evaluated the potential for customers to  
7 bypass the gas utility, a risk also quantified in the UGI 10-K report. Many of these  
8 customers are locked into long-term agreements for a significant portion of their  
9 load and represent little threat. However, approximately 1.1 million dekatherms  
10 were removed from the Rate L budget to account for seven customers who  
11 represent a significant bypass threat (either to interstate pipeline or local  
12 Marcellus production). These customers have no long-term agreement for  
13 committed volumes and are free to bypass the UGI system at any time. 0.4  
14 million dekatherms were removed due to pipeline bypass threat and 0.7 million  
15 dekatherms were removed due to local bypass threat. This also resulted in a  
16 reduction in firm demand for the Rate L customer group of 3,484 dekatherms per  
17 day (350 attributed to pipeline bypass and 3,134 attributed to local production  
18 bypass).

19  
20 Q. What is the second reason for adjusting the budgeted throughput for the large  
21 commercial and industrial market?

22 A. The remaining adjustment (an increase of 30,305 dekatherms for Rate L and a  
23 decrease of 49,018 dekatherms for Rate GD) results from updated information

1 since the original budget was prepared. The Large Customer Budget (defined as  
2 customers served under Rates GD and L) is among the first to be created in the  
3 budget cycle. It is normally completed by June for the next Fiscal Year beginning  
4 the following October. Since the creation of the budget, there have been several  
5 changes among the group of customers. Several customers have terminated  
6 service due to business closures, some have significantly altered operations and  
7 one has significantly increased production. This more recent information has  
8 been reflected in our updated estimate.

9  
10 Q. What is the margin impact of these changes?

11 A. Mr. Szykman will explain the effect of these changes upon sales margin.

12  
13 CPG Flex Rate Customers

14 Q. Are there any customers that are currently being billed at less than maximum  
15 rates?

16 A. Yes, there are ten customers that are currently being billed at rates which are  
17 less than the maximum under the current tariff.

18  
19 Q. In general, why are the rates discounted for these customers?

20 A. Customers sometimes require a discounted rate because they have competitive  
21 alternatives or other competitive issues. Competitive alternatives usually  
22 compete directly with utility provided natural gas and can be obvious, such as,  
23 being dual-fueled or being near an interstate transmission line or local production

1 for a bypass. Competitive issues can be less obvious, such as an economic  
2 incentive to attract business to the region or a need for the customer to be price  
3 competitive with their product in the marketplace. From the utility perspective,  
4 any contribution to fixed costs that is above our marginal costs to operate the  
5 system is a benefit to all ratepayers. Certainly, this is true if the alternative is  
6 zero sales revenue from a customer.

7  
8 Q. Is the Company proposing changes with respect to this group of customers as  
9 part of this case?

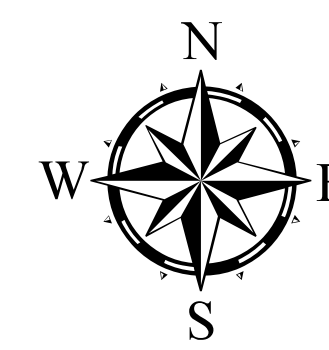
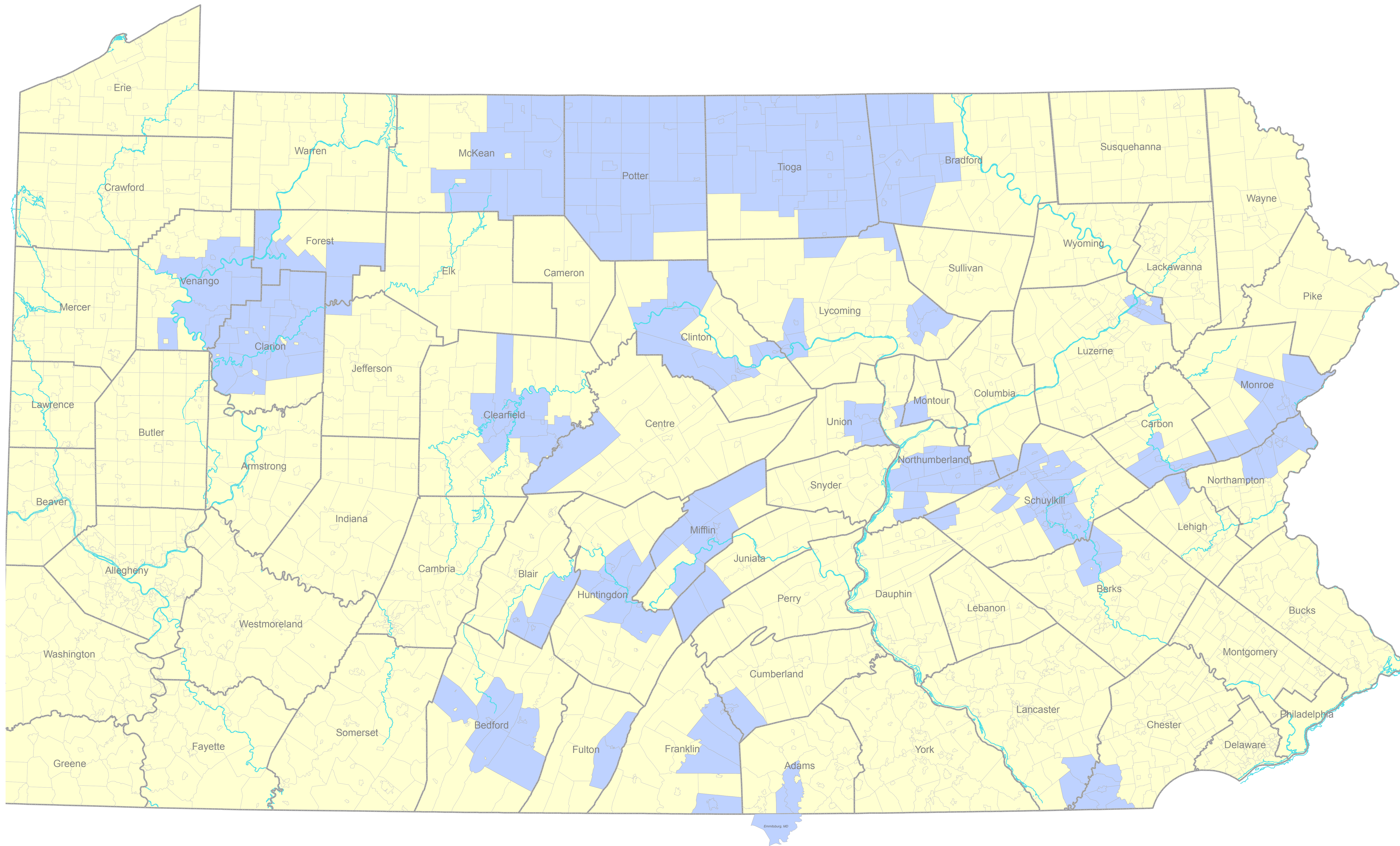
10 A. Yes. As explained in more detail by Mr. Szykman and Mr. Lahoff, CPG is  
11 proposing a substantial restructuring of its tariff in this proceeding to integrate it  
12 with tariff previously approved by the Commission for UGI Utilities and UGI PNG.  
13 Most of the customers referenced above, who are currently served under CPG's  
14 Rate L, will be served under proposed Rate XD.

15  
16 Q. Does this conclude your direct testimony?

17 A. Yes, it does.

**CPG EXHIBIT NO. – RFB-1**

# CPG SERVICE TERRITORIES





**CPG STATEMENT NO. 2 – DONALD E. BROWN**

**BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION**

PENNSYLVANIA PUBLIC UTILITY	:	
COMMISSION,	:	
	:	
v.	:	Docket No. R-2010-2214415
	:	
UGI CENTRAL PENN GAS, INC.	:	

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**DIRECT TESTIMONY  
OF DONALD E. BROWN**

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**CPG Statement No. 2**

Accounting and Budget Process  
Rate Base

1 **I. INTRODUCTION AND QUALIFICATIONS**

2 Q. Please state your full name and business address.

3 A. My name is Donald. E. Brown. My business address is 2525 North 12th Street, Suite 360,  
4 Reading, PA, 19612-2677.

5  
6 Q. By whom are you employed and in what capacity?

7 A. I am employed by UGI Utilities, Inc. (“UGI”). My title is Vice President — Finance and  
8 Chief Financial Officer.

9  
10 Q. What are your principal duties and responsibilities as Vice President – Finance and Chief  
11 Financial Officer ?

12 A. In that capacity, I have overall responsibility for the finance and accounting functions for  
13 Central Penn Gas, Inc. (“CPG”), as well as its affiliated distribution companies, UGI, and  
14 UGI Penn Natural Gas, Inc. (“PNG”). My duties include the management of the  
15 financial planning, accounting, payroll, accounts payable and cash remittance functions  
16 for the distribution companies and coordination of those functions with the Chief  
17 Financial Officer of our ultimate parent company, UGI Corporation. In all my  
18 assignments, I report directly to the President and Chief Executive Officer of UGI and  
19 assist him in all financial matters pertaining to utility operations. I also am responsible  
20 for supervising the preparation and filing of regulatory reports with the Pennsylvania  
21 Public Utility Commission ("PUC"), Federal Energy Regulatory Commission ("FERC"),  
22 the United States Securities and Exchange Commission ("SEC") and the United States  
23 Internal Revenue Service ("IRS").

24 Q. What is your educational background?

1 A. I hold a Bachelor's degree in economics from the Wharton School, University of  
2 Pennsylvania and an MBA from the Fuqua School of Business at Duke University. I  
3 have completed various industry (*i.e.*, American Gas Association and Edison Electric  
4 Institute) and Company-sponsored workshops. I have also completed all of the  
5 requirements to become a Certified Public Accountant.

6

7 Q. Please describe your professional experience.

8 A. I joined UGI in August 2007, as the Controller of the Gas Division. Prior to joining UGI,  
9 I was the Director of Treasury Services at UGI Corporation and was responsible for cash  
10 management, bank relations and raising debt capital, supporting mergers and  
11 acquisitions, and investor relations. Prior to joining UGI, I spent several years at  
12 Constellation Energy and Progress Energy in various financial planning and strategic  
13 analysis roles in electric generation, wholesale and retail marketing and natural gas  
14 businesses. Earlier, I spent five years with Deloitte & Touche in its management  
15 consulting and tax functions.

16

17 Q. Have you previously testified before the Pennsylvania Public Utility Commission?

18 A. Yes, on several occasions. These proceedings include the most recent base rate cases for  
19 CPG (Docket No. R-2008-2079675) and PNG (Docket No. R-2008-2079660).

20

21 Q. Please describe the purpose of your testimony.

22 A. My testimony has several purposes. I will explain the Company's accounting and  
23 budgeting processes (Part II). I also will discuss CPG's overall future test year revenue

1 requirements presentation, including its principal accounting exhibits, all rate base  
2 claims, operating expenses claims and certain pro forma adjustments applicable to those  
3 areas (Part III). Finally, I will present CPG's historic year results of operations and rate  
4 base with adjustments to place them on a ratemaking basis (Part IV). This latter  
5 presentation is provided for comparative purposes only, as CPG has elected to determine  
6 its revenue requirement on a future test year basis.

7  
8 Q. Mr. Brown, are you sponsoring any exhibits in this proceeding?

9 A. Yes. Together with other Company witnesses, I am sponsoring portions of CPG Exhibit  
10 A (Future) and CPG Exhibit A (Historic) regarding rate base and operating expenses.  
11 These exhibits comprise CPG's principal accounting exhibits for the future test year  
12 ending September 30, 2011 and the historic year ending September 30, 2010. The budget  
13 and actual data for the future test year and the historic year are derived from CPG's  
14 operating and capital budgets for the 12 months ending September 30, 2011 and book  
15 accounting data for the historic year ending September 30, 2010. I am also sponsoring  
16 certain responses to the Commission's filing requirements. Each response identifies the  
17 witness sponsoring it.

18  
19 **II. ACCOUNTING AND BUDGET PROCESS**

20 Q. Please discuss CPG's accounting processes.

21 A. CPG's accounting records are kept in accordance with generally accepted accounting  
22 principles ("GAAP") and the FERC's Uniform System of Accounts adopted by the  
23 Commission. The Company also maintains a continuing property records system in  
24 accordance with applicable PUC regulations.

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Q. Do CPG's continuing property records reflect the original cost value of the property in question?

A. Yes, they do. CPG's plant in service, plant additions, retirements and book adjustments have been recorded on an original cost basis in accordance with GAAP and the Uniform System of Accounts in accordance with PUC regulation.

Q. Are the books and records of CPG been subject to audit?

A. Yes. Historically, CPG's books and records were audited by internal and external auditors of its former parent company, PPL Corporation. Currently, UGI and UGI Corporation, and their external auditor, PriceWaterhouseCoopers, perform this function.

Q. How can you be reasonably certain that all of the property reflected in CPG's plant accounts is, in fact, used and useful?

A. CPG has in place a field process that requires that a record be created when property units are placed into service or retired. That information is then transferred through accounting entries to the Company's plant property accounts. Those entries reflect the addition or retirement and the original cost of any units of property that are added or retired. This process is reviewed by authorized individuals who review and approve the entries that are made to the plant property records. The process employed by CPG is the same as employed by UGI and PNG, the integrity of which has been reviewed by internal and external auditors.

1 Q. Please explain CPG's budgetary preparation and approval process.

2 A. Preparation of the CPG Operating Budget for the subsequent fiscal year begins during the  
3 spring. The revenue portion of the budget is a joint effort between the Marketing and  
4 Rates Departments. The Rates Department prepares the revenue budget from budgeted  
5 sales by customer class provided by the Marketing Department. The number of  
6 customers by customer class is determined using a wide range of factors, including trends  
7 in usage, the level of applications and inquiries for service from existing customers, new  
8 construction, the cost of competing fuels, and shifts in type of residence and customer  
9 mix. Usage per customer is developed by reviewing the most recent year's usage trends  
10 adjusted to normal weather conditions, the price of competitive fuels relative to natural  
11 gas, and current and anticipated levels of operation. The budgeted number of customers  
12 and usage per customer are combined to produce monthly budgeted sales. The revenue  
13 budget is calculated by applying tariff rates for each customer class to budgeted sales,  
14 plus an adjustment for unbilled revenue. The sales and revenue budget is then reviewed  
15 with and approved by senior management.

16  
17 Concurrently, the expense portion of the Operating Budget is prepared. Employee levels  
18 are reviewed and appropriate staffing levels are set for the upcoming fiscal year.  
19 Operating and maintenance expenses are developed by each functional manager based  
20 upon review of trends, monthly expenditure patterns, new or changed programs, and  
21 inflation. They are submitted for review and approval by senior management. CPG  
22 expenses are consolidated with allocated expenses from affiliated companies of CPG,  
23 such as accounting, rates, gas supply, human resources, information systems, payroll, and

1 remittance processing and from UGI Corporation to develop the budgeted Statement of  
2 Operations.

3  
4 The Operating Budget is submitted to the President of the Company for his review and  
5 approval. As a final step in the budgeting process, the Operating Budget is submitted to  
6 the Board of Directors for its review and approval. Each element of the PNG Operating  
7 Budget is formulated by personnel responsible for that aspect of the operation and who  
8 will be held accountable for the accuracy of their forecasts. The first and primary use of  
9 the Budget is as a working tool for the management and planning of the business.

10  
11 The CPG Capital Budget is prepared in conjunction with the Operating Budget.  
12 Operating personnel in each functional area prepare a detailed list of capital projects.  
13 Each project is identified, described and justified along with a breakdown of the costs  
14 associated with it. These projects are presented to the senior management which reviews  
15 them in terms of priorities, capital availability, and strategic alignment with the operating  
16 budget. After due consideration, the capital budget is set and presented, along with the  
17 operating budget, to senior management in a series of review meetings.

18  
19 The Company utilized the CPG Capital Budget in order to develop its claim for plant in  
20 service as of September 30, 2010. As explained below, to calculate its claim, the  
21 Company adjusted the actual original cost of plant in-service recorded on its books of  
22 account at September 30, 2010, by adding and subtracting the estimated cost of additions  
23 and retirements budgeted for the future test year.



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Q. Preliminarily, does the budget, and the various adjustments thereto discussed above, reflect any savings and costs associated with CPG’s acquisition by UGI?

A. Yes, they do. UGI acquired CPG on October 1, 2008. Since that time, a number of efforts have been undertaken to integrate CPG’s operations into the operations of the UGI utility and corporate systems. These efforts are discussed in detail in Mr. Beard’s direct testimony (CPG St. No. 1). The revenue, expense, and rate base effects of these efforts are reflected in the 2011 budget used as the basis for developing the requested revenue requirement in this proceeding. As a result of these integration efforts, operating expenses have decreased 1.2% annually between 2009 and the 2011 budget. We have managed to decrease expenses despite annual increases in wages, pension and health care expenses.

**III. FUTURE TEST YEAR**

**A. OVERVIEW**

Q. How is your discussion of CPG's future test year revenue requirement presentation organized?

A. In Section IV.B, I will present a summary of CPG's future test year revenue requirement. In Section IV.C, I discuss how the Company's rate base has been organized and determined. In Section IV.D, I explain how the Company’s revenues and operating expenses, depreciation and income taxes have been organized and determined.

Q. Please provide an overview of CPG's principal accounting exhibits.

1 A. CPG's principal accounting exhibit is CPG Exhibit A (Future), which includes a  
2 presentation for the future test year ending September 30, 2011. This presentation is  
3 comprised of four sections:

4 Section A summarizes CPG's requested rate base, revenues and expenses at present rates  
5 and the calculation of its requested revenue increase.

6 Section B includes basic accounting data extracted, in most part, from CPG's financial,  
7 accounting, operating and capital budgets, and other records. This data includes a  
8 future test year ending balance sheet, a statement of net operating income and test  
9 year revenues, a schedule of expense items by cost element, and a tax expense  
10 calculation. Also included are schedules showing CPG's embedded cost of debt,  
11 year end capital structure and overall claimed rate of return.

12 Section C provides the elements of CPG's rate base claim and how each element of that  
13 claim is derived. The Company's rate base includes utility plant in service, gas  
14 storage inventory, cash working capital, materials and supplies inventory and  
15 offsets for accumulated depreciation, accumulated deferred income taxes,  
16 customer deposits and customer advances in aid of construction.

17 Section D presents the Company's revenues and expenses on a pro forma ratemaking  
18 basis. Necessary adjustments to budgeted levels of expense items and revenues  
19 are summarized in Schedules D-1 through D-2 and detailed in the remaining  
20 schedules. The resulting test year expense and revenue levels are shown on  
21 Schedule D-3 and used to derive CPG's pro form income at present and proposed  
22 rates as set forth in Schedule A-1.

23

1 Q. What information is included in CPG Exhibit A (Historic)?

2 A. CPG Exhibit A (Historic) follows the format of CPG Exhibit A (Future) but reflects data  
3 for the historic year ending September 30, 2010. This information is provided in an  
4 effort to comply with the Commission's filing requirements. It provides a basis for  
5 comparing our future test year claims with actual book results from the historic year.

6

7 Q. From what sources are the data included in CPG Exhibit A (Future) and CPG Exhibit A  
8 (Historic) derived?

9 A. This data is derived from the Company's books and records and capital and operating  
10 budgets. CPG Exhibit A (Future) is based on adjusted budgeted data for the year ending  
11 September 30, 2011. CPG Exhibit A (Historic) is based on adjusted experienced data for  
12 the year ended September 30, 2010.

13

14 **B. FUTURE TEST YEAR REVENUE REQUIREMENT**

15 Q. How were the pro forma revenue increase and revenues at proposed rates established?

16 A. This calculation is shown at a summary level on Schedule A-1, column 4 of CPG Exhibit  
17 A (Future). Lines 1-11 summarize the pro forma measures of value (rate base). Pro  
18 forma revenues at present rates, pro forma expenses, and taxes at present rates, pro forma  
19 net operating income at present rates and the calculated rate of return at present rates are  
20 shown on lines 12-21. Lines 22-25 show the increase in net operating income required to  
21 permit CPG to earn its required overall rate of return of 9.11 percent. Application of the  
22 Gross Revenue Conversion Factor (GRCF) on line 26 establishes the revenue increase  
23 shown on line 27 needed to generate that net operating income. Column 5 of Schedule  
24 A-1 shows the level of the revenue increase and the increase in expenses associated with

1 the revenue increase. Column 6 of Schedule A-1 shows the revenue, expenses, and rate  
2 base at proposed rates, as well as the resulting rate of return of 9.11 percent.

3  
4 Q. What is the overall requested increase in revenue?

5 A. The overall requested increase in revenue is \$16.460 million. This represents the  
6 difference between the pro forma future test year revenue requirement of \$123.312  
7 million and the annual level of operating revenues of \$106.852 million under existing  
8 rates. These figures are shown on line 15 of Schedule A-1 of CPG Exhibit A (Future).

9  
10 **C. RATE BASE**

11 Q. With reference to CPG Exhibit A (Future), please explain how CPG's rate base values  
12 were determined.

13 A. The Company's rate base presentation is shown in CPG Exhibit A (Future), Schedule C-  
14 1. Schedule C-1 summarizes the Company's rate base values for the test year. Column 3  
15 indicates the schedule upon which the calculation of each of the rate base elements is  
16 found. Columns 4-6 also show the amounts at present and proposed rates, respectively.  
17 CPG's total future test year rate base claim, net of deductions for accumulated deferred  
18 income taxes, customer deposits, and customer advances is \$232.132 million. Except  
19 where otherwise noted, I will describe each of these rate base elements in greater detail  
20 below.

21  
22 **1. Utility Plant in Service**

23 Q. Please explain how the Company determined its rate base value for plant in service.

1 A. The Company's claim for utility plant in service represents the sum of the closing plant  
2 balances as of September 30, 2010, and budgeted plant additions for the year ended  
3 September 30, 2011, less budgeted future test year plant retirements and pro forma plant  
4 adjustment shown on Schedule C-2.

5  
6 Q. Please describe Schedule C-2 to CPG Exhibit A (Future).

7 A. This schedule includes 11 pages and presents CPG's total future test year claim of  
8 \$347.164 million for gas utility plant in service on page 3, column 4, line 13. Gas utility  
9 plant enables CPG to provide gas service to its customers.

10

11 Q. How was the gas utility plant in service amount of \$347.164 million, shown on Schedule  
12 C-2, page 3, line 13 determined?

13 A. This amount is based on the pro forma balance as of September 30, 2011. The amount  
14 includes: (1) utility plant in service as of September 30, 2010; (2) budgeted capital  
15 expenditures expected to close to plant for the 12 months ending September 30, 2011;  
16 and (3) an adjustment to remove non-jurisdictional plant, less plant retirements during the  
17 same period.

18

19 Q. Please describe what information is shown on Schedule C-2, page 3.

20 A. This information provides a summary of CPG's pro forma claim for utility plant in  
21 service by service category. Column 2 shows the future test year ending balances;  
22 Column 3 shows the net effect of the various plant adjustments; and Column 4 provides  
23 the adjusted future test year budgeted plant.

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Q. What information is included on Schedule C-2, pages 4-7?

A. These pages show the gas plant in service balances for 2009 and 2010 plus the amount of plant additions budgeted as of the end of the future test year, by FERC account.

Q. Please describe the information shown on pages 8-9 to Schedule C-2.

A. The information shown on pages 8-9 reflect adjustments to plant that are being proposed by the Company, by FERC account.

Q. Please describe the adjustments reflected on pages 8-9 to Schedule C-2.

A. There are two adjustments as reflected in columns 2-3 of pages 8-9. First, the Company is removing non-jurisdictional plant located in Maryland. The second adjustment reflects the removal of CPG’s storage facilities in the Tioga West, Meeker and Wharton Storage Fields (“Storage Facilities”) from base rates. On November 19, 2009, UGI Storage Company (“UGI Storage”) filed an application at FERC at Docket No. CP10-23-000 for a certificate of public convenience and necessity to acquire the Storage Facilities.<sup>1</sup> In conjunction with this action, CPG filed a Petition with the Commission at Docket No. P-2009-2145774 seeking approval to reduce its base rates upon FERC approval of the transfer of the Storage Facilities. On September 28, 2010, the Commission approved a Proposed Stipulation to Resolve All Outstanding Issues resulting from CPG’s Petition,

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<sup>1</sup> Concurrently with the filing of UGI Storage’s Application, CPG filed an application with FERC at Docket No. CP10-24-000, pursuant to Section 7 of the NGA, seeking authorization to abandon that portion of the blanket certificate issued under 18 C.F.R. § 284.224 to its predecessor, North Penn, applicable to storage service, with such abandonment to take effect contemporaneously with the certificate approvals, if granted, requested by UGI Storage.

1 and ordered CPG to file a compliance tariff supplement implementing the terms of the  
2 Stipulation as modified effective on one-day's notice following FERC's issuance of a  
3 certificate of public convenience authorizing UGI Storage to acquire the Storage  
4 Facilities. On October 21, 2010, FERC issues an Order approving, among other things,  
5 UGI Storage's application for approval to acquire the Storage Facilities from CPG.

6  
7 As a result of this transfer of the CPG's storage facilities to UGI Storage, \$8.413 million  
8 of gas plant will be removed from rate base. The transfer is scheduled to be completed  
9 on April 1, 2011.

10  
11 Q. Is the information for future test year retirements shown on pages 10-11 of Schedule C-2  
12 to CPG Exhibit A (Future)?

13 A. Yes. Pages 10-11 of Schedule C-2 provide actual and projected plant retirements.  
14 Retirements for most plant accounts were projected by plant account by applying the  
15 average retirement, as a percent of additions, for the five years 2006 through 2010, to the  
16 future test year plant additions. For certain General Plant accounts subject to  
17 amortization accounting, retirements are recorded when a vintage is fully amortized. All  
18 units are retired per books when the age of the vintage reaches the amortization period.

19  
20 **2. Accumulated Depreciation**

21 Q. Please explain how the Company determined its rate base value for accumulated  
22 depreciation.

23 A. Accumulated depreciation similarly determined, starting with accumulated depreciation  
24 as of September 30, 2010, adding the budgeted level of depreciation expense for the

1 future test year and calculating the impact of the FTY plant retirements and a provision  
2 for net salvage as shown on Schedule C-3. The depreciation rates and test year expense  
3 levels are discussed in Mr. Wiedmayer's testimony (CPG St. 6), with the underlying  
4 future test year depreciation analysis provided in CPG Exhibit A (Future).

5  
6 Q. Please describe Schedule C-3 of CPG Exhibit A.

7 A. This schedule, containing 11 pages, presents the accumulated provision for depreciation  
8 as of September 30, 2011, distributed among the various FERC accounts. The total  
9 amount for accumulated depreciation, \$113.025 million, is summarized on pages 1-2 to  
10 this schedule. That amount is then reflected on line 2 of the measures of value summary  
11 on Schedule C-1.

12  
13 Q. Please summarize the remaining 9 pages of Schedule C-3.

14 A. Page 3 shows the pro forma future test year level of accumulated depreciation distributed  
15 to the various plant categories, including the effect of pro forma adjustments related to  
16 the removal of the Maryland distribution facilities and storage facilities. Pages 4-5 show  
17 the detail of the accumulated depreciation by FERC account for the test year ending  
18 September 30, 2011. Pages 6-7 show the cost of removal amounts by FERC account.  
19 Pages 8-9 show the negative net salvage amortization by FERC account. Pages 10-11  
20 include the salvage amounts for the test year. All of these amounts are included in the  
21 test year accumulated depreciation calculations. The amortization of negative net salvage  
22 was calculated using a 5-year amortization schedule in accordance with Commission  
23 precedent.



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**3. Cash Working Capital**

Q. Please explain how the Company determined its rate base value for cash working capital.

A. A detailed analysis of the Company's cash working capital ("CWC") requirements was conducted by the Company and is reflected in Schedule C-4. CWC is the capital requirement arising from the difference between (1) the lag in the receipt of revenue for rendering service and (2) the lag in the Company's payment of cash expenses incurred to provide that service, as shown in Schedule C-4.

Q. Please describe the Schedule C-4 of CPG Exhibit A (Future).

A. Schedule C-4 is a multi-paged document that presents the Company's claim for cash working capital ("CWC"). As shown on page 1 to Schedule C-4, CPG's CWC claim is \$1.979 million. This amount is then reflected on line 4 of the rate base summary contained in Schedule A-1.

Q. What data is shown on page 2 of Schedule C-4?

A. Page 2 summarizes the derivation of CPG's revenue collection lag and overall expense payment lag. The revenue lag days are shown on line 1 and the expense lag days for each of the expense components are shown on lines 3-5. The net lag in the collection of revenue of 8.75 days shown on line 8 is then multiplied by the average daily operating expense balance on line 9 to arrive at a base CWC amount of \$1.933 million for operating expenses. The average daily expense balance, \$221,000 on line 9, is determined by dividing the total pro forma annual operating expenses, excluding uncollectible accounts expenses of \$80.740 million on line 6, column 2, by the number of

1 days in a year, 365. I will describe the other components of the CWC claim when I  
2 discuss the related schedules.

3  
4 Q. Please describe Schedule C-4, page 3, which shows the revenue lag calculation.

5 A. The total revenue lag days (line 23) were determined by dividing the average month-end  
6 accounts receivable balances for the thirteen months ended September 30, 2010 (line 17,  
7 column 2) into the annual revenue billed during the year ending the same date (line 18,  
8 column 3). This results in an accounts receivable turnover rate of 12.26 (line 19, column  
9 4), which is equivalent to 29.77 lag days (line 20, column 5) (365 divided by 12.26  
10 accounts receivable turnover rate). As shown on lines 20-23, the payment portion of the  
11 revenue lag is added to (1) the 2.72 day lag between the meter reading day and the day  
12 bills are sent out and recorded as revenue and accounts receivable by the Company and  
13 (2) the 15.21 day service lag, which is the time from the mid-point of the service period  
14 until the meter reading date. This calculation results in a total revenue lag of 47.7 days.

15  
16 Q. How was the mid-point of the service period calculated?

17 A. The mid-point of the service period is equal to the number of days in an average service  
18 month (365 days divided by 12, or 30.42 days) divided by two (15.21 days).

19  
20 Q. How are the payroll expense lags for the CWC claim calculated?

21 A. This calculation is shown on page 4 of Schedule C-4. Lines 1-6 reflect the payroll  
22 expense lag. The payroll amounts shown there reflect the budgeted payroll for the future

1 test year, which is shown on Schedule D-7. The lag periods for union and non-union  
2 payroll are shown separately on lines 1-2 with the same bi-weekly pay period.

3  
4 Q. Please discuss how the lag days associated with the purchased gas costs shown on  
5 Schedule C-4, page 2, line 4 was calculated.

6 A. This calculation is shown on page 6 of Schedule C-4 and is based on a review of gas  
7 purchases during the 12-month period October 2009 through September 2010. As shown  
8 there, the total dollar amount of gas purchased during that period was \$74.437 million  
9 and the average payment lag equaled 38.26 days. The payment lag was determined using  
10 the midpoint of the service payment for each of the payments and the payment date for  
11 each, averaged for the entire 12-month study period.

12  
13 Q. How was the Other Expense payment lag, shown on Schedule C-4, page 2, line 5,  
14 calculated?

15 A. The calculation of this lag is shown on page 4 to Schedule C-4. The average payment lag  
16 for all remaining expenses was derived from data for the 4 months shown in more detail  
17 on page 5 of Schedule C-4. A list of all cash disbursements during each of these months  
18 was selected in a format that would show the payee, the date service was provided or the  
19 invoice date, the amount of the disbursement, the date the payment was made by the  
20 Company, the account to which the disbursement was charged and other data associated  
21 with the disbursements. As shown on page 5, lines 1-8, each month's listing contained  
22 numerous cash disbursements. Once the raw payment data were assembled, the dollar  
23 days were determined by multiplying the amount of the disbursement by either the

1 number for bank clearance for wire payments, or 8 days for payments made by check.  
2 Disbursements were eliminated if they were included in another calculation (e.g., gas  
3 commodity purchases), capital items, expenditures under \$1,000 and over \$100,000, and  
4 other non-expense amounts. After these tasks were completed, the payments shown on  
5 column 4, line 13 of Schedule C-4, page 4, were used to calculate the payment lag for  
6 general expenses of 48.91 days shown on column 5. The 48.91 day lag for Other  
7 Disbursements is then brought forward to Schedule C-4, page 2, line 5.

8  
9 Q. Please explain how the interest payment amount included on line 11 of Schedule C-4,  
10 page 2 was determined.

11 A. The calculation of this amount is shown on Schedule C-4, page 7. This calculation  
12 measures the lag associated with the payments of interest on outstanding debt. The pro  
13 forma annual interest expense shown on line 4 is divided by 365 to obtain the daily  
14 interest expense of \$18,000 shown on line 5. That amount is then multiplied by the net  
15 payment lag for a reduction to the working capital allowance of \$803,000, as shown on  
16 line 9. This amount is then included on page 2, line 11 of Schedule C-4.

17  
18 Q. How did you determine the working capital requirement for tax payments shown on line  
19 12 of Schedule C-4, page 2?

20 A. This calculation is shown on page 8 to Schedule C-4. Separate calculations are made for  
21 federal income tax, state income tax, PURTA, Property Tax and Capital Stock Tax. Each  
22 of these calculations is based on anticipated future test year tax payment and an April 1,

1 2011 mid-point of the service. The result for each of these components is shown and  
2 summed in column 10 to derive the net working capital allowance for tax payments.

3  
4 Q. How was the working capital allowance for pre-payments derived?

5 A. That amount is calculated on page 9 of Schedule C-4 and represents the thirteen-month  
6 average of actual pre-paid amounts for each month end from September 2009 through  
7 September 2010.

8  
9 Q. What is the total amount of cash working capital claimed for CPG's rate base?

10 A. CPG's claim for cash working capital is \$1.979 million. This amount is shown on  
11 Schedule C-4, page 2, line 14, and on Schedule A-1, columns 4-6, line 4.

12  
13 **4. Gas Storage Inventory**

14 Q. Please explain how the Company determined its rate base value for its gas storage  
15 inventory.

16 A. As is typical for most natural gas distribution systems, CPG purchases storage gas  
17 throughout the year for use by its customers primarily during the winter heating season  
18 and to assist in balancing the various CPG gas systems. CPG's claim for gas storage  
19 inventory is also based on a 13-month historical average book value as shown on  
20 Schedule C-5.

21  
22 Q. Please explain the claim for Gas Inventory shown on CPG Exhibit A (Future), Schedule  
23 C-5.

1 A. Gas inventory is used by the Company to supplement gas deliveries throughout the year  
2 but mostly in the winter heating months. Our claim here represents the simple average  
3 inventory derived from the thirteen-month period ending September 30, 2010 for gas  
4 stored underground. Gas stored underground represents gas volumes stored either in  
5 Company owned facilities or in storage fields owned by interstate pipelines with whom  
6 CPG contracts for capacity.

7

8 Q. Please quantify the Company's rate base claim for gas inventory.

9 A. The average monthly gas inventory balance for the test year is \$14.344 million, as shown  
10 on Schedule C-5, line 16, column 4. This amount is also used in Schedule A-1, line 5.

11

12 Q. Please explain CPG's accounting methodology for gas in storage inventory.

13 A. CPG previously used a modified last-in/first-out (LIFO) methodology to price gas  
14 injected into and withdrawn from storage. This is the storage accounting mechanism that  
15 was used by the Company prior to its acquisition by UGI. Under CPG's modified LIFO  
16 method, the Company utilized an average annual inventory rate that is not finalized until  
17 the end of the fiscal year (ending September 30) after all storage gas has been purchased,  
18 injected, and/or withdrawn during the same fiscal year. This modified LIFO method  
19 required CPG initially to project the average cost of all storage gas purchases for the  
20 entire fiscal year to set an initial LIFO injection/withdrawal inventory rate. The rate  
21 derived from the total annual estimated purchase cost became the estimated inventory  
22 rate and was then updated quarterly as actual costs for purchased volumes and revised  
23 projected costs for remaining purchase volumes become available.

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Consistent with other integration efforts undertaken, CPG filed a Petition with the Commission, at Docket No. P-2010-2171611, seeking approval to revise its accounting methodology for gas in storage inventory from a modified LIFO methodology to the weighted average cost of gas (“WACOG”) used by both UGI and PNG. On September 23, 2010, the Commission approved CPG’s request to use the WACOG methodology for gas in storage inventory.

Under the WACOG accounting methodology, the actual cost and volume of the current month’s injections are added to the inventory value calculated at the end of the previous month and a new average cost per dekatherm is calculated for the current month. The current month’s withdrawals are deducted from the balance at the new average cost per dekatherm. When storage gas is being injected (April through October), the inventory cost for the current month is added to the inventory cost from the previous month(s). At the end of the injection season, the storage cost for the winter is well established. During the withdrawal season (November through March), withdrawals are made at the average price primarily resulting from the injection season. Unlike the modified LIFO method, the WACOG method does not require re-pricing of prior months injections or withdrawals. As a result, the prices of monthly injections and withdrawals are more stable and certain than those under the LIFO method.

Q. Did the Commission place any conditions on the Company’s use of the WACOG methodology?

1 A Yes. The Commission required that, until CPG's next base rate case, it must utilize  
2 WACOG as its primary accounting methodology for PGC purposes. However, CPG is  
3 also required to maintain LIFO accounting for comparison purposes and include in its  
4 next base rate case filing a full comparison of the two accounting methods with regard to  
5 both base rates and purchased gas costs.

6

7 Q. What is the difference in the rate base between the two inventory valuation  
8 methodologies?

9 A. Under WACOG, the 13-month average of natural gas inventory is \$14.344 million and  
10 under LIFO it is \$12.821 million or a difference of \$1.523 million.

11

12 Q. What is the difference in Purchased Gas Costs between the two inventory valuation  
13 methodologies?

14 A. On December 1, CPG reduced the PGC for Rate R customers to \$5.5636 per dekatherm  
15 based upon WACOG inventory pricing. Under the previous LIFO method, the PGC  
16 price would have been higher by \$0.0642 per dekatherm at \$5.6278 per dekatherm for a  
17 difference of \$0.0642 per dekatherm.

18

19 **5. Accumulated Deferred Income Taxes (ADIT)**

20 Q. Please explain how the Company determined its rate base value for ADIT.

21 A. The Company's determination of its rate base value for ADIT is discussed and explained  
22 by Mr. Matthew Nolan (CPG St. No. 10.)

23

24 **6. Customer Deposits/Advances for Construction**



1 Q. Please explain how the Company determined its rate base value for customer deposits  
2 and advances for construction.

3 A. Customer deposits and advances for construction are customer-sourced funds that offset  
4 the need for the Company to provide capital. CPG's claims are based, again, on 13-  
5 month historical average book values as shown on Schedules C-7 and C-8.

6

7 Q. Please explain the Company's rate base claim for customer deposits shown on CPG  
8 Exhibit A (Future), Schedule C-7.

9 A. As reflected on Schedule C-7, the Customer Deposits rate base offset is based on a 13-  
10 month average amount of customer deposits recorded on the Company's books for the  
11 period ending September 30, 2010. The average for that period is \$2.148 million as  
12 shown on line 16 of Schedule C-7 and on Schedule A-1, line 7.

13

14 Q. Please explain the Company's rate base claim for Customer Advances In Aid of  
15 Construction shown on CPG Exhibit A (Future), Schedule C-8?

16 A. Similar to Customer Deposits, the Customer Advances rate base offset is based on a 13-  
17 month average for the period ending September 30, 2010. The average for the period is  
18 \$661 million as shown on line 16 of Schedule C-8 and on Schedule A-1, line 8.

19

20 **7. Materials and Supplies Inventory**

21 Q. Please explain how the Company determined its rate base value for materials and  
22 supplies inventory.

1 A. CPG maintains various materials and supplies in inventory for use in its operations. Its  
2 claim for those items is based on a 13-month historical average book value shown on  
3 Schedule C-9.

4  
5 Q. What information is shown in Schedule C-9?

6 A. Schedule C-9 shows the Company's rate base claim for materials and supplies and  
7 undistributed stores expense. The amount claimed is \$2.148 million, as shown on line  
8 16. The amount represents the average monthly balance derived from the 13 month  
9 period ending September 2010. This value is also shown on Schedule A-1, line 9.

10

11 **D. REVENUES AND EXPENSES**

12 Q. How were the revenues at present rates determined?

13 A. Revenues at present rates were determined by adjusting the budgeted revenues to reflect  
14 the anticipated change in the number of customers, the projected change in existing  
15 customer usage, the change in heating degree days from that used in the budget and other  
16 pro forma adjustments. The net effect of these adjustments is shown in CPG Exhibit A  
17 (Future), Schedule D-1 and is discussed in the testimony of Mr. Szykman (CPG St. 4).

18

19 Q. Please discuss Schedule D-1 of CPG Exhibit A (Future).

20 A. Schedule D-1 presents a summary income statement that includes CPG's claimed gas  
21 revenues, expenses, and taxes at present and proposed rate levels. Mr. Szykman discuss  
22 the presentation of pro forma revenues and adjustments thereto and the supporting  
23 schedules in his testimony. The derivation of all pro forma expenses is set forth in the

1 testimony of Mr. Charles F. Weekes (CPG St. no. 11.). Schedule D-1 also shows the  
2 revenue increase required of \$16.460 million on line 5 in column 2.

3  
4 Q. What is the level of net operating income at proposed rates?

5 A. As shown on column 3, line 26, \$21.148 million. This represents a \$9.501 million  
6 increase from the level under current rates (\$11.647 million), as shown on line 26 in  
7 column 1 of Schedule D-1.

8  
9 Q. Please describe Schedule D-2.

10 A. Schedule D-2 shows the development of the various line items found on Schedule D-1.  
11 Column 2 contains the Company's budgeted level of revenues and expenses for the 12  
12 month period ending September 30, 2011. Column 3 shows adjustments to the column 2  
13 figures, where applicable, to reflect various annualization and/or normalization  
14 adjustments. Column 4 is the sum of columns 2-3. The amount of the revenue increase  
15 and related expenses are shown in column 5 with the resulting revenues and expenses at  
16 proposed rates shown in column 6.

17  
18 Q. Does the Company present schedules showing the derivation of the adjustments shown in  
19 Schedule D-2, column 3.

20 A. Yes. The derivation of the various column 2 revenue adjustments are included in CPG  
21 Exhibit A (Future) in summary fashion on Schedule D-3, page 1, lines 1-15, and then  
22 listed by individual adjustment on Schedule D-5. Customer charge and distribution rate  
23 revenue adjustments for each customer class are shown on lines 1-4. Gas Cost revenue

1 adjustments for each customer class are shown on lines 8-11. Details for each revenue  
2 adjustment are shown in Schedules D-5A and D-5B and discussed in the testimony of  
3 Mr. Szykman. Regarding pro forma expenses, the derivation of the various adjustments  
4 are summarized individually on pages 1-2 of Schedule D-3, lines 35-48. The details for  
5 these adjustments are found in Schedules D-6 through D-35 and are discussed in the  
6 testimonies of Mr. Charles P. Weeks (CPG St. No. 11), Mr. Matthew Nolan (CPG St. No.  
7 12), Mr. Robert F. Beard (CPG St. No. 1), Mr. David Lahoff (CPG St. No. 5) and Mr.  
8 Brian Fitzpatrick (CPG St. No. 10).

9  
10 **V. HISTORIC YEAR**

11 Q. What is the purpose of the Historic Year schedules set forth in CPG Exhibit A (Historic)?

12 A. The historic year schedules submitted in CPG Exhibit A (Historic) are provided as a  
13 benchmark for comparison with the future test year claim. It is important to reiterate that  
14 the Company has elected to base its ratemaking claim in this case on a future test year  
15 ending September 30, 2011. The historic year measures the revenue requirement needed  
16 for the historic year ending September 30, 2010.

17  
18 Q. Please describe generally the process used to prepare the pro forma schedules for the  
19 historic presentation.

20 A. The process is generally the same as the process used to prepare the future test year  
21 schedules. However, for each of the rate base, revenue, operating expense, and tax areas,  
22 we used the actual recorded data for the historic year ending September 30, 2010. As  
23 with the future test year, the Company reviewed the recorded data and, where

1 appropriate, made pro forma adjustments to the recorded data. In some circumstances, I  
2 used data from the future test year schedules as the basis for several of the pro forma  
3 amounts set forth in the historic year schedules.

4  
5 Q. Please describe Schedule A-1.

6 A. As with Schedule A-1 for the future test year, Schedule A-1 of CPG Exhibit A (Historic)  
7 summarizes the measures of value, operating expenses and revenues, and calculates rates  
8 of return at present and proposed rates.

9  
10 Q. Please describe the measure of value rate base presentation on Schedule C-1.

11 A. Schedule C-I presents a list of the rate base items and shows no adjustments being made  
12 to the historic year ending balances for any item. The balances for several items (i.e.,  
13 Gas Inventory, Customer Deposits, Customer Advances and Materials and Suppliers) are  
14 the same as those in CPG Exhibit A (Future), Schedule C-1. The amounts represent the  
15 average of the 13 months ending September 30, 2010. The rationale for these items is  
16 discussed in connection with the items in CPG Exhibit A (Future).

17  
18 Q. Regarding Section D to CPG Exhibit A (Historic), please discuss Schedule D-1.

19 A. Schedule D-1 presents the net operating income at present and proposed rates under the  
20 Historic Year conditions. The pro forma results at present rates are shown in column 1,  
21 the revenue increase amount in column 2, and the pro forma proposed revenues under  
22 Historic Year conditions in column 3.

1 Q. Please explain what is shown on Schedule D-2 of CPG Exhibit A (Historic).

2 A. Schedule D-2 shows actual book revenues and expenses that were recorded during the  
3 year ending September 30, 2010. This schedule tracks the information shown in  
4 Schedule D-2 of CPG Exhibit A (Future), except that it is based on historic year  
5 conditions. The rationale for these items is discussed in connection with CPG Exhibit A  
6 (Future).

7

8 Q. Does Schedule D-3 of CPG Exhibit A (Historic) similarly track that of Schedule D-3 of  
9 CPG Exhibit A (Future)?

10 A. Yes. Schedule D-3 in both instances present a summary of the pro forma adjustments  
11 made to revenue and operating expenses, including depreciation and taxes-other than  
12 income taxes. As with the future test year, I am responsible for the rate base and expense  
13 adjustments, while Mr. Szykman discuss the revenue adjustments in his testimony (CPG  
14 St. 4). Again, the support for these items is discussed in connection with CPG Exhibit A  
15 (Historic).

16

17 Q. Does this conclude your direct testimony?

18 A. Yes, it does.

**CPG STATEMENT NO. 3 – PAUL R. MOUL**

BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION

PENNSYLVANIA PUBLIC UTILITY :  
COMMISSION :

v. :

UGI CENTRAL PENN GAS, INC. :

Docket No. R-2010-2214415

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Direct Testimony

of

Paul R. Moul, Managing Consultant  
P. Moul & Associates, Inc.

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CPG STATEMENT NO. 3

Dated: January 14, 2010



**UGI Central Penn Gas Company**  
Direct Testimony of Paul R. Moul  
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<b>GLOSSARY OF ACRONYMS AND DEFINED TERMS</b>	
<b>ACRONYM</b>	<b>DEFINED TERM</b>
AFUDC	Allowance for Funds Used During Construction
$\beta$	Beta
b	Represents the retention rate that consists of the fraction of earnings that are not paid out as dividends
b x r	Represents internal growth
CAPM	Capital Asset Pricing Model
CCR	Corporate Credit Rating
CE	Comparable Earnings
CPG	UGI Central Gas Inc.
DCF	Discounted Cash Flow
FERC	Federal Energy Regulatory Commission
g	Growth rate
IGF	Internally Generated Funds
IRPA	Interest Rate Protection Agreement
LDC	local distribution companies
Lev	Leverage modification
LT	Long Term
OCI	Other Comprehensive Income
P-E	Price-earnings
PNG	UGI Penn Natural Gas, Inc.
PUC	Public Utility Commission
r	represents the expected rate of return on common equity
Rf	Risk-free rate of return
Rm	Return on the market
RP	Risk Premium
s	Represents the new common shares expected to be issued by a firm
s x v	Represents external growth
S&P	Standard & Poor's



## DIRECT TESTIMONY OF PAUL R. MOUL

### INTRODUCTION AND SUMMARY OF RECOMMENDATION

1 **Q. Please state your name, occupation and business address.**

2 A. My name is Paul Ronald Moul. My business address is 251 Hopkins Road,  
3 Haddonfield, New Jersey 08033-3062. I am Managing Consultant at the firm P.  
4 Moul & Associates, an independent financial and regulatory consulting firm. My  
5 educational background, business experience and qualifications are provided in  
6 Appendix A, which follows my direct testimony.

7 **Q. What is the purpose of your testimony?**

8 A. My direct testimony presents evidence, analysis, and a recommendation  
9 concerning the appropriate rate of return on common equity and overall rate of  
10 return that the Pennsylvania Public Utility Commission ("PUC" or the  
11 "Commission") should allow UGI Central Penn Gas, Inc. ("CPG") to realize as a  
12 result of this proceeding. My analysis and recommendation are supported by the  
13 detailed financial data contained in Exhibit B, which is divided into thirteen (13)  
14 schedules. Additional evidence, in the form of appendices, follows my direct  
15 testimony. The items covered in these appendices provide additional detailed  
16 information concerning the explanation and application of the various financial  
17 models upon which I rely.

18 **Q. Based upon your analysis, what is your conclusion concerning the  
19 appropriate rate of return and cost of common equity for the Company?**

20 A. My conclusion is that CPG should be afforded an opportunity to earn a rate of  
21 return on common equity of 11.60%. As shown on Schedule 1, I have presented  
22 the 9.11% weighted average cost of capital for CPG, which is calculated with the  
23 September 30, 2011 future test year end capital structure ratios for its parent  
24 company, UGI Utilities, Inc. ("UGIU"). The resulting overall cost of capital, which is

## DIRECT TESTIMONY OF PAUL R. MOUL

1 the product of weighting the individual capital costs by the proportion of each  
2 respective type of capital, should establish a compensatory level of return for the  
3 use of capital and, if achieved, will provide the Company with the ability to attract  
4 capital on reasonable terms.

5 **Q. What background information have you considered in reaching a conclusion**  
6 **concerning the Company's cost of capital?**

7 A. As noted above, UGIU owns CPG and its affiliated gas utility, UGI Penn Natural Gas,  
8 Inc. ("PNG"). UGIU is itself a wholly-owned subsidiary of UGI Corporation ("UGI"). As  
9 now constituted, the natural gas distribution operations of UGIU and its subsidiaries  
10 provide service to approximately 568,000 customers in eastern and central  
11 Pennsylvania. UGIU also provides electric delivery and provider of last resort service  
12 to approximately 62,000 customers in portions of Luzerne and Wyoming Counties.

13 On October 1, 2008, UGIU acquired PPL Gas Utilities Corporation and  
14 renamed it CPG. At one time, CPG was known as Penn Fuel Gas, Inc. The  
15 Company provides natural gas distribution service to approximately 76,000  
16 customers, and recently has experienced a net loss of customers. The Company's  
17 throughput is significantly influenced by sales to its heating customers. Also, a  
18 meaningful proportion of the Company's throughput is represented by transportation  
19 to commercial and industrial customers. Total transportation represents  
20 approximately 59% of total throughput. Together with some minor amount of sales,  
21 deliveries to industrial customers represent approximately 41% of total throughput.  
22 This sales profile signifies high risk for the Company. The Company obtains its  
23 natural gas from southwest and Appalachian suppliers through delivery arrangements  
24 with interstate pipelines. The Company supplements its flowing natural gas with gas  
25 withdrawn from underground storage.

## DIRECT TESTIMONY OF PAUL R. MOUL

1 **Q. How have you determined the cost of common equity in this case?**

2 A. The cost of common equity is established using capital market and financial data  
3 relied upon by investors to assess the relative risk, and hence the cost of equity,  
4 for a natural gas utility, such as CPG. In this regard, I relied on four well-  
5 recognized measures of the cost of equity: the Discounted Cash Flow (“DCF”)   
6 model, the Risk Premium (“RP”) analysis, the Capital Asset Pricing Model  
7 (“CAPM”), and the Comparable Earnings (“CE”) approach. By considering the  
8 results of a variety of approaches, I determined that the cost of common equity is  
9 11.50%. To the 11.50% cost of equity that I determined from the Gas Group, I  
10 have added ten basis points in recognition of the attrition in the return associated  
11 with the Company’s proposed conservation program.

12 **Q. In your opinion, what factors should the Commission consider when**  
13 **determining the Company’s cost of capital in this proceeding?**

14 A. The Commission’s rate of return allowance must provide a utility with the  
15 opportunity to cover its interest and dividend payments, provide a reasonable level  
16 of earnings retention, produce an adequate level of internally generated funds to  
17 meet capital requirements, be adequate to attract capital in all market conditions,  
18 be commensurate with the risk to which the utility’s capital is exposed, and support  
19 reasonable credit quality. The Commission should also consider the performance  
20 of the Company’s management in setting the return in this case. I have explained  
21 the basis of these ratesetting principles in Appendix B.

22 **Q. How have you measured the cost of equity in this case?**

23 A. The models that I used to measure the cost of common equity for the Company  
24 were applied with market and financial data developed from a group of seven (7)  
25 gas companies. The companies are identified on page 2 of Schedule 3. I will refer

## DIRECT TESTIMONY OF PAUL R. MOUL

1 to these companies as the "Gas Group" throughout my testimony. Various  
2 methods were used to determine the cost of common equity for the Gas Group.

3 **Q. Please explain the selection process used to assemble the Gas Group?**

4 A. I began with the all of gas utilities contained in The Value Line Investment Survey,  
5 which consists of twelve companies. Value Line is an investment advisory service  
6 that is a widely used source in public utility rate cases. Through the application of  
7 my screening process, I eliminated five companies, which were Laclede, Nicor,  
8 NiSource, Southwest Gas, and UGI Corporation. The eliminations were attributed  
9 to one of the following criteria as identified in page 2 of Schedule 3: location,  
10 operational differences, and diversification of these companies. In addition, Nicor  
11 should be removed from the group because it is the target of an acquisition by AGL  
12 Resources that is offering cash and stock that represents a 13% premium to the  
13 price of Nicor's stock prior to the announced acquisition. It would be inappropriate  
14 to include a company that is a target of a takeover in a proxy group because the  
15 stock price of that company usually disconnects from its underlying fundamentals.  
16 That is to say, after it is announced, the stock trades principally on the prospect of  
17 the acquisition price that will be paid to gain control of the target company. The  
18 remaining seven companies are included in my Gas Group.

19 **Q. How have you performed your cost of equity analysis with the market data  
20 for the Gas Group?**

21 A. I have applied the models/methods for estimating the cost of equity using the  
22 simple arithmetic mean data for the Gas Group. The results of the models  
23 obtained from the Gas Group should reflect the risk difference between the  
24 Company and the Gas Group, including among other factors, the small size of  
25 CPG. The use of a group average (or portfolio) of utilities will reduce the effect that

## DIRECT TESTIMONY OF PAUL R. MOUL

1 anomalous results for an individual company may have on the rate of return  
2 determination. That is to say, by employing variety of averaging techniques over a  
3 portfolio, rather than individual company analyses, will reduce the effect of  
4 extraneous influences on the market data for an individual company.

5 **Q. Please summarize your cost of equity analysis.**

6 A. My cost of equity determination was derived from the results of the  
7 methods/models identified above. In general, the use of more than one method  
8 provides a superior foundation to arrive at the cost of equity. At any point in time,  
9 reliance on a single method can provide an incomplete measure of the cost of  
10 equity depending upon extraneous factors that may influence market sentiment.  
11 The specific application of these methods/models will be described later in my  
12 testimony. The following table provides a summary of the indicated costs of equity  
13 using each of these approaches.

	Gas Group	
DCF	9.94%	
RP	11.25%	
CAPM	11.36%	
Comparable Earnings	13.45%	
Measures of Central Tendency:		
Average	11.50%	
Median	11.31%	
Mid-point	11.70%	

14 The average of all methods shown above is 11.50%. My recommended rate of  
15 return on common equity of 11.60% and is comprised of the 11.50% average of all  
16 methods plus 0.10% for the attrition in return that the Company is expected to



## DIRECT TESTIMONY OF PAUL R. MOUL

1 experience with the implementation of its proposed conservation program. As  
2 explained in the testimony of Mr. Beard, if the Company's proposed conservation  
3 program is successful, it will produce a reduction of approximately \$200,000 of  
4 annual revenues, which equates to a reduction in the rate of return on common  
5 equity of ten (10) basis points. The Company should not be penalized for  
6 undertaking this program in response to conservation initiatives proposed in  
7 response to public policy directives. My proposed rate of return on common equity  
8 makes no provision for the prospect that it may not be achieved due to unforeseen  
9 events, such as unexpected spikes in the cost of purchased products and other  
10 expenses. The Company's rate of return on common equity should also reflect the  
11 superior performance of its management as described in the testimony of Mr.  
12 Beard. To obtain new capital and retain existing capital, the rate of return on  
13 common equity must be high enough to satisfy investors' requirements. Indeed, in  
14 a study dated December 9, 2008, prepared for the American Gas Foundation, it  
15 was noted that allowed equity returns below the level required by investors may  
16 lessen a utility's ability to maintain and develop systems that are necessary to  
17 provide natural gas service efficiently. Furthermore, the report specifically found  
18 that returns below 10% would trigger broad disenchantment with LDC investment.

### NATURAL GAS RISK FACTORS

19  
20 **Q. What factors currently affect the business risk of the natural gas utilities?**

21 A. Gas utilities face risks arising from competition, economic regulation, the business  
22 cycle, and customer usage patterns. Today, they operate in a more complex  
23 environment with time frames for decision-making considerably shortened. Their  
24 business profile is influenced by market-oriented pricing for the commodity  
25 distributed to customers and open access for the transportation of natural gas for

## DIRECT TESTIMONY OF PAUL R. MOUL

1 large volume customers. Of particular concern for the Company is its stagnant, if  
2 not declining, customer base, as described in the testimony of Messrs. Beard and  
3 Szykman. These witnesses also explain the impact of the current economic  
4 situation on throughput to large volume users. Also, the existence of locally  
5 produced gas provides a bypass threat to the Company. This situation will only  
6 become more intense with further development of production from the Marcellus  
7 Shale formation. The availability of additional supplies of natural gas from the  
8 Marcellus Shale formation will provide a number of the Company's large volume  
9 customers with the opportunity to obtain their supply directly from producers,  
10 thereby increasing the Company's risk related to the bypass of its system.

11 In addition, natural gas utilities have focused increased attention on safety  
12 and reliability issues. In order to address these issues and to comply with new and  
13 pending pipeline safety regulations, natural gas companies are now allocating  
14 more of their resources to addressing aging infrastructure issues.

15 **Q. How does the Company's throughput to industrial and transportation**  
16 **customers affect its risk profile?**

17 A. The Company's risk profile is strongly influenced by natural gas sold/delivered to  
18 industrial and transportation customers engaged in building materials, metals and  
19 chemicals as discussed by Mr. Beard. The Company's service territory is crossed  
20 by four interstate pipelines. Large volume users in close proximity to these  
21 pipelines have the ability to bypass the Company's system. As noted by Mr.  
22 Beard, seven of the Company's customers are capable of physical bypass.

23 Success in this aspect of the Company's market is subject to the business  
24 cycle, the price of alternative energy sources, and pressures from competitors.  
25 Moreover, external factors can also influence the Company's throughput to these

## DIRECT TESTIMONY OF PAUL R. MOUL

1 customers which face competitive pressure on its operations from facilities located  
2 outside the Company's service territory.

3 **Q. Are there other specific features of the Company's business that should be**  
4 **considered when assessing the Company's risk?**

5 A. Yes. Several factors have a negative impact on the Company's operations,  
6 thereby increasing its risk profile. As I will discuss below, the Company is a small  
7 gas distribution utility that serves principally a rural territory. In its rural territory, the  
8 Company experiences competition from propane for space heating and other  
9 energy needs. The rural nature of its service territory also makes the cost of  
10 adding new customers relatively high. Approximately 94% of the Company's  
11 residential customers use natural gas for space heating purposes. This indicates  
12 that a significant proportion of the Company's residential customers present a low  
13 load factor profile and that its energy demands are significantly influenced by  
14 temperature conditions, over which the Company has absolutely no control. For  
15 these sales, the Company's revenues are subject to variations caused by weather  
16 abnormalities.

17 **Q. Please indicate how its construction program affects the Company's risk**  
18 **profile.**

19 A. The Company is required to undertake investments to maintain and upgrade  
20 existing facilities in its service territories. To maintain safe and reliable service to  
21 existing customers, the Company must invest to upgrade its infrastructure. Along  
22 those lines, the rehabilitation of the Company's infrastructure represents a non-  
23 revenue producing use of capital. CPG had 641 miles of its distribution mains  
24 constructed of cast iron and unprotected steel pipe as of year-end 2009. The  
25 Company projects its construction expenditures will be approximately \$51.6 million

## DIRECT TESTIMONY OF PAUL R. MOUL

1 during the period 2011-2014. The Company's total capital expenditures over the  
2 next four years will represent approximately 22% (\$51.6 million ÷ \$234.1 million) of  
3 its net utility plant in service at September 30, 2010. As previously noted, a fair  
4 rate of return represents a key to a financial profile that will provide the Company  
5 with the ability to raise the capital necessary to meet its needs on reasonable  
6 terms.

7 **Q. How should the Commission respond to the issues facing the natural gas**  
8 **utilities and, in particular, the Company?**

9 A. The Commission should recognize and take into account the heightened  
10 competitive environment and the risk it poses in the natural gas business in  
11 determining the cost of capital for the Company, and provide a reasonable  
12 opportunity for the Company to actually achieve its cost of capital. It should also  
13 recognize that the Company is subject to risk related to earnings attrition and  
14 regulatory lag since its costs are rising each year. Indeed, the Company is  
15 proposing an aggressive conservation program in this case, which will negatively  
16 impact its revenue and earnings, unless a separate provision is made to deal with  
17 lost margins. I have proposed adjusting the rate of return on common equity  
18 upward by 10 basis points to compensate the Company for the lost margins related  
19 to this program.

### FUNDAMENTAL RISK ANALYSIS

20  
21 **Q. Is it necessary to conduct a fundamental risk analysis to provide a**  
22 **framework for a determination of a utility's cost of equity?**

23 A. Yes. It is necessary to establish a company's relative risk position within its  
24 industry through a fundamental analysis of various quantitative and qualitative  
25 factors that bear upon investors' assessment of overall risk. The qualitative factors

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1 that bear upon the Company's risk have already been discussed. The quantitative  
2 risk analysis follows. The items that influence investors' evaluation of risk and their  
3 required returns are described in Appendix C. For this purpose, I compared CPG  
4 to the S&P Public Utilities, an industry-wide proxy consisting of various regulated  
5 businesses, and to the Gas Group.

6 **Q. What are the components of the S&P Public Utilities?**

7 A. The S&P Public Utilities is a widely recognized index that is comprised of electric  
8 power and natural gas companies. These companies are identified on page 3 of  
9 Schedule 4.

10 **Q. Is knowledge of a utility's bond rating an important factor in assessing its  
11 risk and cost of capital?**

12 A. Yes. Knowledge of a company's credit quality rating is important because the cost  
13 of each type of capital is directly related to the associated risk of the firm. So while  
14 a company's credit quality risk is shown directly by the rating and yield on its  
15 bonds, these relative risk assessments also bear upon the cost of equity. This is  
16 because a firm's cost of equity is represented by its borrowing cost plus  
17 compensation to recognize the higher risk of an equity investment compared to  
18 debt.

19 **Q. How do the bond ratings compare for CPG, the Gas Group, and the S&P  
20 Public Utilities?**

21 A. The long-term debt of UGIU carries an A3 rating from Moody's Investors Service.  
22 Presently, the average corporate credit rating ("CCR") for the Gas Group is A from  
23 Standard & Poor's Corporation ("S&P") and the Long Term ("LT") issuer rating is  
24 A3 from Moody's. The CCR designation by S&P and LT issuer rating by Moody's  
25 focuses upon the credit quality of the issuer of the debt, rather than upon the debt

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1 obligation itself. For the S&P Public Utilities, the average composite rating is BBB+  
2 by S&P and Baa1 by Moody's. Many of the financial indicators that I will  
3 subsequently discuss are considered during the rating process.

4 **Q. How do the financial data compare for CPG, the Gas Group, and the S&P**  
5 **Public Utilities?**

6 A. The broad categories of financial data that I will discuss are shown on Schedules  
7 2, 3, and 4. The data cover the five-year period 2005-2009. The important  
8 categories of relative risk may be summarized as follows:

9 Size. In terms of capitalization, CPG is very much smaller than the average  
10 size of the Gas Group. The average size of the S&P Public Utilities is much larger  
11 than the Gas Group, and the Gas Group is much larger than CPG. All other things  
12 being equal, a smaller company is riskier than a larger company because a given  
13 change in revenue and expense has a proportionately greater impact on a small  
14 firm. As I will demonstrate later, the size of a firm can impact its cost of equity.  
15 This is the case for CPG and the Gas Group.

16 Market Ratios. Market-based financial ratios provide a partial indication of  
17 the investor-required cost of equity. If all other factors are equal, investors will  
18 require a higher rate of return on equity for companies that exhibit greater risk, in  
19 order to compensate for that risk. That is to say, a firm that investors perceive to  
20 have higher risks will experience a lower price per share in relation to expected  
21 earnings and hence; a lower price-earnings ratio.<sup>1</sup>

22 There are no market ratios available for CPG because the Company's stock

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<sup>1</sup>For example, two otherwise similarly situated firms each reporting \$1.00 earnings per share would have different market prices at varying levels of risk, i.e., the firm with a higher level of risk will have a lower share value, while the firm with a lower risk profile will have a higher share value.

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1 is not traded. The five-year average price-earnings multiple was somewhat higher  
2 for the Gas Group as compared to the S&P Public Utilities. In 2009, the price-  
3 earnings multiple increased significantly for the Gas Group. The five-year average  
4 dividend yield was fairly similar for the Gas Group and the S&P Public Utilities.  
5 The five-year average market-to-book ratio was fairly similar for the Gas Group  
6 and the S&P Public Utilities.

7 Common Equity Ratio. The level of financial risk is measured by the  
8 proportion of long-term debt and other senior capital that is contained in a  
9 company's capitalization. Financial risk is also analyzed by comparing common  
10 equity ratios (the complement of the ratio of debt and other senior capital). That is  
11 to say, a firm with a high common equity ratio has lower financial risk, while a firm  
12 with a low common equity ratio has higher financial risk. The five-year average  
13 common equity ratios, based on permanent capital, were 54.4% for the Gas Group  
14 and 45.8% for the S&P Public Utilities. The capital structure ratios are not  
15 meaningful for CPG because all of its debt has been redeemed following its  
16 acquisition by UGIU.

17 Return on Book Equity. Greater variability (i.e., uncertainty) of a firm's  
18 earned returns signifies relatively greater levels of risk, as shown by the coefficient  
19 of variation (standard deviation ÷ mean) of the rate of return on book common  
20 equity. The higher the coefficients of variation, the greater degree of variability.  
21 For the five-year period, the coefficients of variation were 0.500 (1.8% ÷ 3.6%) for  
22 CPG, 0.085 (1.0% ÷ 11.8%) for the Gas Group, and 0.103 (1.2% ÷ 11.7%) for the  
23 S&P Public Utilities. The earnings variability for CPG was much higher than the  
24 Gas Group, and hence the Company's risk is greater.

25 Operating Ratios. I have also compared operating ratios (the percentage of

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1 revenues consumed by operating expense, depreciation and taxes other than  
2 income taxes). The complement of the operating ratio is the operating margin  
3 which provides a measure of profitability. The higher the operating ratio, the lower  
4 the operating margin. The five-year average operating ratios were 91.2% for CPG,  
5 88.8% for the Gas Group, and 84.4% for the S&P Public Utilities. The operating  
6 risk for CPG is higher than that of the Gas Group.

7 Coverage. The level of fixed charge coverage (i.e., the multiple by which  
8 available earnings cover fixed charges, such as interest expense) provides an  
9 indication of the earnings protection for creditors. Higher levels of coverage, and  
10 hence earnings protection for fixed charges, are usually associated with superior  
11 grades of creditworthiness. The five-year average interest coverage (excluding  
12 Allowance for Funds Used During Construction (“AFUDC”)) was 4.33 times for the  
13 Gas Group and 3.42 times for the S&P Public Utilities. Coverage calculations for  
14 CPG are not meaningful because all of the Company’s debt has been redeemed.

15 Quality of Earnings. Measures of earnings quality usually are revealed by  
16 the percentage of AFUDC related to income available for common equity, the  
17 effective income tax rate, and other cost deferrals. These measures of earnings  
18 quality usually influence a firm’s internally generated funds because poor quality of  
19 earnings would not generate high levels of cash flow. Quality of earnings has not  
20 been a significant concern for CPG, the Gas Group, and the S&P Public Utilities.

21 Internally Generated Funds. Internally generated funds (“IGF”) provide an  
22 important source of new investment capital for a utility and represent a key  
23 measure of credit strength. Historically, the five-year average percentage of IGF to  
24 capital expenditures was 96.3% for the Gas Group and 88.4% for the S&P Public  
25 Utilities. Historical cash flow statements are not available for CPG so the IGF to



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1 construction has not been calculated.

2 Betas. The financial data that I have been discussing relate primarily to  
3 company-specific risks. Market risk for firms with publicly-traded stock is  
4 measured by beta coefficients. Beta coefficients attempt to identify systematic risk,  
5 i.e., the risk associated with changes in the overall market for common equities.<sup>2</sup>  
6 Value Line publishes such a statistical measure of a stock's relative historical  
7 volatility to the rest of the market. A comparison of market risk is shown by the  
8 Value Line beta of .66 as the average for the Gas Group (see page 2 of Schedule  
9 3), and .77 as the average for the S&P Public Utilities (see page 3 of Schedule 4).

10 **Q. Please summarize your risk evaluation of the Company and the Gas Group.**

11 A. The risk of CPG is greater than that of the Gas Group. The Company's small size  
12 and rural service territory adds to its risk, it faces the threat of bypass from the  
13 interstate pipelines, including the developing impact of additional gas supplies  
14 available from the Marcellus Shale formation, it has a high percentage of  
15 throughput to industrial customers, its earnings have been highly variable, and its  
16 operating ratio is high. As such, the cost of equity derived from the Gas Group  
17 provides a conservative basis to measure the Company's cost of equity.

### 18 CAPITAL STRUCTURE RATIOS

19 **Q. Please explain the selection of capital structure ratios for the Company.**

20 A. In this case, the capital structure ratios of UGIU have been proposed to calculate  
21 the rate of return. Usually, where the operating public utility raises its own debt, it  
22 is proper to employ the capital structure ratios and senior capital cost rates of the

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<sup>2</sup> The procedure used to calculate the beta coefficient published by Value Line is described in Appendix H. A common stock that has a beta less than 1.0 is considered to have less systematic risk than the market as a whole and would be expected to rise and fall more slowly than the rest of the market. A stock with a beta above 1.0 would have more systematic risk.

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1 regulated public utility for rate of return purposes. UGIU provides all capital to  
2 each of its subsidiaries, and as such CPG has no debt in its capital structure.  
3 Furthermore, consistency requires that the embedded cost of UGIU's senior  
4 securities should also be employed.

5 **Q. Does Schedule 5 provide the capitalization and capital structure ratios of**  
6 **UGIU?**

7 A. Yes. Schedule 5 presents the capitalization and related capital structure ratios of  
8 UGIU at September 30, 2010. This schedule also provides the September 30,  
9 2011 capital structure estimated at the end of the future year. A forecast increase  
10 in retained earnings by September 30, 2011 has been reflected, which represents  
11 the only major change in the capital structure in the future test year. In presenting  
12 the capital structure of UGIU on Schedule 5, I have made several adjustments for  
13 ratesetting purposes. Those adjustments include (i) the call premiums on the early  
14 redemption of high cost long-term debt, which has been redeemed, and (ii)  
15 accumulated other comprehensive income ("OCI").

16 **Q. Please describe the first adjustment.**

17 A. I have adjusted the principal amount of long-term debt to remove the amounts  
18 used to finance the call premiums paid on the early redemption of these securities.  
19 To do otherwise would deny UGIU the full return on the premiums paid to redeem  
20 this high cost capital since additional amounts of capital were incurred by the  
21 Company to pay the call premiums to investors. An adjustment is required to the  
22 principal amount of long-term debt in order to provide the return necessary to  
23 service this additional capital.

24 This adjustment is equitable because customers receive the cost savings  
25 resulting from these refinancings in the form of a lower overall rate of return, and

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1 UGIU recovers all costs incurred in providing these benefits to customers. To  
2 produce these savings, UGIU paid the debt holders a premium for surrendering its  
3 securities prior to maturity. These premiums represented an investment made by  
4 UGIU to reduce its overall cost of capital. Because the reduced interest costs are  
5 reflected in the lower cost of capital to customers, it is appropriate that UGIU  
6 recover the costs incurred to produce these savings. This includes both a return of  
7 and return on the unamortized premiums. Adjusting the principal amounts in the  
8 capital structure provides a return on the premium as a part of the cost of capital,  
9 and has been accepted in many rate case decisions by the Commission.

10 **Q. Please describe the second adjustment.**

11 A. I also have removed the accumulated OCI from the capital structure for ratesetting  
12 purposes. OCI arises from a variety of sources, including: minimum pension  
13 liability, foreign currency hedges, unrealized gains and losses on securities  
14 available for sale, interest rate swaps, and other cash flow hedges. For UGIU,  
15 most of the OCI is represented by accounting entries associated with SFAS No.  
16 158, which relates to pensions and OPEBs, and to changes in the value of  
17 derivative instruments. For UGIU, its OCI also contains the unrealized gains and  
18 losses on the Interest Rate Protection Agreement (“IRPA”) related to various debt  
19 issuances.

20 **Q. Should short-term debt be included in the capital structure for rate of return  
21 purposes?**

22 A. Perhaps, but only after a thorough analysis. Short-term debt serves several  
23 purposes for a public utility. Principally, it provides bridge financing for construction  
24 work in progress, until the magnitude of short-term debt reaches a point where a  
25 permanent financing with long-term debt and equity is economic. That is to say,

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1 short-term debt is temporary financing pending the issuance of long-term debt and  
2 equity in the desired proportions that support the Company's capital structure  
3 goals. For natural gas utilities, short-term debt is also used to meet seasonal  
4 working capital needs related to stored gas inventory that accumulates during the  
5 summer and early fall prior to the send out to customers in the heating session.  
6 Short-term debt then declines after customers pay for the gas sold to them. The  
7 cycle then repeats. Another use of short-term debt by some natural gas utilities  
8 relates to the temporary financing of regulatory assets, such as under-recovered  
9 purchased gas costs, deferred environmental remediation costs, and other costs  
10 incurred but not yet paid by customers. The bottom line is that short-term debt  
11 should be included in the capital structure for rate of return purposes only after a  
12 detailed analysis.

13 **Q. Does Schedule 5 include a provision for short-term debt?**

14 A. Yes. I have included the average balance of short-term debt in the capital  
15 structure for the historic and future test year. The significant decline in the average  
16 balance during the future test year can be traced to the lower commodity cost of  
17 gas in underground storage.

18 **Q. What capital structure ratios do you recommend be adopted for rate of return  
19 purposes in this proceeding?**

20 A. Since ratesetting is prospective, the rate of return should, at a minimum, reflect  
21 known or reasonably foreseeable changes which will occur during the course of the  
22 test year. As a result, I will adopt the Company's future test year-end capital  
23 structure ratios of 46.44% (45.03% long-term and 1.41% short-term) debt and  
24 53.56% common equity. I have verified the reasonableness of these ratios by  
25 considering analysts' forecasts, which influence investor expectations. I have

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1 compared the Company's proposed common equity ratio of UGIU to that of the  
2 Gas Group based upon data widely available to investors from Value Line. In the  
3 case of the Value Line forecasts, the common equity ratios are computed without  
4 regard to short-term debt. Those ratios are:

Company	2010	2011	2013-15
AGL Resources, Inc.	55.0%	56.0%	61.0%
Atmos Energy Corporation	55.0%	53.0%	51.0%
New Jersey Resources Corp.	58.5%	58.5%	60.0%
Northwest Natural Gas Co.	54.0%	55.0%	60.0%
Piedmont Natural Gas Company	55.0%	54.5%	52.5%
South Jersey Industries, Inc.	59.0%	59.0%	61.5%
WGL Holdings, Inc.	62.5%	63.5%	64.5%
Average	<u>57.0%</u>	<u>57.1%</u>	<u>58.6%</u>
Source: The Value Line Investment Survey, September 10, 2010			

5 These forecasts show that the capital structure ratio for this case contains  
6 somewhat more financial risk, i.e., the common equity ratio is lower than the Gas  
7 Group. Here, the future test year common equity ratio for UGIU is 54.33%  
8 computed by excluding to short-term debt, as compared to the 57.1% common  
9 equity ratio of the Gas Group also computed without regard to short-term debt.

### COSTS OF SENIOR CAPITAL

11 **Q. What cost rate have you assigned to the debt portion of UGIU's capital  
12 structure?**

13 A. The determination of the long-term debt cost rate is essentially an arithmetic  
14 exercise. This is due to the fact that UGIU has contracted for the use of this capital  
15 for a specific period of time at a specified cost rate. As shown on page 1 of  
16 Schedule 6, I have computed the actual embedded cost rate of long-term debt at  
17 September 30, 2010. On page 2 of Schedule 6, I have shown the estimated

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1 embedded cost rate of long-term debt at September 30, 2011. The development of  
2 the individual effective cost rates for each series of long-term debt, using the cost  
3 rate to maturity technique, is shown on page 3 of Schedule 6. The cost rate, or  
4 yield to maturity (“ytm”), is the rate of discount that equates the present value of all  
5 future interest and principal payments with the net proceeds of the bond. In my  
6 calculation of the embedded cost of long-term debt, I have recognized the  
7 cost/benefit associated with the IRPAs used for various issues of debt. For various  
8 issues of long-term debt noted on page 3 of Schedule 6, UGIU established IRPAs  
9 as a means to hedge its exposure to changes in interest rates prior to the issuance  
10 of long-term debt. As previously explained, I also reflected the adjustment  
11 associated with UGIU’s early redemption of high cost debt in order to compensate  
12 for the costs incurred to lower the embedded debt cost rate, which reduces the  
13 cost of capital charged to customers.

14 **Q. What cost rate have you determined for the Company’s long-term debt?**

15 A. I will adopt the 6.37% embedded cost of long-term debt at September 30, 2011, as  
16 shown on page 2 of Schedule 6. This rate is related to the amount of long-term  
17 debt shown on Schedule 5 which provides the basis for the 44.16% long-term debt  
18 ratio.

19 **Q. What cost rate have you assigned to the short-term debt?**

20 A. For the future test year, I have used a cost of short-term debt of 2.38%. The  
21 Company is planning to establish a new Revolving Credit Agreement that will carry  
22 a borrowing rate of LIBOR plus a margin of 125 to 150 basis points. The 2.38%  
23 cost of short-term debt for the future test year is based on the first quarter 2012  
24 forecast of 1.0% for LIBOR based on the Blue Chip Financial Forecast dated  
25 December 1, 2010. To this rate, I have added the midpoint of the expected

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1 margin. The other costs associated with the new Revolving Credit Agreement,  
2 including upfront fees, the arrangement fees, and the undrawn fees are reflected in  
3 the Company's cost of service as an A&G expenses.

4 **Q. What overall debt cost rate have you determined for rate of return purposes?**

5 A. As shown on page 2 of Schedule 6, the combined cost of long- and short-term debt  
6 is 6.24% for the future test year.

### 7 **COST OF EQUITY – GENERAL APPROACH**

8 **Q. Please describe the process you employed to determine the cost of equity**  
9 **for CPG.**

10 A. Although my fundamental financial analysis provides the required framework to  
11 establish the risk relationships among CPG, the Gas Group, and the S&P Public  
12 Utilities, the cost of equity must be measured by standard financial models that I  
13 describe in Appendix D. Differences in risk traits, such as size, business  
14 diversification, geographical diversity, regulatory policy, financial leverage, and  
15 bond ratings must be considered when analyzing the cost of equity.

16 It is also important to reiterate that no one method or model of the cost of  
17 equity can be applied in an isolated manner. Rather, informed judgment must be  
18 used to take into consideration the relative risk traits of the firm. It is for this reason  
19 that I have used more than one method to measure the Company's cost of equity.  
20 As noted in Appendix D, and elsewhere in my direct testimony, each of the  
21 methods used to measure the cost of equity contains certain incomplete and/or  
22 overly restrictive assumptions and constraints that are not optimal. Therefore, I  
23 favor considering the results from a variety of methods. In this regard, I applied  
24 each of the methods with data taken from the Gas Group and arrived at a cost of  
25 equity of 11.50% for CPG, which also includes 10 basis points for the lost margins

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1 associated with the Company's proposed conservation program.

### 2 DISCOUNTED CASH FLOW ANALYSIS

3 **Q. Please describe your use of the Discounted Cash Flow approach to**  
4 **determine the cost of equity.**

5 A. The details of my use of the DCF approach and the calculations and evidence in  
6 support of my conclusions are set forth in Appendix E. I will summarize them here.  
7 The DCF model seeks to explain the value of an asset as the present value of  
8 future expected cash flows discounted at the appropriate risk-adjusted rate of  
9 return. In its simplest form, the DCF return on common stock consists of a current  
10 cash (dividend) yield and future price appreciation (growth) of the investment.

11 Among other limitations of the model, there is a certain element of  
12 circularity in the DCF method when applied in rate cases. This is because  
13 investors' expectations for the future depend upon regulatory decisions. In turn,  
14 when regulators depend upon the DCF model to set the cost of equity, they rely  
15 upon investor expectations that include an assessment of how regulators will  
16 decide rate cases. Due to this circularity, the DCF model may not fully reflect the  
17 true risk of a utility.

18 As I describe in Appendix E, the DCF approach has other limitations that  
19 diminish its usefulness in the ratesetting process where, as in this case, the firm's  
20 market capitalization diverges significantly from the book value capitalization.  
21 When this situation exists, the DCF method will lead to a misspecified cost of  
22 equity when it is applied to a book value capital structure.

23 **Q. Please explain the dividend yield component of a DCF analysis.**

24 A. The DCF methodology requires the use of an expected dividend yield to establish  
25 the investor-required cost of equity. For the twelve months ended October 2010,



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1 the monthly dividend yields of the Gas Group are shown graphically on Schedule  
2 7. The monthly dividend yields shown on Schedule 7 reflect an adjustment to the  
3 month-end prices to reflect the buildup of the dividend in the price that has  
4 occurred since the last ex-dividend date (i.e., the date by which a shareholder  
5 must own the shares to be entitled to the dividend payment – usually about two to  
6 three weeks prior to the actual payment). An explanation of this adjustment is  
7 provided in Appendix E.

8 For the twelve months ended October 2010, the average dividend yield was  
9 4.08% for the Gas Group based upon a calculation using annualized dividend  
10 payments and adjusted month-end stock prices. The dividend yields for the more  
11 recent six- and three- month periods were 4.01% and 3.89%, respectively. I have  
12 used, for the purpose of my direct testimony, the six-month average dividend yield  
13 of 4.01% for the Gas Group. The use of this dividend yield will reflect current  
14 capital costs, while avoiding spot yields. For the purpose of a DCF calculation, the  
15 average dividend yield must be adjusted to reflect the prospective nature of the  
16 dividend payments i.e., the higher expected dividends for the future. Recall that  
17 the DCF is an expectational model that must reflect investor anticipated cash flows  
18 for the Gas Group. I have adjusted the six-month average dividend yield in three  
19 different, but generally accepted manners, and used the average of the three  
20 adjusted values as calculated in Appendix E. That adjusted dividend yield is  
21 4.13% for the Gas Group.

22 **Q. Please explain the underlying factors that influence investor's growth**  
23 **expectations.**

24 A. As noted previously, investors are interested principally in the future growth of their  
25 investment (i.e., the price per share of the stock). As I explain in Appendix E,

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1 future earnings per share growth represent the DCF model's primary focus  
2 because under the constant price-earnings multiple assumption of the model, the  
3 price per share of stock will grow at the same rate as earnings per share. In  
4 conducting a growth rate analysis, a wide variety of variables can be considered  
5 when reaching a consensus of prospective growth, including: earnings, dividends,  
6 book value, and cash flow stated on a per share basis. Historical values for these  
7 variables can be considered, as well as analysts' forecasts that are widely  
8 available to investors. A fundamental growth rate analysis also can be formulated,  
9 which consists of internal growth (" $b \times r$ "), where " $r$ " represents the expected rate of  
10 return on common equity and " $b$ " is the retention rate that consists of the fraction of  
11 earnings that are not paid out as dividends. The internal growth rate can be  
12 modified to account for sales of new common stock -- this is called external growth  
13 (" $s \times v$ "), where " $s$ " represents the new common shares expected to be issued by a  
14 firm and " $v$ " represents the value that accrues to existing shareholders from selling  
15 stock at a price different from book value. Fundamental growth, which combines  
16 internal and external growth, provides an explanation of the factors that cause  
17 book value per share to grow over time.

18 **Q. What investor-expected growth rate is appropriate in a DCF calculation?**

19 A. Investors consider both company-specific variables and overall market sentiment  
20 (i.e., level of inflation rates, interest rates, economic conditions, etc.) when  
21 balancing their capital gains expectations with their dividend yield requirements. I  
22 follow an approach that is not rigidly formatted because investors are not  
23 influenced by a single set of company-specific variables weighted in a formulaic  
24 manner. Therefore, in my opinion, all relevant growth rate indicators using a  
25 variety of techniques must be evaluated when formulating a judgment of investor-

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1 expected growth.

2 **Q. What data for the proxy group have you considered in your growth rate**  
3 **analysis?**

4 A. I have considered the growth in the financial variables shown on Schedule 8 and  
5 9. The bar graph provided on Schedule 8 shows the historical growth rates in  
6 earnings per share, dividends per share, book value per share, and cash flow per  
7 share for the Gas Group. The historical growth rates were taken from the Value  
8 Line publication that provides these data. As shown on Schedule 8, the historical  
9 growth of earnings per share was in the range of 6.71% to 7.50% for the Gas  
10 Group.

11 Schedule 9 provides projected earnings per share growth rates taken from  
12 analysts' forecasts compiled by IBES/First Call, Zacks, Morningstar, and Value  
13 Line. IBES/First Call, Zacks, and Morningstar represent reliable authorities of  
14 projected growth upon which investors rely. The IBES/First Call, Zacks, and  
15 Morningstar forecasts are limited to earnings per share growth, while Value Line  
16 makes projections of other financial variables. The Value Line forecasts of  
17 dividends per share, book value per share, and cash flow per share have also  
18 been included on Schedule 9 for the Gas Group.

19 Although five-year forecasts usually receive the most attention in the growth  
20 analysis for DCF purposes, current market performance is strongly influenced by  
21 short-term earnings forecasts. Each of the major publications provides earnings  
22 forecasts for the current and subsequent year. These short-term earnings  
23 forecasts receive prominent coverage and, indeed, they dominate these  
24 publications.

25 **Q. Is a five-year investment horizon associated with the analysts' forecasts**

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1 **consistent with the DCF model?**

2 A. Yes. Rather than viewing the DCF in the context of an endless stream of growing  
3 dividends (e.g., a century of cash flows), the growth in the share value (i.e., capital  
4 appreciation, or capital gains yield) is most relevant to investors' total return  
5 expectations. Hence, the sale price of a stock can be viewed as a liquidating  
6 dividend that can be discounted along with the annual dividend receipts during the  
7 investment-holding period to arrive at the investor-expected return. The growth in  
8 the price per share will equal the growth in earnings per share absent any change  
9 in price-earnings ("P-E") multiple -- a necessary assumption of the DCF. As such,  
10 my company-specific growth analysis, which focuses principally upon five-year  
11 forecasts of earnings per share growth, is consistent with the type of analysis that  
12 influences the total return expectation of investors. Moreover, academic research  
13 focuses on five-year growth rates as they influence stock prices. Indeed, if  
14 investors really required forecasts which extended beyond five years in order to  
15 properly value common stocks, then I am sure that some investment advisory  
16 service would begin publishing that information for individual stocks in order to  
17 meet the demands of investors. The absence of such a publication signals that  
18 investors do not require infinite forecasts in order to purchase and sell stocks in  
19 the marketplace.

20 **Q. What specific evidence have you considered in the DCF growth analysis?**

21 A. As to the five-year forecast growth rates, Schedule 9 indicates that the projected  
22 earnings per share growth rates for the Gas Group are 4.19% by IBES/First Call,  
23 4.51% by Zacks, 5.61% by Morningstar, and 4.71% by Value Line. The Value Line  
24 projections indicate that earnings per share for the Gas Group will grow  
25 prospectively at a more rapid rate (i.e., 4.71%) than the dividends per share (i.e.,

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1 3.57%), which translates into a declining dividend payout ratio for the future. As  
2 noted earlier, and in Appendix E, with the constant price-earnings multiple  
3 assumption of the DCF model, growth for these companies will occur at the higher  
4 earnings per share growth rate, thus producing the capital gains yield expected by  
5 investors.

6 **Q. What conclusion have you drawn from these data regarding the applicable  
7 growth rate to be used in the DCF model?**

8 A. A variety of factors should be examined to reach a conclusion on the DCF growth  
9 rate. However, certain growth rate variables should be emphasized when  
10 reaching a conclusion on an appropriate growth rate. First, historical and  
11 projected earnings per share, dividends per share, book value per share, cash flow  
12 per share, and retention growth represent indicators that could be used to provide  
13 an assessment of investor growth expectations for a firm. However, although  
14 history cannot be ignored, it cannot receive primary emphasis. This is because an  
15 analyst, when developing a forecast of future earnings growth, would first apprise  
16 himself/herself of the historical performance of a company. Hence, there is no  
17 need to count historical growth rates separately, because historical performance  
18 already is reflected in analysts' forecasts. Second, from the various alternative  
19 measures of growth identified above, earnings per share should receive greatest  
20 emphasis. Earnings per share growth are the primary determinant of investor  
21 expectations regarding their total returns in the stock market. This is because the  
22 capital gains yield (i.e., price appreciation) will track earnings growth with a  
23 constant price earnings multiple (a key assumption of the DCF model). Moreover,  
24 earnings per share (derived from net income) are the source of dividend  
25 payments, and are the primary driver of retention growth and its surrogate, i.e.

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1 book value per share growth. As such, under these circumstances, greater  
2 emphasis must be placed upon projected earnings per share growth. In this  
3 regard, it is worthwhile to note that Professor Myron Gordon, the foremost  
4 proponent of the DCF model in rate cases, concluded that the best measure of  
5 growth in the DCF model is a forecast of earnings per share growth.<sup>3</sup> Hence, to  
6 follow Professor Gordon's findings, projections of earnings per share growth, such  
7 as those published by IBES/First Call, Zacks, and Value Line, represent a  
8 reasonable assessment of investor expectations.

9 It is appropriate to consider all forecasts of earnings growth rates that are  
10 available to investors. In this regard, I have considered the forecasts from  
11 IBES/First Call, Zacks, Morningstar, and Value Line. The IBES/First Call, Zacks,  
12 and Morningstar growth rates are consensus forecasts taken from a survey of  
13 analysts that make projections of growth for these companies. The IBES/First  
14 Call, Zacks, and Morningstar estimates are obtained from the Internet and are  
15 widely available to investors free-of-charge. First Call probably is quoted most  
16 frequently in the financial press when reporting on earnings forecasts. The Value  
17 Line forecasts also are widely available to investors and can be obtained by  
18 subscription or free-of-charge at most public and collegiate libraries.

19 The forecasts of earnings per share growth, as shown on Schedule 9,  
20 provide a range of growth rates of 4.19% to 5.61%. Although the DCF growth  
21 rates cannot be established solely with a mathematical formulation, it is my opinion  
22 that an investor-expected growth rate of 5.25% is within the array of earnings per  
23 share growth rates shown by the analysts' forecasts. The Value Line forecast of

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<sup>3</sup>"Choice Among Methods of Estimating Share Yield," The Journal of Portfolio Management, spring 1989 by Gordon, Gordon & Gould.

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1 dividend per share growth is inadequate in this regard due to the forecasted  
2 decline in the dividend payout ratio. Moreover, the restructuring and consolidation  
3 now taking place in the utility industry will provide additional risks and opportunities  
4 as the utility industry successfully adapts to the new business environment. These  
5 changes in growth fundamentals will undoubtedly develop beyond the next five  
6 years typically considered in the analysts' forecasts, and will enhance the growth  
7 prospects for the future. In my opinion, a 5.25% growth rate will accommodate all  
8 these factors.

9 **Q. Are the dividend yield and growth components of the DCF adequate to**  
10 **explain the rate of return on common equity when it is used in the**  
11 **calculation of the weighted average cost of capital?**

12 A. Only if the capital structure ratios are measured with the market value of debt and  
13 equity. If book values are used to compute the capital structure ratios, then an  
14 adjustment is required.

15 **Q. Please explain why.**

16 A. If regulators use the results of the DCF (which are based on the market price of  
17 the stock of the companies analyzed) to compute the weighted average cost of  
18 capital based on a book value capital structure used for ratesetting purposes, the  
19 utility will not, by definition, recover its risk-adjusted capital cost. This is because  
20 market valuations of equity are based on market value capital structures, which in  
21 general have more equity and less debt and therefore reflect less risk than book  
22 value capital structures. The utility's risk-adjusted cost of equity will necessarily be  
23 lower with the market value capital structure than it is relative to the book value  
24 capital structure. The difference represents that portion of the utility's cost of  
25 equity that it will not recover unless either the market value cost of equity is applied

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1 to the utility's market value capital structure or it is adjusted to reflect the higher  
2 risk associated with the book value capital structure. By the same token, if the  
3 utility's market value capital structure is less than its book value structure, then the  
4 utility's market cost of equity should be adjusted downward to reflect the lower risk  
5 associated with the book value capital structure.

6 This shortcoming of the DCF has persuaded the Commission to adjust the  
7 DCF determined cost of equity upward to make the return consistent with the book  
8 value capital structure. Specific adjustments to recognize this risk difference were  
9 made in the following cases:

- 10 • January 10, 2002 for Pennsylvania-American Water Company in Docket No. R-  
11 00016339 -- 60 basis points adjustment.
- 12 • August 1, 2002 for Philadelphia Suburban Water Company in Docket No. R-  
13 00016750 -- 80 basis points adjustment.
- 14 • January 29, 2004 for Pennsylvania-American Water Company in Docket No. R-  
15 00038304 (affirmed by the Commonwealth Court on November 8, 2004) -- 60  
16 basis points adjustment.
- 17 • August 5, 2004 for Aqua Pennsylvania, Inc. in Docket No. R-00038805 -- 60  
18 basis points adjustment.
- 19 • December 22, 2004 for PPL Electric Utilities Corporation in Docket No. R-  
20 00049255 -- 45 basis points adjustment.
- 21 • February 8, 2007 for PPL Gas Utilities Corporation (now UGI Central Penn  
22 Gas, Inc.) in Docket No. R-00061398 -- 70 basis points adjustment.

23  
24 In order to make the DCF results relevant to the capitalization measured at book  
25 value (as is done for rate setting purposes), the market-derived cost rate cannot be  
26 used without modification.

27 **Q. Is your leverage adjustment dependent upon the market valuation or book  
28 valuation from an investor's perspective?**

29 A. The only perspective that is important to investors is the return that they can  
30 realize on the market value of their investment. As I have measured the DCF, the  
31 simple yield (D/P) plus growth (g) provides a return applicable strictly to the price  
32 (P) that an investor is willing to pay for a share of stock. The DCF formula is



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1 derived from the standard valuation model:  $P = D/(k-g)$ , where  $P$  = price,  $D$  =  
2 dividend,  $k$  = the cost of equity, and  $g$  = growth in cash flows. By rearranging the  
3 terms, we obtain the familiar DCF equation:  $k = D/P + g$ . All of the terms in the  
4 DCF equation represent investors' assessment of expected future cash flows that  
5 they will receive in relation to the value that they set for a share of stock ( $P$ ). The  
6 need for the leverage adjustment arises when the results of the DCF model ( $k$ ) are  
7 to be applied to a capital structure that is different than indicated by the market  
8 price ( $P$ ). From the market perspective, the financial risk of the Gas Group is  
9 accurately measured by the capital structure ratios calculated from the market  
10 capitalization of a firm. If the ratesetting process utilized the market capitalization  
11 ratios, then no additional analysis or adjustment would be required, and the simple  
12 yield ( $D/P$ ) plus growth ( $g$ ) components of the DCF would satisfy the financial risk  
13 associated with the market value of the equity capitalization. Because the  
14 ratesetting process uses a different set of ratios calculated from the book value  
15 capitalization, then further analysis is required to synchronize the financial risk of  
16 the book capitalization with the required return on the book value of the equity.  
17 This adjustment is developed through precise mathematical calculations, using  
18 well recognized analytical procedures that are widely accepted in the financial  
19 literature. To arrive at that return, the rate of return on common equity is the  
20 unleveraged cost of capital (or equity return at 100% equity) plus one or more  
21 terms reflecting the increase in financial risk resulting from the use of leverage in  
22 the capital structure. Multiple terms are used in the case of debt and preferred  
23 stock.

24 **Q. Are there specific factors that influence market-to-book ratios that determine**  
25 **whether the leverage adjustment should be made?**

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1 A. No. The leverage adjustment is not intended, nor was it designed, to address the  
2 reasons that stock prices vary from book value. Hence, any observations  
3 regarding market prices relative to book are not on point. The leverage adjustment  
4 deals with the issue of financial risk and is not intended to transform the DCF  
5 result to a book value return through a market-to-book adjustment. Again, the  
6 leverage adjustment that I propose is based on the fundamental financial precept  
7 that the cost of equity is equal to the rate of return for an unleveraged firm (i.e.,  
8 where the overall rate of return equates to the cost of equity with a capital structure  
9 that contains 100% equity) plus the additional return required for introducing debt  
10 and/or preferred stock leverage into the capital structure.

11 Further, as noted previously, the high market prices of utility stocks cannot  
12 be attributed solely to the notion that these companies are expected to earn a  
13 return on equity that differs from its cost of equity. Stock prices above book value  
14 are common for utility stocks and, indeed, the stock prices of non-regulated  
15 companies exceed book values by even greater margins. In this regard, according  
16 to the Barron's issue of November 1, 2010, the major market indices' market-to-  
17 book ratios are well above unity. The Dow Jones Utility index traded at a multiple  
18 of 1.57 times book value, which is below the market multiple of other indices. For  
19 example, the S&P Industrial index was at 2.85 times book value, and the Dow  
20 Jones Industrial index was at 2.68 times book value. It is difficult to accept that the  
21 vast majority of all firms operating in our economy are generating returns far in  
22 excess of its cost of capital. Certainly, in our free-market economy, competition  
23 should contain such "excesses" if they indeed exist.

24 Finally, the leverage adjustment adds stability to the final DCF cost rate.  
25 That is to say, as the market capitalization increases relative to its book value, the

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1 leverage adjustment increases while the simple yield (D/P) plus growth (g) result  
2 declines. The reverse also is true that when the market capitalization declines, the  
3 leverage adjustment also declines as the simple yield (D/P) plus growth (g) result  
4 increases.

5 **Q. How is the DCF-determined cost of equity adjusted for the financial risk**  
6 **associated with the book value of the capitalization?**

7 A. In pioneering work, Nobel laureates Modigliani and Miller developed several  
8 theories about the role of leverage in a firm's capital structure. As part of that  
9 work, Modigliani and Miller established that, as the borrowing of a firm increases,  
10 the expected return on stockholders' equity also increases.<sup>4</sup> This principle is  
11 incorporated into my leverage adjustment which recognizes that the expected  
12 return on equity increases to reflect the increased risk associated with the higher  
13 financial leverage shown by the book value capital structure, as compared to the  
14 market value capital structure that contains lower financial risk. Modigliani and  
15 Miller proposed several approaches to quantify the equity return associated with  
16 various degrees of debt leverage in a firm's capital structure. These formulas point  
17 toward an increase in the equity return associated with the higher financial risk of  
18 the book value capital structure. Simply stated, the leverage adjustment contains  
19 no factor for a particular market-to-book ratio. It merely expresses the cost of  
20 equity as the unleveraged return plus compensation for the additional risk of  
21 introducing debt and/or preferred stock into the capital structure. There can be no  
22 dispute that a firm's financial risk varies with the relative amount of leverage

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<sup>4</sup> Modigliani, F. and Miller, M.H. "The Cost of Capital, Corporation Finance, and the Theory of Investments." American Economic Review, June 1958, 261-297.

Modigliani, F. and Miller, M. H. "Taxes and the Cost of Capital: A Correction." American Economic Review, June 1963, 433-443.

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1 contained in its capital structure. As detailed in Appendix E, the Modigliani and  
2 Miller theory when applied to the Gas Group shows that the cost of equity  
3 increases by 0.56% (9.94% - 9.38%) when the book value of equity, rather than  
4 the market value of equity, is used for ratesetting purposes.

5 **Q. Is the leverage adjustment that you propose designed to transform the**  
6 **market return into one that is designed to produce a particular market-to-**  
7 **book ratio?**

8 A. No, it is not. The adjustment that I label as a “leverage adjustment” is merely a  
9 convenient way of showing the amount that must be added to (or subtracted from)  
10 the result of the simple DCF model (i.e.,  $D/P + g$ ), in the context of a return that  
11 applies to the capital structure used in ratemaking, which is computed with book  
12 value weights rather than market value weights, in order to arrive at the utility’s  
13 total cost of equity. I specify a separate factor, which I call the leverage  
14 adjustment, but there is no need to do so other than providing identification for this  
15 factor. If I expressed my return solely in the context of the book value weights that  
16 we use to calculate the weighted average cost of capital, and ignore the familiar  
17  $D/P + g$  expression entirely, then there would be no separate element to reflect the  
18 financial leverage change from market value to book value capitalization. This is  
19 because the equity return applicable to the book value common equity ratio is  
20 equal to 8.34%, which is the return for the Gas Group applicable to its equity with  
21 no debt in its capital structure (i.e., the cost of capital is equal to the cost of equity  
22 with a 100% equity ratio) plus 1.59% compensation for having a 43.81% debt ratio,  
23 plus 0.01% for having a 0.24% preferred stock ratio (see pages E-12 and E-13 of  
24 Appendix E). The sum of the parts is 9.94% (8.34% + 1.59% + 0.01%) and there  
25 is no need to even address the cost of equity in terms of  $D/P + g$ . To express this

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1 same return in the context of the familiar DCF model, I summed the 4.13%  
2 dividend yield, the 5.25% growth rate, and the 0.56% for the leverage adjustment  
3 in order to arrive at the same 9.94% (4.13% + 5.25% + 0.56%) return. I know of  
4 no means to mathematically solve for the 0.56% leverage adjustment by  
5 expressing it in the terms of any particular relationship of market price to book  
6 value. The 0.56% adjustment is merely a convenient way to compare the 9.94%  
7 return computed directly with the Modigliani & Miller formulas to the 9.38% return  
8 generated by the DCF model based on a market value capital structure. My point  
9 is that when we use a market-determined cost of equity developed from the DCF  
10 model, it reflects a level of financial risk that is different (in this case, lower) from  
11 the capital structure stated at book value. This process has nothing to do with  
12 targeting any particular market-to-book ratio.

13 **Q. Please provide the DCF return based upon your preceding discussion of**  
14 **dividend yield, growth, and leverage.**

15 A. As explained previously, I have utilized a six-month average dividend yield (" $D_1$   
16  $/P_0$ ") adjusted in a forward-looking manner for my DCF calculation. This dividend  
17 yield is used in conjunction with the growth rate (" $g$ ") previously developed. The  
18 DCF also includes the leverage modification (" $lev.$ ") required when the book value  
19 equity ratio is used in determining the weighted average cost of capital in the  
20 ratesetting process rather than the market value equity ratio related to the price of  
21 stock.

	$D_1/P_0$	+	$g$	+	$lev.$	=	$k$
Gas Group	4.13%	+	5.25%	+	0.56%	=	9.94%

22 The DCF result shown above represents the simplified (i.e., Gordon) form

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1 of the model that contains a constant growth assumption. I should reiterate,  
2 however, that the DCF-indicated cost rate provides an explanation of the rate of  
3 return on common stock market prices without regard to the prospect of a change  
4 in the price-earnings multiple. An assumption that there will be no change in the  
5 price-earnings multiple is not supported by the realities of the equity market,  
6 because price-earnings multiples do not remain constant. This is one of the  
7 constraints of this model that makes it important to consider other model results  
8 when determining a company's cost of equity, especially in light of the Company's  
9 risk profile, its management performance, and the effects of the proposed  
10 conservation program.

### RISK PREMIUM ANALYSIS

11  
12 **Q. Please describe your use of the risk premium approach to determine the**  
13 **cost of equity.**

14 A. The details of my use of the Risk Premium approach and the evidence in support  
15 of my conclusions are set forth in Appendix G. I will summarize them here. With  
16 this method, the cost of equity capital is determined by corporate bond yields plus  
17 a premium to account for the fact that common equity is exposed to greater  
18 investment risk than debt capital. As with other models used to determine the cost  
19 of equity, the Risk Premium approach has its limitations, including potential  
20 imprecision in the assessment of the future cost of corporate debt and the  
21 measurement of the risk-adjusted common equity premium.

22 **Q. What long-term public utility debt cost rate did you use in your risk premium**  
23 **analysis?**

24 A. In my opinion, a 5.75% yield represents a reasonable estimate of the prospective  
25 yield on long-term A-rated public utility bonds. The Moody's index and the Blue

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1 Chip forecasts support this figure. The historical yields for long-term public utility  
2 debt are shown graphically on page 1 of Schedule 10. For the twelve months  
3 ended October 2010, the average monthly yield on Moody's A-rated index of  
4 public utility bonds was 5.51%. For the six and three-month periods ended  
5 October 2010, the yields were 5.22% and 5.04%, respectively. During the twelve-  
6 months ended October 2010, the range of the yields on A-rated public utility bonds  
7 was 5.01% to 5.87%.

8 **Q. What forecasts of interest rates have you considered in your analysis?**

9 A. I have determined the prospective yield on A-rated public utility debt by using the  
10 Blue Chip Financial Forecasts ("Blue Chip") along with the spread in the yields that  
11 I describe above and in Appendix F. The Blue Chip is a reliable authority and  
12 contains consensus forecasts of a variety of interest rates compiled from a panel  
13 of banking, brokerage, and investment advisory services. In early 1999, Blue Chip  
14 stopped publishing forecasts of yields on A-rated public utility bonds because the  
15 Federal Reserve deleted these yields from its Statistical Release H.15. To  
16 independently project a forecast of the yields on A-rated public utility bonds, I have  
17 combined the forecast yields on long-term Treasury bonds published on November  
18 1, 2010, and a yield spread of 1.50%. As shown on page 5 of Schedule 10, the  
19 yields on A-rated public utility bonds have exceeded those on Treasury bonds by  
20 1.42% on a twelve-month average basis, 1.50% on a six-month average basis,  
21 and 1.54% on a the three-month average basis. From these averages, 1.50%  
22 represents a reasonable spread for the yield on A-rated public utility bonds over  
23 Treasury bonds. For comparative purposes, I also have shown the Blue Chip  
24 forecasts of Aaa-rated and Baa-rated corporate bonds. These forecasts are:

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		Blue Chip Financial Forecasts						
		Corporate		30-Year		A-rated Public Utility		
Year	Quarter	Aaa-rated	Baa-rated	Treasury		Spread	Yield	
2010	Fourth	4.6%	5.6%	3.8%		1.50%	5.30%	
2011	First	4.6%	5.6%	3.8%		1.50%	5.30%	
2011	Second	4.7%	5.7%	3.9%		1.50%	5.40%	
2011	Third	4.9%	5.9%	4.1%		1.50%	5.60%	
2011	Fourth	5.0%	6.0%	4.3%		1.50%	5.80%	
2012	First	5.2%	6.2%	4.5%		1.50%	6.00%	

1 **Q. Are there additional forecasts of interest rates that extend beyond those**  
 2 **shown above?**

3 A. Yes. Twice yearly, Blue Chip provides long-term forecasts of interest rates. In its  
 4 December 1, 2010 publication, the Blue Chip published longer-term forecasts of  
 5 interest rates, which were reported to be:

		Blue Chip Financial Forecasts		
		Corporate		30-Year
Averages		Aaa-rated	Baa-rated	Treasury
2012-16		6.0%	7.0%	5.3%
2017-21		6.3%	7.2%	5.6%

6 Given these forecasted interest rates, a 5.75% yield on A-rated public utility bonds  
 7 represents a reasonable expectation.

8 **Q. What equity risk premium have you determined for public utilities?**

9 A. Appendix G provides a discussion of the financial returns that I relied upon to  
 10 develop the appropriate equity risk premium for the S&P Public Utilities. I have  
 11 calculated the equity risk premium by comparing the market returns on utility  
 12 stocks and the market returns on utility bonds. I chose the S&P Public Utility index  
 13 for the purpose of measuring the market returns for utility stocks. The S&P Public  
 14 Utility index is reflective of the risk associated with regulated utilities, rather than  
 15 some broader market indexes, such as the S&P 500 Composite index. The S&P



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1 Public Utility index is a subset of the overall S&P 500 Composite index. Use of the  
2 S&P Public Utility index reduces the role of judgment in establishing the risk  
3 premium for public utilities. With the equity risk premiums developed for the S&P  
4 Public Utilities as a base, I derived the equity risk premium for the Gas Group.

5 **Q. What equity risk premium for the S&P Public Utilities have you determined**  
6 **for this case?**

7 A. To develop an appropriate risk premium, I analyzed the results for the S&P Public  
8 Utilities by averaging (i) the midpoint of the range shown by the geometric mean  
9 and median and (ii) the arithmetic mean. This procedure has been employed to  
10 provide a comprehensive way of measuring the central tendency of the historical  
11 returns. As shown by the values set forth on page 2 of Schedule 11, the indicated  
12 risk premiums for the various time periods analyzed are 5.51% (1928-2007),  
13 6.58% (1952-2007), 6.08% (1974-2007), and 6.37% (1979-2007). The selection of  
14 the shorter periods taken from the entire historical series is designed to provide a  
15 risk premium that conforms more nearly to present investment fundamentals, and  
16 removes some of the more distant data from the analysis.

17 **Q. Do you have further support for the selection of the time periods used in**  
18 **your equity risk premium determination?**

19 A. Yes. First, the terminal year of my analysis presented in Schedule 11 represents  
20 the returns realized through 2007. An update to 2008 has not been prepared  
21 because of the difficulty in obtaining the return on public utility bonds from Lehman  
22 Brothers, which is in bankruptcy. Second, the selection of the initial year of each  
23 period was based upon the financial market defining events that I note here and  
24 describe in Appendix G. These events were fixed in history and cannot be  
25 manipulated as later financial data becomes available. That is to say, using the

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1 Treasury-Federal Reserve Accord as a defining event, the year 1952 is fixed as  
2 the beginning point for the measurement period regardless of the financial results  
3 that subsequently occurred. Likewise, 1974 represented a benchmark year  
4 because it followed the 1973 Arab Oil embargo. Also, the year 1979 was chosen  
5 because it began the deregulation of the financial markets. I consistently use  
6 these periods in my work, and additional data are merely added to the earlier  
7 results when they become available. The periods chosen are, therefore, not  
8 driven by the desired results of the study.

9 **Q. What conclusions have you drawn from these data?**

10 A. Using the summary values provided on page 2 of Schedule 11, the 1928-2007  
11 period provides the lowest indicated risk premium, while the 1952-2007 period  
12 provides the highest risk premium for the S&P Public Utilities. Within these  
13 bounds, a common equity risk premium of 6.23% ( $6.08\% + 6.37\% = 12.45\% \div 2$ ) is  
14 derived by averaging data covering the periods 1974-2007 and 1979-2007.  
15 Therefore, 6.23% represents a reasonable risk premium for the S&P Public  
16 Utilities in this case.

17 As noted earlier in my fundamental risk analysis, differences in risk  
18 characteristics must be taken into account when applying the results for the S&P  
19 Public Utilities to the Gas Group. I recognized these differences in the  
20 development of the equity risk premium in this case. I previously enumerated  
21 various differences in fundamentals between the Gas Group and the S&P Public  
22 Utilities, including size, market ratios, common equity ratio, return on book equity,  
23 operating ratios, coverage, quality of earnings, internally generated funds, and  
24 betas. In my opinion, these differences indicate that 5.50% represents a  
25 reasonable common equity risk premium in this case. This represents

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1 approximately 88% ( $5.50\% \div 6.23\% = 0.88$ ) of the risk premium of the S&P Public  
2 Utilities, and is reflective of the risk of the Gas Group compared to the S&P Public  
3 Utilities.

4 **Q. What common equity cost rate did you determine based on your risk  
5 premium analysis?**

6 A. The cost of equity (i.e., “k”) is represented by the sum of the prospective yield for  
7 long-term public utility debt (i.e., “i”), and the equity risk premium (i.e., “RP”). The  
8 Risk Premium approach provides a cost of equity of:

	<i>i</i>	+	<i>RP</i>	=	<i>k</i>
Gas Group	5.75%	+	5.50%	=	11.25%

9 **CAPITAL ASSET PRICING MODEL**

10 **Q. Have you used the Capital Asset Pricing Model to measure the cost of equity  
11 in this case?**

12 A. Yes. As with other models of the cost of equity, the CAPM contains a variety of  
13 assumptions and shortcomings that I discuss in Appendix H. Therefore, this  
14 method should be used with other methods to measure the cost of equity, as each  
15 will complement the other and will provide a result that will help reduce the  
16 unavoidable defects found in each method.

17 **Q. What are the features of the CAPM as you have used it?**

18 A. The CAPM uses the yield on a risk-free interest bearing obligation plus a rate of  
19 return premium that is proportional to the systematic risk of an investment. The  
20 details of my use of the CAPM and evidence in support of my conclusions are set  
21 forth in Appendix H. To compute the cost of equity with the CAPM, three  
22 components are necessary: a risk-free rate of return (“Rf”), the beta measure of

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1 systematic risk (“ $\beta$ ”), and the market risk premium (“ $R_m - R_f$ ”) derived from the total  
2 return on the market of equities reduced by the risk-free rate of return. The CAPM  
3 specifically accounts for differences in systematic risk (i.e., market risk as  
4 measured by the beta) between an individual firm or group of firms and the entire  
5 market of equities. As such, to calculate the CAPM, it is necessary to employ  
6 firms with traded stocks. In this regard, I performed a CAPM calculation for the  
7 Gas Group. In contrast, my Risk Premium approach also considers industry- and  
8 company-specific factors, because it is not limited to measuring just systematic  
9 risk. As a consequence, the Risk Premium approach is more comprehensive than  
10 the CAPM. In addition, the Risk Premium approach provides a better measure of  
11 the cost of equity, because it is founded upon the yields on corporate bonds rather  
12 than Treasury bonds.

13 **Q. What betas have you considered in the CAPM?**

14 A. For my CAPM analysis, I initially considered the Value Line betas. As shown on  
15 page 1 of Schedule 12, the average beta is 0.66 for the Gas Group.

16 **Q. What betas have you used in the CAPM determined cost of equity?**

17 A. The betas must be reflective of the financial risk associated with the ratesetting  
18 capital structure that is measured at book value. Therefore, Value Line betas  
19 cannot be used directly in the CAPM, unless those betas are applied to a capital  
20 structure measured with market values. To develop a CAPM cost rate applicable  
21 to a book-value capital structure, the Value Line (market value) betas have been  
22 unleveraged and releveraged for the book value common equity ratios using the  
23 Hamada formula,<sup>5</sup> as follows:

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<sup>5</sup> Robert S. Hamada, “The Effects of the Firm’s Capital Structure on the Systematic Risk of Common Stocks” *The Journal of Finance* Vol. 27, No. 2, Papers and Proceedings of the

## DIRECT TESTIMONY OF PAUL R. MOUL

1 
$$\beta_l = \beta_u [1 + (1 - t) D/E + P/E]$$

2 where  $\beta_l$  = the leveraged beta,  $\beta_u$  = the unleveraged beta,  $t$  = income tax rate,  $D$  =  
3 debt ratio,  $P$  = preferred stock ratio, and  $E$  = common equity ratio. The betas  
4 published by Value Line have been calculated with the market price of stock and,  
5 therefore, are related to the market value capitalization. By using the formula  
6 shown above and the capital structure ratios measured at market value, the beta  
7 would become 0.50 for the Gas Group if it employed no leverage and was 100%  
8 equity financed. With the unleveraged beta as a base, I calculated the leveraged  
9 beta of 0.76 for the book value capital structure of the Gas Group. The betas and  
10 corresponding common equity ratios are:

Market Values		Book Values	
Beta	Common Equity Ratio	Beta	Common Equity Ratio
0.66	66.16%	0.76	55.95%

11 The book value leveraged beta that I will employ in the CAPM cost of equity is  
12 0.76 for the Gas Group.

13 **Q. What risk-free rate have you used in the CAPM?**

14 A. For the reasons explained in Appendix F, I have employed the yields on 20-year  
15 Treasury bonds using historical data. For forecasts, I have used the yields on 30-  
16 year Treasury bonds that are published by Blue Chip. The reason that I used the  
17 20-year Treasury yield in my historical analysis relates to the interruption in the 30-  
18 year series, which had no data reported for the months of March 2002 to January  
19 2006. That is to say, 48-months of data were missing from the 60-months that I  
20 used for my five-year historical analysis shown on page 2 of Schedule 12. As

## DIRECT TESTIMONY OF PAUL R. MOUL

1 shown on pages 2 and 3 of Schedule 12, I provided the historical yields on  
2 Treasury notes and bonds. For the twelve months ended October 2010, the  
3 average yield was 4.08%, as shown on page 3 of that schedule. For the six- and  
4 three-months ended October 2010, the yields on 20-year Treasury bonds were  
5 3.73% and 3.50%, respectively. During the twelve-months ended October 2010,  
6 the range of the yields on 20-year Treasury bonds was 3.47% to 4.53%. In recent  
7 months, there has been a significant decline in the yields on Treasury obligations,  
8 which can be traced to a number of factors, including: a purported bubble that  
9 may be developing in the market for Treasury obligations, the sovereign debt  
10 crisis, concern over a possible double dip recession, the possibility of potential  
11 deflation, and maintenance by the Fed of its large balance sheet through the  
12 reinvestment of the proceeds from maturing mortgage-backed securities with the  
13 purchase of Treasury obligations. While Treasury yields have declined for a  
14 variety of reasons, the decline in corporate (i.e., public utility) bond yields has not  
15 been so pronounced or revealed by the increased spreads, that I discussed  
16 previously. As shown on page 4 of Schedule 12, forecasts published by Blue Chip  
17 November 1, 2010 indicate that the yields on long-term Treasury bonds are  
18 expected to be in the range of 3.8% to 4.5% during the next six quarters. The  
19 longer term forecasts described previously (see Blue Chip Financial Forecast  
20 presented earlier) show that the yields on 30-year Treasury bonds will average  
21 5.3% from 2012 through 2016 and 5.6% from 2017 to 2021. For the reasons  
22 explained previously, forecasts of interest rates should be emphasized at this time  
23 in selecting the risk-free rate of return in CAPM. Hence, I have used a 4.25% risk-  
24 free rate of return for CAPM purposes, which considers not only the Blue Chip  
25 forecasts, but also the recent trend in the yields on long-term Treasury bonds.

## DIRECT TESTIMONY OF PAUL R. MOUL

1 **Q. What market premium have you used in the CAPM?**

2 A. As shown in Appendix H, the market premium is derived from the SBBI Classic  
3 Yearbook (i.e., 6.35%) and the Value Line and S&P 500 returns (i.e., 9.50%). For  
4 the historically based market premium, I have used the arithmetic mean. The  
5 market premium as averaged from these sources equals 7.93% ( $6.35\% + 9.50\% =$   
6  $15.85\% \div 2$ ).

7 **Q. Are there adjustments to the CAPM results that are necessary to fully reflect**  
8 **the rate of return on common equity?**

9 A. Yes. The technical literature supports an adjustment relating to the size of the  
10 company or portfolio for which the calculation is performed. As the size of a firm  
11 decreases, its risk and, hence, its required return increases. Moreover, in his  
12 discussion of the cost of capital, Professor Brigham has indicated that smaller  
13 firms have higher capital costs than otherwise similar larger firms (see  
14 Fundamentals of Financial Management, fifth edition, page 623). Also, the  
15 Fama/French study (see "The Cross-Section of Expected Stock Returns"; The  
16 Journal of Finance, June 1992) established that the size of a firm helps explain  
17 stock returns. In an October 15, 1995 article in Public Utility Fortnightly, entitled  
18 "Equity and the Small-Stock Effect," it was demonstrated that the CAPM could  
19 understate the cost of equity significantly according to a company's size. Indeed, it  
20 was demonstrated in the SBBI Yearbook that the returns for stocks in lower  
21 deciles (i.e., smaller stocks) had returns in excess of those shown by the simple  
22 CAPM. In this regard, the Gas Group has a market-based average equity  
23 capitalization of \$1,806 million. For my CAPM analysis, I have adopted a mid-cap  
24 adjustment of 1.08%.

25 **Q. What CAPM result have you determined?**

## DIRECT TESTIMONY OF PAUL R. MOUL

- 1 A. Using the 4.25% risk-free rate of return, the leverage adjusted beta of 0.76 for the  
2 Gas Group, the 7.93% market premium, and the 1.08% size adjustment, I derived  
3 the following CAPM-indicated cost of equity:

	$Rf$	+	$\beta$	x	(	$Rm-Rf$	)	+	size	=	$k$
Gas Group	4.25%	+	0.76	x	(	7.93%	)	+	1.08%	=	11.36%

### 4 COMPARABLE EARNINGS APPROACH

- 5 **Q. How have you applied the Comparable Earnings approach in this case?**
- 6 A. The technical aspects of the Comparable Earnings approach are set forth in  
7 Appendix I. Because regulation is a substitute for competitively determined prices,  
8 the returns realized by non-regulated firms with comparable risks to a public utility  
9 provide useful insight into a fair rate of return. In order to identify the appropriate  
10 return, it is necessary to analyze returns earned (or realized) by other firms within  
11 the context of the Comparable Earnings standard. The firms selected for the  
12 Comparable Earnings approach should be companies whose prices are not  
13 subject to cost-based price ceilings (i.e., non-regulated firms) so that circularity is  
14 avoided. There are two avenues available to implement the Comparable Earnings  
15 approach. One method would involve the selection of another industry (or  
16 industries) with comparable risks to the public utility in question, and the results for  
17 all companies within that industry would serve as a benchmark. The second  
18 approach requires the selection of parameters that represent similar risk traits for  
19 the public utility and the comparable risk companies. Using this approach, the  
20 business lines of the comparable companies become unimportant. The latter  
21 approach is preferable with the further qualification that the comparable risk  
22 companies exclude regulated firms in order to avoid the circular reasoning implicit



## DIRECT TESTIMONY OF PAUL R. MOUL

1 in the use of the achieved earnings/book ratios of other regulated firms. The  
2 United States Supreme Court has held that:

3 A public utility is entitled to such rates as will permit it to earn a  
4 return on the value of the property which it employs for the  
5 convenience of the public equal to that generally being made at  
6 the same time and in the same general part of the country on  
7 investments in other business undertakings which are attended by  
8 corresponding risks and uncertainties.... The return should be  
9 reasonably sufficient to assure confidence in the financial  
10 soundness of the utility and should be adequate, under efficient  
11 and economical management, to maintain and support its credit  
12 and enable it to raise the money necessary for the proper  
13 discharge of its public duties. Bluefield Water Works vs. Public  
14 Service Commission, 262 U.S. 668 (1923).  
15

16 Therefore, it is important to identify the returns earned by firms that compete for  
17 capital with a public utility. This can be accomplished by analyzing the returns of  
18 non-regulated firms that are subject to the competitive forces of the marketplace.

19 **Q. How have you implemented the Comparable Earnings approach?**

20 A. In order to implement the Comparable Earnings approach, non-regulated  
21 companies were selected from the Value Line Investment Survey for Windows that  
22 have six categories (see Appendix I for definitions) of comparability designed to  
23 reflect the risk of the Gas Group. These screening criteria were based upon the  
24 range as defined by the rankings of the companies in the Gas Group. The items  
25 considered were: Timeliness Rank, Safety Rank, Financial Strength, Price  
26 Stability, Value Line betas, and Technical Rank. The identities of the companies  
27 comprising the Comparable Earnings group and their associated rankings within  
28 the ranges are identified on page 1 of Schedule 13.

29 Value Line data was relied upon because it provides a comprehensive  
30 basis for evaluating the risks of the comparable firms. As to the returns calculated  
31 by Value Line for these companies, there is some downward bias in the figures

## DIRECT TESTIMONY OF PAUL R. MOUL

1 shown on page 2 of Schedule 13, because Value Line computes the returns on  
2 year-end rather than average book value. If average book values had been  
3 employed, the rates of return would have been slightly higher. Nevertheless,  
4 these are the returns considered by investors when taking positions in these  
5 stocks. Because many of the comparability factors, as well as the published  
6 returns, are used by investors in selecting stocks, and to the extent that investors  
7 rely on the Value Line service to gauge returns, it is, therefore, an appropriate  
8 database for measuring comparable return opportunities.

9 **Q. What data have you used in your Comparable Earnings analysis?**

10 A. I have used both historical realized returns and forecasted returns for non-utility  
11 companies. As noted previously, I have not used returns for utility companies in  
12 order to avoid the circularity that arises from using regulatory-influenced returns to  
13 determine a regulated return. It is appropriate to consider a relatively long  
14 measurement period in the Comparable Earnings approach in order to cover  
15 conditions over an entire business cycle. A ten-year period (5 historical years and  
16 5 projected years) is sufficient to cover an average business cycle. Unlike the  
17 DCF and CAPM, the results of the Comparable Earnings method can be applied  
18 directly to the book value capitalization. In other words, the Comparable Earnings  
19 approach does not contain the potential misspecification contained in market  
20 models when the market capitalization and book value capitalization diverge  
21 significantly. The historical rate of return on book common equity was 13.2%  
22 using only the returns that were less than 20% as shown on page 2 of Schedule  
23 13. The forecast rates of return as published by Value Line are shown by the  
24 13.7% also using values less than 20%, as provided on page 2 of Schedule 13.

25 **Q. What rate of return on common equity have you determined in this case**

**DIRECT TESTIMONY OF PAUL R. MOUL**

1           **using the Comparable Earnings approach?**

2 A.       The average of the historical and forecast median rates of return is:

	<i>Historical</i>	<i>Forecast</i>	<i>Average</i>
Comparable Earnings Group	13.2%	13.7%	13.45%

3                                   **CONCLUSION ON COST OF EQUITY**

4 **Q.       What is your conclusion regarding the Company’s cost of common equity?**

5 A.       Based upon the application of the variety of methods and models described  
6       previously, I recommend that the Commission set the Company’s rate of return on  
7       common equity at 11.60%. The rate of return on common equity that the  
8       Commission adopts should reflect the Company’s higher risk profile as compared  
9       to the Gas Group, the performance of its management, and the impact of the  
10       Company’s proposed conservation program. My cost of equity recommendation  
11       should be considered in the context of the Company’s high risk characteristics. It  
12       is essential that the Commission employ a variety of techniques to measure the  
13       Company’s cost of equity because of the limitations/infirmities that are inherent in  
14       each method. My cost of equity recommendation makes no provision for the  
15       prospect that the rate of return may not be achieved due to regulatory lag, attrition  
16       and/or other unforeseen events.

17 **Q.       Does this conclude your direct testimony at this time?**

18 A.       Yes, it does.

**CPG EXHIBIT NOS. – PRM APPENDICES A THROUGH I**

BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION

PENNSYLVANIA PUBLIC UTILITY  
COMMISSION

v.

UGI CENTRAL PENN GAS, INC.

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:  
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Docket No. R-2010-2214415

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Appendices A through I to Accompany

Direct Testimony

of

Paul R. Moul, Managing Consultant  
P. Moul & Associates, Inc.

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CPG STATEMENT NO. 3

Dated: January 14, 2010

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1 **EDUCATIONAL BACKGROUND, BUSINESS EXPERIENCE**  
2 **AND QUALIFICATIONS**

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3 I was awarded a degree of Bachelor of Science in Business Administration by Drexel  
4 University in 1971. While at Drexel, I participated in the Cooperative Education Program  
5 which included employment, for one year, with American Water Works Service Company, Inc.,  
6 as an internal auditor, where I was involved in the audits of several operating water companies  
7 of the American Water Works System and participated in the preparation of annual reports to  
8 regulatory agencies and assisted in other general accounting matters.

9 Upon graduation from Drexel University, I was employed by American Water Works  
10 Service Company, Inc., in the Eastern Regional Treasury Department where my duties  
11 included preparation of rate case exhibits for submission to regulatory agencies, as well as  
12 responsibility for various treasury functions of the thirteen New England operating subsidiaries.

13 In 1973, I joined the Municipal Financial Services Department of Betz Environmental  
14 Engineers, a consulting engineering firm, where I specialized in financial studies for municipal  
15 water and wastewater systems.

16 In 1974, I joined Associated Utility Services, Inc., now known as AUS Consultants. I  
17 held various positions with the Utility Services Group of AUS Consultants, concluding my  
18 employment there as a Senior Vice President.

19 In 1994, I formed P. Moul & Associates, an independent financial and regulatory  
20 consulting firm. In my capacity as Managing Consultant and for the past twenty-nine years, I  
21 have continuously studied the rate of return requirements for cost of service-regulated firms.  
22 In this regard, I have supervised the preparation of rate of return studies, which were  
23 employed, in connection with my testimony and in the past for other individuals. I have  
24 presented direct testimony on the subject of fair rate of return, evaluated rate of return  
25 testimony of other witnesses, and presented rebuttal testimony.

## APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1           My studies and prepared direct testimony have been presented before thirty-six (36)  
2 federal, state and municipal regulatory commissions, consisting of: the Federal Energy  
3 Regulatory Commission; state public utility commissions in Alabama, Alaska, California,  
4 Colorado, Connecticut, Delaware, Florida, Georgia, Hawaii, Illinois, Indiana, Iowa, Kentucky,  
5 Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Missouri, New Hampshire,  
6 New Jersey, New York, North Carolina, Ohio, Oklahoma, Pennsylvania, Rhode Island, South  
7 Carolina, Tennessee, Texas, Virginia, West Virginia, Wisconsin, and the Philadelphia Gas  
8 Commission. My testimony has been offered in over 200 rate cases involving electric power,  
9 natural gas distribution and transmission, resource recovery, solid waste collection and  
10 disposal, telephone, wastewater, and water service utility companies. While my testimony has  
11 involved principally fair rate of return and financial matters, I have also testified on capital  
12 allocations, capital recovery, cash working capital, income taxes, factoring of accounts  
13 receivable, and take-or-pay expense recovery. My testimony has been offered on behalf of  
14 municipal and investor-owned public utilities and for the staff of a regulatory commission. I  
15 have also testified at an Executive Session of the State of New Jersey Commission of  
16 Investigation concerning the BPU regulation of solid waste collection and disposal.

17           I was a co-author of a verified statement submitted to the Interstate Commerce  
18 Commission concerning the 1983 Railroad Cost of Capital (Ex Parte No. 452). I was also co-  
19 author of comments submitted to the Federal Energy Regulatory Commission regarding the  
20 Generic Determination of Rate of Return on Common Equity for Public Utilities in 1985, 1986  
21 and 1987 (Docket Nos. RM85-19-000, RM86-12-000, RM87-35-000 and RM88-25-000).  
22 Further, I have been the consultant to the New York Chapter of the National Association of  
23 Water Companies, which represented the water utility group in the Proceeding on Motion of  
24 the Commission to Consider Financial Regulatory Policies for New York Utilities (Case 91-M-

## APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1 0509). I have also submitted comments to the Federal Energy Regulatory Commission in its  
2 Notice of Proposed Rulemaking (Docket No. RM99-2-000) concerning Regional Transmission  
3 Organizations and on behalf of the Edison Electric Institute in its intervention in the case of  
4 Southern California Edison Company (Docket No. ER97-2355-000). Also, I was a member of  
5 the panel of participants at the Technical Conference in Docket No. PL07-2 on the  
6 Composition of Proxy Groups for Determining Gas and Oil Pipeline Return on Equity.

7 In late 1978, I arranged for the private placement of bonds on behalf of an investor-  
8 owned public utility. I have assisted in the preparation of a report to the Delaware Public  
9 Service Commission relative to the operations of the Lincoln and Ellendale Electric Company.  
10 I was also engaged by the Delaware P.S.C. to review and report on the proposed financing  
11 and disposition of certain assets of Sussex Shores Water Company (P.S.C. Docket Nos. 24-  
12 79 and 47-79). I was a co-author of a Report on Proposed Mandatory Solid Waste Collection  
13 Ordinance prepared for the Board of County Commissioners of Collier County, Florida.

14 I have been a consultant to the Bucks County Water and Sewer Authority concerning  
15 rates and charges for wholesale contract service with the City of Philadelphia. My municipal  
16 consulting experience also included an assignment for Baltimore County, Maryland, regarding  
17 the City/County Water Agreement for Metropolitan District customers (Circuit Court for  
18 Baltimore County in Case 34/153/87-CSP-2636).

19 I am a member of the Society of Utility and Regulatory Financial Analysis (formerly the  
20 National Society of Rate of Return Analysts) and have attended several Financial Forums  
21 sponsored by the Society. I attended the first National Regulatory Conference at the Marshall-  
22 Wythe School of Law, College of William and Mary. I also attended an Executive Seminar  
23 sponsored by the Colgate Darden Graduate Business School of the University of Virginia  
24 concerning Regulated Utility Cost of Equity and the Capital Asset Pricing Model. In October



**APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL**

1 1984, I attended a Standard & Poor's Seminar on the Approach to Municipal Utility Ratings,  
 2 and in May 1985, I attended an S&P Seminar on Telecommunications Ratings.

3 My lecture and speaking engagements include:

<u>Date</u>	<u>Occasion</u>	<u>Sponsor</u>
4 April 2006	30 Thirty-eighth Financial Forum	Society of Utility & Regulatory Financial Analysts
5 April 2001	31 Thirty-third Financial Forum	Society of Utility & Regulatory Financial Analysts
6 December 2000	32 Pennsylvania Public Utility Law Conference: Non-traditional Players in the Water Industry	Pennsylvania Bar Institute
7 July 2000	33 EEI Member Workshop Developing Incentives Rates: Application and Problems	Edison Electric Institute
8 February 2000	34 The Sixth Annual FERC Briefing	Exnet and Bruder, Gentile & Marcoux, LLP
9 March 1994	35 Seventh Annual Proceeding	Electric Utility Business Environment Conf.
10 May 1993	36 Financial School	New England Gas Assoc.
11 April 1993	37 Twenty-Fifth Financial Forum	National Society of Rate of Return Analysts
12 June 1992	38 Rate and Charges Subcommittee Annual Conference	American Water Works Association
13 May 1992	39 Rates School	New England Gas Assoc.
14 October 1989	40 Seventeenth Annual Eastern Utility Rate Seminar	Water Committee of the National Association of Regulatory Utility Commissioners Florida Public Service Commission and University of Utah
15 October 1988	41 Sixteenth Annual Eastern Utility Rate Seminar	Water Committee of the National Association of Regulatory Utility Commissioners, Florida Public Service Commission and University of Utah
16 May 1988	42 Twentieth Financial Forum	National Society of Rate of Return Analysts
17 October 1987	43 Fifteenth Annual Eastern Utility Rate Seminar	Water Committee of the National Association of Regulatory Utility

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1			Commissioners, Florida
2			Public Service Commis-
3			sion and University of
4			Utah
5	September 1987	Rate Committee	American Gas Association
6		Meeting	
7	May 1987	Pennsylvania	National Association of
8		Chapter	Water Companies
9		annual meeting	
10	October 1986	Eighteenth	National Society of Rate
11		Financial	of Return
12		Forum	
13	October 1984	Fifth National	American Bar Association
14		on Utility	
15		Rate-making	
16		Fundamentals	
17	March 1984	Management Seminar	New York State Telephone
18			Association
19	February 1983	The Cost of Capital	Temple University, School
20		Seminar	of Business Admin.
21	May 1982	A Seminar on	New Mexico State
22		Regulation	University, Center for
23		and The Cost of	Business Research
24		Capital	and Services
25	October 1979	Economics of	Brown University
26		Regulation	

APPENDIX B TO DIRECT TESTIMONY OF PAUL R. MOUL

1 RATESETTING PRINCIPLES

2 Traditional cost of service regulation, as implemented by a regulatory agency engaged  
3 in ratesetting, such as the Commission, serves as a substitute for competition. In setting  
4 rates, a regulatory agency must carefully consider the public's interest in reasonably priced, as  
5 well as safe and reliable, service. The level of rates must also provide the public utility and its  
6 investors with an opportunity to earn a rate of return for the public utility and its investors that  
7 is commensurate with the risk to which the invested capital is exposed so that the public utility  
8 has access to the capital required to meet its service responsibilities to its customers. Without  
9 an opportunity to earn a fair rate of return, a public utility will be unable to attract sufficient  
10 capital required to meet its responsibilities over time.

11 It is important to remember that regulated firms must compete for capital in a global  
12 market with non-regulated firms, as well as municipal, state and federal governments.  
13 Traditionally, a public utility has been responsible for providing a particular type of service to its  
14 customers within a specific market area. Although this relationship with customers has been  
15 changing, a regulated utility remains quite different from a non-regulated firm, which is free to  
16 enter and exit competitive markets in accordance with available business opportunities.

17 As established by the landmark Bluefield and Hope cases,<sup>1</sup> several tests have been  
18 articulated through which the regulator can determine the fairness or reasonableness of the  
19 rate of return. These tests include a determination of whether the rate of return is (i) similar to  
20 that of other financially sound businesses having similar or comparable risks, (ii) sufficient to  
21 ensure confidence in the financial integrity of the public utility, and (iii) adequate to maintain  
22 and support the credit of the utility, thereby enabling it to attract, on a reasonable cost basis,  
23 the funds necessary to satisfy its capital requirements so that it can meet the obligation to

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<sup>1</sup>Bluefield Water Works & Improvement Co. v. P.S.C. of West Virginia, 262 U.S. 679 (1923)  
and F.P.C. v. Hope Natural Gas Co., 320 U.S. 591 (1944).

**APPENDIX B TO DIRECT TESTIMONY OF PAUL R. MOUL**

1 provide adequate and reliable service to the public.

2           A fair rate of return must not only provide the utility with the ability to attract new capital  
3 it must also be fair to existing investors. An appropriate rate of return which may have been  
4 reasonable at one point in time may become too high or too low at a subsequent point in time,  
5 based upon changing business risks, economic conditions and alternative investment  
6 opportunities. When applying the standards of a fair rate of return, it must be recognized that  
7 the end result must provide for the payment of interest on the company's debt, the payment of  
8 dividends on the company's stock, the recovery of costs associated with securing capital, the  
9 maintenance of reasonable credit quality for the company, and support of the company's  
10 financial condition, which today would include those measures of financial performance in the  
11 areas of interest coverage and adequate cash flow derived from a reasonable level of  
12 earnings.

**APPENDIX C TO DIRECT TESTIMONY OF PAUL R. MOUL**

**EVALUATION OF RISK**

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The rate of return required by investors is directly linked to the perceived level of risk. The greater the risk of an investment, the higher is the required rate of return necessary to compensate for that risk all else being equal. Because investors will seek the highest rate of return available, considering the risk involved, the rate of return must at least equal the investor-required, market-determined cost of capital if public utilities are to attract the necessary investment capital on reasonable terms.

In the measurement of the cost of capital, it is necessary to assess the risk of a firm. The level of risk for a firm is often defined as the uncertainty of achieving expected performance, and is sometimes viewed as a probability distribution of possible outcomes. Hence, if the uncertainty of achieving an expected outcome is high, the risk is also high. As a consequence, high risk firms must offer investors higher returns than low risk firms, which pay less to attract capital from investors. This is because the level of uncertainty, or risk of not realizing expected returns, establishes the compensation required by investors in the capital markets. Of course, the risk of a firm must also be considered in the context of its ability to actually experience adequate earnings, which conform with a fair rate of return. Thus, if there is a high probability that a firm will not perform well due to fundamentally poor market conditions, investors will demand a higher return.

The investment risk of a firm is comprised of its business risk and financial risk. Business risk is all risk other than financial risk, and is sometimes defined as the staying power of the market demand for a firm's product or service and the resulting inherent uncertainty of realizing expected pre-tax returns on the firm's assets. Business risk encompasses all operating factors, e.g., productivity, competition, management ability, etc. that bear upon the expected pre-tax operating income attributed to the fundamental nature of a firm's business. Financial risk results from a firm's use of borrowed funds (or similar sources

## APPENDIX C TO DIRECT TESTIMONY OF PAUL R. MOUL

1 of capital with fixed payments) in its capital structure, i.e., financial leverage. Thus, if a firm did  
2 not employ financial leverage by borrowing any capital, its investment risk would be  
3 represented by its business risk.

4 It is important to note that in evaluating the risk of regulated companies, financial  
5 leverage cannot be considered in the same context as it is for non-regulated companies.  
6 Financial leverage has a different meaning for regulated firms than for non-regulated  
7 companies. For regulated public utilities, the cost of service formula gives the benefits of  
8 financial leverage to consumers in the form of lower revenue requirements. For non-regulated  
9 companies, all benefits of financial leverage are retained by the common stockholder.  
10 Although retaining none of the benefits, regulated firms bear the risk of financial leverage.  
11 Therefore, a regulated firm's rate of return on common equity must recognize the greater  
12 financial risk shown by the higher leverage typically employed by public utilities.

13 Although no single index or group of indices can precisely quantify the relative  
14 investment risk of a firm, financial analysts use a variety of indicators to assess that risk. For  
15 example, the creditworthiness of a firm is revealed by its bond ratings. If the stock is traded,  
16 the price-earnings multiple, dividend yield, and beta coefficients (a statistical measure of a  
17 stock's relative volatility to the rest of the market) provide some gauge of overall risk. Other  
18 indicators, which are reflective of business risk, include the variability of the rate of return on  
19 equity, which is indicative of the uncertainty of actually achieving the expected earnings;  
20 operating ratios (the percentage of revenues consumed by operating expenses, depreciation,  
21 and taxes other than income tax), which are indicative of profitability; the quality of earnings,  
22 which considers the degree to which earnings are the product of accounting principles or cost  
23 deferrals; and the level of internally generated funds. Similarly, the proportion of senior capital  
24 in a company's capitalization is the measure of financial risk, which is often analyzed in the  
25 context of the equity ratio (i.e., the complement of the debt ratio).

## APPENDIX D TO DIRECT TESTIMONY OF PAUL R. MOUL

### COST OF EQUITY--GENERAL APPROACH

1  
2 Through a fundamental financial analysis, the relative risk of a firm must be established  
3 prior to the determination of its cost of equity. Any rate of return recommendation, which lacks  
4 such a basis, will inevitably fail to provide a utility with a fair rate of return except by  
5 coincidence. With a fundamental risk analysis as a foundation, standard financial models can  
6 be employed by using informed judgment. The methods, which have been employed to  
7 measure the cost of equity, include: the Discounted Cash Flow ("DCF") model, the Risk  
8 Premium ("RP") approach, the Capital Asset Pricing Model ("CAPM") and the Comparable  
9 Earnings ("CE") approach.

10 The traditional DCF model, while useful in providing some insight into the cost of  
11 equity, is not an approach that should be used exclusively. The divergence of stock prices  
12 from company-specific fundamentals can provide a misleading cost of equity calculation. As  
13 reported in The Wall Street Journal on June 6, 1991, a statistical study published by Goldman  
14 Sachs indicated that only 35% of stock price growth in the 1980's could be attributed to  
15 earnings and interest rates. Further, 38% of the rise in stock prices during the 1980's was  
16 attributed to unknown factors. The Goldman Sachs study highlights the serious limitations of a  
17 model, such as DCF, which is founded upon identification of specific variables to explain stock  
18 price growth. That is to say, when stock price growth exceeds growth in a company's earnings  
19 per share, models such as DCF will misspecify investor expected returns, which are  
20 comprised of capital gains, as well as dividend receipts. As such, a combination of methods  
21 should be used to measure the cost of equity.

22 The Risk Premium analysis is founded upon the prospective cost of long-term debt,  
23 i.e., the yield that the public utility must offer to raise long-term debt capital directly from  
24 investors. To that yield must be added a risk premium in recognition of the greater risk of  
25 common equity over debt. This additional risk is, of course, attributable to the fact that the

#### APPENDIX D TO DIRECT TESTIMONY OF PAUL R. MOUL

1 payment of interest and principal to creditors has priority over the payment of dividends and  
2 return of capital to equity investors. Hence, equity investors require a higher rate of return  
3 than the yield on long-term corporate bonds.

4 The CAPM is a model not unlike the traditional Risk Premium. The CAPM employs the  
5 yield on a risk-free interest-bearing obligation plus a premium as compensation for risk. Aside  
6 from the reliance on the risk-free rate of return, the CAPM gives specific quantification to  
7 systematic (or market) risk as measured by beta.

8 The Comparable Earnings approach measures the returns expected/experienced by  
9 other non-regulated firms and has been used extensively in rate of return analysis for over a  
10 half century. However, its popularity diminished in the 1970s and 1980s with the  
11 popularization of market-based models. Recently, there has been renewed interest in this  
12 approach. Indeed, the financial community has expressed the view that the regulatory  
13 process must consider the returns, which are being achieved in the non-regulated sector so  
14 that public utilities can compete effectively in the capital markets. Indeed, with additional  
15 competition being introduced throughout the traditionally regulated public utility industry,  
16 returns expected to be realized by non-regulated firms have become increasingly relevant in the  
17 ratesetting process. The Comparable Earnings approach considers directly those  
18 requirements and it fits the established standards for a fair rate of return set forth in the  
19 landmark decisions on the issue of rate of return. These decisions require that a fair return for  
20 a utility must be equal to that earned by firms of comparable risk.



APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

DISCOUNTED CASH FLOW ANALYSIS

Discounted Cash Flow ("DCF") theory seeks to explain the value of an economic or financial asset as the present value of future expected cash flows discounted at the appropriate risk-adjusted rate of return. Thus, if \$100 is to be received in a single payment 10 years subsequent to the acquisition of an asset, and the appropriate risk-related interest rate is 8%, the present value of the asset would be \$46.32 (Value = \$100 ÷ (1.08)<sup>10</sup>) arising from the discounted future cash flow. Conversely, knowing the present \$46.32 price of an asset (where price = value), the \$100 future expected cash flow to be received 10 years hence shows an 8% annual rate of return implicit in the price and future cash flows expected to be received.

In its simplest form, the DCF theory considers the number of years from which the cash flow will be derived and the annual compound interest rate, which reflects the risk or uncertainty, associated with the cash flows. It is appropriate to reiterate that the dollar values to be discounted are future cash flows.

DCF theory is flexible and can be used to estimate value (or price) or the annual required rate of return under a wide variety of conditions. The theory underlying the DCF methodology can be easily illustrated by utilizing the investment horizon associated with a preferred stock not having an annual sinking fund provision. In this case, the investment horizon is infinite, which reflects the perpetuity of a preferred stock. If  $P$  represents price,  $Kp$  is the required rate of return on a preferred stock, and  $D$  is the annual dividend ( $P$  and  $D$  with time subscripts), the value of a preferred share is equal to the present value of the dividends to be received in the future discounted at the appropriate risk-adjusted interest rate,  $Kp$ . In this circumstance:

$$P_0 = \frac{D_1}{(1 + Kp)} + \frac{D_2}{(1 + Kp)^2} + \frac{D_3}{(1 + Kp)^3} + \dots + \frac{D_n}{(1 + Kp)^n}$$

## APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 If  $D_1 = D_2 = D_3 = \dots D_n$  as is the case for preferred stock, and  $n$  approaches infinity, as is the  
2 case for non-callable preferred stock without a sinking fund, then this equation reduces to:

$$3 \quad P_0 = \frac{D_1}{K_p}$$

4 This equation can be used to solve for the annual rate of return on a preferred stock when the  
5 current price and subsequent annual dividends are known. For example, with  $D_1 = \$1.00$ , and  
6  $P_0 = \$10$ , then  $K_p = \$1.00 \div \$10$ , or 10%.

7 The dividend discount equation, first shown, is the generic DCF valuation model for all  
8 equities, both preferred and common. While preferred stock generally pays a constant  
9 dividend, permitting the simplification subsequently noted, common stock dividends are not  
10 constant. Therefore, absent some other simplifying condition, it is necessary to rely upon the

$$P_0 = \frac{D_1}{K_s - g} \text{ or } P_0 = \frac{D_0(1+g)}{K_s - g}$$

11 generic form of the DCF. If, however, it is assumed that  $D_1, D_2, D_3, \dots D_n$  are systematically  
12 related to one another by a constant growth rate ( $g$ ), so that  $D_0(1+g) = D_1, D_1(1+g) = D_2, D_2$   
13  $(1+g) = D_3$  and so on approaching infinity, and if  $K_s$  (the required rate of return on a common  
14 stock) is greater than  $g$ , then the DCF equation can be reduced to:

15 which is the periodic form of the "Gordon" model.<sup>1</sup> Proof of the DCF equation is found in all  
16 modern basic finance textbooks. This DCF equation can be easily solved as:

$$K_s = \frac{D_0(1+g)}{P_0} + g$$

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<sup>1</sup>Although the popular application of the DCF model is often attributed to the work of Myron J.

## APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 which is the periodic form of the Gordon Model commonly applied in estimating equity rates of  
2 return in rate cases. When used for this purpose,  $K_s$  is the annual rate of return on common  
3 equity demanded by investors to induce them to hold a firm's common stock. Therefore, the  
4 variables  $D_0$ ,  $P_0$  and  $g$  must be estimated in the context of the market for equities, so that the  
5 rate of return, which a public utility is permitted the opportunity to earn, has meaning and  
6 reflects the investor-required cost rate.

7 Application of the Gordon model with market derived variables is straightforward. For  
8 example, using the most recent prior annualized dividend ( $D_0$ ) of \$0.80, the current price ( $P_0$ )  
9 of \$10.00, and the investor expected dividend growth rate ( $g$ ) of 5%, the solution of the DCF  
10 formula provides a 13.4% rate of return. The dividend yield component in this instance is  
11 8.4%, and the capital gain component is 5%, which together represent the total 13.4% annual  
12 rate of return required by investors. The capital gain component of the total return may be  
13 calculated with two adjacent future year prices. For example, in the eleventh year of the  
14 holding period, the price per share would be \$17.10 as compared with the price per share of  
15 \$16.29 in the tenth year which demonstrates the 5% annual capital gain yield.

16 Some DCF devotees believe that it is more appropriate to estimate the required return  
17 on equity with a model which permits the use of multiple growth rates. This may be a plausible  
18 approach to DCF, where investors expect different dividend growth rates in the near term and  
19 long run. If two growth rates, one near term and one long-run, are to be used in the context of  
20 a price ( $P_0$ ) of \$10.00, a dividend ( $D_0$ ) of \$0.80, a near-term growth rate of 5.5%, and a long-  
21 run expected growth rate of 5.0% beginning at year 6, the required rate of return is 13.57%  
22 solved with a computer by iteration.

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Gordon in the mid-1950's, J. B. Williams explicated the DCF model in its present form nearly two decades earlier.

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Dividend Yield

The historical annual dividend yield for the Gas Group is shown on Schedule 3. The 2005-2009 five-year average dividend yield was 3.9% for the Gas Group. The monthly dividend yields for the past twelve months are shown graphically on Schedule 7. These dividend yields reflect an adjustment to the month-end closing prices to remove the pro rata accumulation of the quarterly dividend amount since the last ex-dividend date.

The ex-dividend date usually occurs two business days before the record date of the dividend (i.e., the date by which a shareholder must own the shares to be entitled to the dividend payment--usually about two to three weeks prior to the actual payment). During a quarter (here defined as 91 days), the price of a stock moves up ratably by the dividend amount as the ex-dividend date approaches. The stock's price then falls by the amount of the dividend on the ex-dividend date. Therefore, it is necessary to calculate the fraction of the quarterly dividend since the time of the last ex-dividend date and to remove that amount from the price. This adjustment reflects normal recurring pricing of stocks in the market, and establishes a price which will reflect the true yield on a stock.

A six-month average dividend yield has been used to recognize the prospective orientation of the ratesetting process as explained in the direct testimony. For the purpose of a DCF calculation, the average dividend yields must be adjusted to reflect the prospective nature of the dividend payments, i.e., the higher expected dividends for the future rather than the recent dividend payment annualized. An adjustment to the dividend yield component, when computed with annualized dividends, is required based upon investor expectation of quarterly dividend increases.

The procedure to adjust the average dividend yield for the expectation of a dividend increase during the initial investment period will be at a rate of one-half the growth component,

## APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 developed below. The DCF equation, showing the quarterly dividend payments as  $D_0$ , may be  
2 stated in this fashion:

$$K = \frac{D_0(1+g)^0 + D_0(1+g)^0 + D_0(1+g)^1 + D_0(1+g)^1}{P_0} + g$$

3 The adjustment factor, based upon one-half the expected growth rate developed in my direct  
4 testimony, will be 2.625% (5.25% x .5) for the Gas Group, which assumes that two dividend  
5 payments will be at the expected higher rate during the initial investment period. Using the  
6 six-month average dividend yield as a base, the prospective (forward) dividend yield would be  
7 4.12% (4.01% x 1.02625) for the Gas Group.

8 Another DCF model that reflects the discrete growth in the quarterly dividend ( $D_0$ ) is as  
9 follows:

$$K = \frac{D_0(1+g)^{.25} + D_0(1+g)^{.50} + D_0(1+g)^{.75} + D_0(1+g)^{1.00}}{P_0} + g$$

10 This procedure confirms the reasonableness of the forward dividend yield previously  
11 calculated. The quarterly discrete adjustment provides a dividend yield of 4.14% (4.01% x  
12 1.03260) for the Gas Group. The use of an adjustment is required for the periodic form of the  
13 DCF in order to properly recognize that dividends grow on a discrete basis.

14 In either of the preceding DCF dividend yield adjustments, there is no recognition for  
15 the compound returns attributed to the quarterly dividend payments. Investors have the  
16 opportunity to reinvest quarterly dividend receipts. Recognizing the compounding of the  
17 periodic quarterly dividend payments ( $D_0$ ), results in a third DCF formulation:

$$k = \left[ \left( 1 + \frac{D_0}{P_0} \right)^4 - 1 \right] + g$$

## APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 This DCF equation provides no further recognition of growth in the quarterly dividend.  
2 Combining discrete quarterly dividend growth with quarterly compounding would provide the  
3 following DCF formulation, stating the quarterly dividend payments ( $D_0$ ):

$$k = \left[ \left( 1 + \frac{D_0 (1+g)^{25}}{P_0} \right)^4 - 1 \right] + g$$

4 A compounding of the quarterly dividend yield provides another procedure to recognize the  
5 necessity for an adjusted dividend yield. The unadjusted average quarterly dividend yield was  
6 1.0025% ( $4.01\% \div 4$ ) for the Gas Group. The compound dividend yield would be 4.12%  
7 ( $1.010154^4 - 1$ ) for the Gas Group, recognizing quarterly dividend payments in a forward-looking  
8 manner. These dividend yields conform with investors' expectations in the context of  
9 reinvestment of their cash dividend.

10 For the Gas Group, a 4.13% forward-looking dividend yield is the average ( $4.12\% +$   
11  $4.14\% + 4.12\% = 12.38\% \div 3$ ) of the adjusted dividend yield using the form  $D_0/P_0 (1+.5g)$ , the  
12 dividend yield recognizing discrete quarterly growth, and the quarterly compound dividend  
13 yield with discrete quarterly growth.

### Growth Rate

14  
15 If viewed in its infinite form, the DCF model is represented by the discounted value of  
16 an endless stream of growing dividends. It would, however, require 100 years of future  
17 dividend payments so that the discounted value of those payments would equate to the  
18 present price so that the discount rate and the rate of return shown by the simplified Gordon  
19 form of the DCF model would be about the same. A century of dividend receipts represents  
20 an unrealistic investment horizon from almost any perspective. Because stocks are not held  
21 by investors forever, the growth in the share value (i.e., capital appreciation, or capital gains

## APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 yield) is most relevant to investors' total return expectations. Hence, investor expected returns  
2 in the equity market are provided by capital appreciation of the investment as well as receipt of  
3 dividends. As such, the sale price of a stock can be viewed as a liquidating dividend which can  
4 be discounted along with the annual dividend receipts during the investment holding period to  
5 arrive at the investor expected return.

6 In its constant growth form, the DCF assumes that with a constant return on book  
7 common equity and constant dividend payout ratio, a firm's earnings per share, dividends per  
8 share and book value per share will grow at the same constant rate, absent any external  
9 financing by a firm. Because these constant growth assumptions do not actually prevail in the  
10 capital markets, the capital appreciation potential of an equity investment is best measured by  
11 the expected growth in earnings per share. Since the traditional form of the DCF assumes no  
12 change in the price-earnings multiple, the value of a firm's equity will grow at the same rate as  
13 earnings per share. Hence, the capital gains yield is best measured by earnings per share  
14 growth using company-specific variables.

15 Investors consider both historical and projected data in the context of the expected  
16 growth rate for a firm. An investor can compute historical growth rates using compound  
17 growth rates or growth rate trend lines. Otherwise, an investor can rely upon published growth  
18 rates as provided in widely-circulated, influential publications. However, a traditional constant  
19 growth DCF analysis that is limited to such inputs suffers from the assumption of no change in  
20 the price-earnings multiple, i.e., that the value of a firm's equity will grow at the same rate as  
21 earnings. Some of the factors which actually contribute to investors' expectations of earnings  
22 growth and which should be considered in assessing those expectations, are: (i) the earnings  
23 rate on existing equity, (ii) the portion of earnings not paid out in dividends, (iii) sales of  
24 additional common equity, (iv) reacquisition of common stock previously issued, (v) changes in  
25 financial leverage, (vi) acquisitions of new business opportunities, (vii) profitable liquidation of

## APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 assets, and (viii) repositioning of existing assets. The realities of the equity market regarding  
2 total return expectations, however, also reflect factors other than these inputs. Therefore, the  
3 DCF model contains overly restrictive limitations when the growth component is stated in  
4 terms of earnings per share (the basis for the capital gains yield) or dividends per share (the  
5 basis for the infinite dividend discount model). In these situations, there is inadequate  
6 recognition of the capital gains yields arising from stock price growth which could exceed  
7 earnings or dividends growth.

8 To assess the growth component of the DCF, analysts' projections of future growth  
9 influence investor expectations as explained above. One influential publication is The Value  
10 Line Investment Survey which contains estimated future projections of growth. The Value Line  
11 Investment Survey provides growth estimates which are stated within a common economic  
12 environment for the purpose of measuring relative growth potential. The basis for these  
13 projections is the Value Line 3 to 5 year hypothetical economy. The Value Line hypothetical  
14 economic environment is represented by components and subcomponents of the National  
15 Income Accounts which reflect in the aggregate assumptions concerning the unemployment  
16 rate, manpower productivity, price inflation, corporate income tax rate, high-grade corporate  
17 bond interest rates, and Fed policies. Individual estimates begin with the correlation of sales,  
18 earnings and dividends of a company to appropriate components or subcomponents of the  
19 future National Income Accounts. These calculations provide a consistent basis for the  
20 published forecasts. Value Line's evaluation of a specific company's future prospects are  
21 considered in the context of specific operating characteristics that influence the published  
22 projections. Of particular importance for regulated firms, Value Line considers the regulatory  
23 quality, rates of return recently authorized, the historic ability of the firm to actually experience  
24 the authorized rates of return, the firm's budgeted capital spending, the firm's financing  
25 forecast, and the dividend payout ratio. The wide circulation of this source and frequent



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1 reference to Value Line in financial circles indicate that this publication has an influence on  
2 investor judgment with regard to expectations for the future.

3           There are other sources of earnings growth forecasts. One of these sources is the  
4 Institutional Brokers Estimate System ("IBES"). The IBES service provides data on consensus  
5 earnings per share forecasts and five-year earnings growth rate estimates. The publisher of  
6 IBES has been purchased by Thomson/First Call. The IBES forecasts have been integrated  
7 into the First Call consensus growth forecasts. The earnings estimates are obtained from  
8 financial analysts at brokerage research departments and from institutions whose securities  
9 analysts are projecting earnings for companies in the First Call universe of companies. Other  
10 services that tabulate earnings forecasts and publish them are Zacks Investment Research.  
11 As with the IBES/First Call forecasts, Zacks provide consensus forecasts collected from  
12 analysts for most publically traded companies.

13           In each of these publications, forecasts of earnings per share for the current and  
14 subsequent year receive prominent coverage. That is to say, IBES/First Call, Zacks, and  
15 Value Line show estimates of current-year earnings and projections for the next year. While  
16 the DCF model typically focuses upon long-run estimates of growth, stock prices are clearly  
17 influenced by current and near-term earnings prospects. Therefore, the near-term earnings  
18 per share growth rates should also be factored into a growth rate determination.

19           Although forecasts of future performance are investor influencing<sup>2</sup>, equity investors  
20 may also rely upon the observations of past performance. Investors' expectations of future  
21 growth rates may be determined, in part, by an analysis of historical growth rates. It is  
22 apparent that any serious investor would advise himself/herself of historical performance prior

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<sup>2</sup>As shown in a National Bureau of Economic Research monograph by John G. Cragg and  
Burton G. Malkiel, Expectations and the Structure of Share Prices, University of Chicago Press 1982.

## APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 to taking an investment position in a firm. Earnings per share and dividends per share  
2 represent the principal financial variables which influence investor growth expectations.

3 Other financial variables are sometimes considered in rate case proceedings. For  
4 example, a company's internal growth rate, derived from the return rate on book common  
5 equity and the related retention ratio, is sometimes considered. This growth rate measure is  
6 represented by the Value Line forecast "*BxR*" shown on Schedule 9. Internal growth rates are  
7 often used as a proxy for book value growth. Unfortunately, this measure of growth is often  
8 not reflective of investor-expected growth. This is especially important when there is an  
9 indication of a prospective change in dividend payout ratio, earned return on book common  
10 equity, change in market-to-book ratios or other fundamental changes in the character of the  
11 business. Nevertheless, I have also shown the historical and projected growth rates in book  
12 value per share and internal growth rates.

### 13 Leverage Adjustment

14 As noted previously, the divergence of stock prices from book values creates a conflict  
15 within the DCF model when the results of a market-derived cost of equity are applied to the  
16 common equity account measured at book value in the ratesetting context. This is the  
17 situation today where the market price of stock exceeds its book value for most companies.  
18 This divergence of price and book value also creates a financial risk difference, whereby the  
19 capitalization of a utility measured at its market value contains relatively less debt and more  
20 equity than the capitalization measured at its book value. It is a well-accepted fact of financial  
21 theory that a relatively higher proportion of equity in the capitalization has less financial risk  
22 than another capital structure more heavily weighted with debt. This is the situation for the  
23 Gas Group where the market value of its capitalization contains more equity than is shown by  
24 the book capitalization. The following comparison demonstrates this situation where the  
25 market capitalization is developed by taking the "Fair Value of Financial Instruments"

**APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL**

1 (Disclosures about Fair Value of Financial Instruments -- Statement of Financial Accounting  
 2 Standards ("FAS") No. 107) as shown in the annual report for these companies and the  
 3 market value of the common equity using the price of stock. The comparison of capital  
 4 structure ratios is:

<u>Gas Group</u>	<u>Capitalization at Market Value (Fair Value)</u>	<u>Capitalization at Book Value (Carrying Amounts)</u>
Long-term Debt	33.66%	43.81%
Preferred Stock	0.17	0.24
Common Equity	<u>66.16</u>	<u>55.95</u>
Total	<u>100.00%</u>	<u>100.00%</u>

14 With regard to the capital structure ratios represented by the carrying amounts shown above,  
 15 there are some variances from the ratios shown on Schedule 3. These variances arise from  
 16 the use of balance sheet values in computing the capital structure ratios shown on Schedule 3  
 17 and the use of the Carrying Amounts of the Financial Instruments according to FAS 107 (the  
 18 Carrying Amounts were used in the table shown above to be comparable to the Fair Value  
 19 amounts used in the comparison calculations).

20 With the capital ratios calculated above, is necessary to first calculate the cost of equity  
 21 for a firm without any leverage. The cost of equity for an unleveraged firm using the capital  
 22 structure ratios calculated with market values is:

$$\begin{aligned}
 23 \quad k_u &= k_e - (((k_u - i) (1-t) D / E) - (k_u - d) P / E) \\
 24 \quad 8.34\% &= 9.38\% - (((8.34\% - 5.22\%) \cdot 0.65) \cdot 33.66\% / 66.16\%) - (8.34\% - 6.04\%) \cdot 0.17\% / 66.16\%
 \end{aligned}$$

25 where  $k_u$  = cost of equity for an all-equity firm,  $k_e$  = market determined cost equity,  $i$  = cost of  
 26 debt<sup>3</sup>,  $d$  = dividend rate on preferred stock<sup>4</sup>,  $D$  = debt ratio,  $P$  = preferred stock ratio, and  $E$  =  
 27 common equity ratio. The formula shown above indicates that the cost of equity for a firm with

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<sup>3</sup> The cost of debt is the six-month average yield on Moody's A rated public utility bonds.  
<sup>4</sup> The cost of preferred is the six-month average yield on Moody's "a" rated preferred stock.

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1 100% equity is 8.34% using the market value of the Gas Group's capitalization. Having  
2 determined that the cost of equity is 8.34% for a firm with 100% equity, the rate of return on  
3 common equity associated with the book value capital structure is:

4  $ke = ku + ((ku - i) (1-t) D / E) + (ku - d) P / E$

5  $9.94\% = 8.34\% + ((8.34\% - 5.22\%) (0.65) 43.81\% / 55.95\%) + (8.34\% - 6.04\%) 0.24\% / 55.95\%$ .

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INTEREST RATES

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Interest rates can be viewed in their traditional nominal terms (i.e., the stated rate of interest) and in real terms (i.e., the stated rate of interest less the expected rate of inflation). Absent consideration of inflation, the real rate of interest is determined generally by supply factors which are influenced by investors willingness to forego current consumption (i.e., to save) and demand factors that are influenced by the opportunities to derive income from productive investments. Added to the real rate of interest is compensation required by investors for the inflationary impact of the declining purchasing power of their income received in the future. While interest rates are clearly influenced by the changing annual rate of inflation, it is important to note that the expected rate of inflation that is reflected in current interest rates may be quite different from the prevailing rate of inflation.

Rates of interest also vary by the type of interest bearing instrument. Investors require compensation for the risk associated with the term of the investment and the risk of default. The risk associated with the term of the investment is usually shown by the yield curve, i.e., the difference in rates across maturities. The typical structure is represented by a positive yield curve, which provides progressively higher interest rates as the maturities are lengthened. Flat (i.e., relatively level rates across maturities) or inverted (i.e., higher short-term rates than long-term rates) yield curves occur less frequently.

The risk of default is typically associated with the creditworthiness of the borrower. Differences in interest rates can be traced to the credit quality ratings assigned by the bond rating agencies, such as Moody's Investors Service, Inc. and Standard & Poor's Corporation. Obligations of the United States Treasury are usually considered to be free of default risk, and hence reflect only the real rate of interest, compensation for expected inflation, and maturity risk. The Treasury has been issuing inflation-indexed notes, which automatically provide

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 compensation to investors for future inflation, thereby providing a lower current yield on these  
2 issues.

### 3 Interest Rate Environment

4 Federal Reserve Board ("Fed") policy actions, which impact directly short-term interest rates  
5 also substantially, affect investor sentiment in long-term fixed-income securities markets. In  
6 this regard, the Fed has often pursued policies designed to build investor confidence in the  
7 fixed-income securities market. Formative Fed policy has had a long history, as exemplified by  
8 the historic 1951 Treasury-Federal Reserve Accord, and more recently, deregulation within the  
9 financial system, which increased the level and volatility of interest rates. The Fed has  
10 indicated that it will follow a monetary policy designed to promote noninflationary economic  
11 growth.

12 As background to the recent levels of interest rates, history shows that the Open  
13 Market Committee of the Federal Reserve board ("FOMC") began a series of moves toward  
14 lower short-term interest rates in mid-1990 -- at the outset of the previous recession.  
15 Monetary policy was influenced at that time by (i) steps taken to reduce the federal budget  
16 deficit, (ii) slowing economic growth, (iii) rising unemployment, and (iv) measures intended to  
17 avoid a credit crunch. Thereafter, the Federal government initiated several bold proposals to  
18 deal with future borrowings by the Treasury. With lower expected federal budget deficits and  
19 reduced Treasury borrowings, together with limitations on the supply of new 30-year Treasury  
20 bonds, long-term interest rates declined to a twenty-year low, reaching a trough of 5.78% in  
21 October 1993.

22 On February 4, 1994, the FOMC began a series of increases in the Fed Funds rate  
23 (i.e., the interest rate on excess overnight bank reserves). The initial increase represented the  
24 first rise in short-term interest rates in five years. The series of seven increases doubled the  
25 Fed Funds rate to 6%. The increases in short-term interest rates also caused long-term rates

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 to move up, continuing a trend, which began in the fourth quarter of 1993. The cyclical peak in  
2 long-term interest rates was reached on November 7 and 14, 1994 when 30-year Treasury  
3 bonds attained an 8.16% yield. Thereafter, long-term Treasury bond yields generally declined.

4 Beginning in mid-February 1996, long-term interest rates moved upward from their  
5 previous lows. After initially reaching a level of 6.75% on March 15, 1996, long-term interest  
6 rates continued to climb and reached a peak of 7.19% on July 5 and 8, 1996. For the period  
7 leading up to the 1996 Presidential election, long-term Treasury bonds generally traded within  
8 this range. After the election, interest rates moderated, returning to a level somewhat below  
9 the previous trading range. Thereafter, in December 1996, interest rates returned to a range  
10 of 6.5% to 7.0%, which existed for much of 1996.

11 On March 25, 1997, the FOMC decided to tighten monetary conditions through a one-  
12 quarter percentage point increase in the Fed Funds rate. This tightening increased the Fed  
13 Funds rate to 5.5%. In making this move, the FOMC stated that it was concerned by  
14 persistent strength of demand in the economy, which it feared would increase the risk of  
15 inflationary imbalances that could eventually interfere with the long economic expansion.

16 In the fourth quarter of 1997, the yields on Treasury bonds began to decline rapidly in  
17 response to an increase in demand for Treasury securities caused by a flight to safety  
18 triggered by the currency and stock market crisis in Asia. Liquidity provided by the Treasury  
19 market makes these bonds an attractive investment in times of crisis. This is because  
20 Treasury securities encompass a very large market, which provides ease of trading, and carry  
21 a premium for safety. During the fourth quarter of 1997, Treasury bond yields pierced the  
22 psychologically important 6% level for the first time since 1993.

23 Through the first half of 1998, the yields on long-term Treasury bonds fluctuated within  
24 a range of about 5.6% to 6.1% reflecting their attractiveness and safety. In the third quarter of  
25 1998, there was further deterioration of investor confidence in global financial markets. This

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 loss of confidence followed the moratorium (i.e., default) by Russia on its sovereign debt and  
2 fears associated with problems in Latin America. While not significant to the global economy  
3 in the aggregate, the August 17 default by Russia had a significant negative impact on investor  
4 confidence, following earlier discontent surrounding the crisis in Asia. These events  
5 subsequently led to a general pull back of risk-taking as displayed by banks growing  
6 reluctance to lend, worries of an expanding credit crunch, lower stock prices, and higher yields  
7 on bonds of riskier companies. These events contributed to the failure of the hedge fund,  
8 Long-Term Capital Management.

9 In response to these events, the FOMC cut the Fed Funds rate just prior to the mid-  
10 term Congressional elections. The FOMC's action was based upon concerns over how  
11 increasing weakness in foreign economies would affect the U.S. economy. As recently as July  
12 1998, the FOMC had been more concerned about fighting inflation than the state of the  
13 economy. The initial rate cut was the first of three reductions by the FOMC. Thereafter, the  
14 yield on long-term Treasury bonds reached a 30-year low of 4.70% on October 5, 1998. Long-  
15 term Treasury yields below 5% had not been seen since 1967. Unlike the first rate cut that  
16 was widely anticipated, the second rate reduction by the FOMC was a surprise to the markets.  
17 A third reduction in short-term interest rates occurred in November 1998 when the FOMC  
18 reduced the Fed Funds rate to 4.75%.

19 All of these events prompted an increase in the prices for Treasury bonds, which lead  
20 to the low yields described above. Another factor that contributed to the decline in yields on  
21 long-term Treasury bonds was a reduction in the supply of new Treasury issues coming to  
22 market due to the Federal budget surplus -- the first in nearly 30 years. The dollar amount of  
23 Treasury bonds being issued declined by 30% in two years thus resulting in higher prices and  
24 lower yields. In addition, rumors of some struggling hedge funds unwinding their positions  
25 further added to the gains in Treasury bond prices.



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1           The financial crisis that spread from Asia to Russia and to Latin America pushed  
2 nervous investors from stocks into Treasury bonds, thus increasing demand for bonds, just  
3 when supply was shrinking. There was also a move from corporate bonds to Treasury bonds  
4 to take advantage of appreciation in the Treasury market. This resulted in a certain amount of  
5 exuberance for Treasury bond investments that formerly was reserved for the stock market.  
6 Moreover, yields in the fourth quarter of 1998 became extremely volatile as shown by Treasury  
7 yields that fell from 5.10% on September 29 to 4.70% on October 5, and thereafter returned to  
8 5.10% on October 13. A decline and rebound of 40 basis points in Treasury yields in a two-  
9 week time frame is remarkable.

10           Beginning in mid-1999, the FOMC raised interest rates on six occasions reversing its  
11 actions in the fall of 1998. On June 30, 1999, August 24, 1999, November 16, 1999, February  
12 2, 2000, March 21, 2000, and May 16, 2000, the FOMC raised the Fed Funds rate to 6.50%.  
13 This brought the Fed Funds rate to its highest level since 1991, and was 175 basis points  
14 higher than the level that occurred at the height of the Asian currency and stock market crisis.  
15 At the time, these actions were taken in response to more normally functioning financial  
16 markets, tight labor markets, and a reversal of the monetary ease that was required earlier in  
17 response to the global financial market turmoil.

18           As the year 2000 drew to a close, economic activity slowed and consumer confidence  
19 began to weaken. In two steps at the beginning and at the end of January 2001, the FOMC  
20 reduced the Fed Funds rate by one percentage point. These actions brought the Fed Funds  
21 rate to 5.50%. The FOMC described its actions as “a rapid and forceful response of monetary  
22 policy” to eroding consumer and business confidence exemplified by weaker retail sales and  
23 business spending on capital equipment and cut backs in manufacturing production.  
24 Subsequently, on March 20, 2001, April 18, 2001, May 15, 2001, June 27, 2001, and August  
25 21, 2001, the FOMC lowered the Fed Funds in steps consisting of three 50 basis points

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 decrements followed by two 25 basis points decrements. These actions took the Fed Funds  
2 rate to 3.50%. The FOMC observed on August 21, 2001:

3 Household demand has been sustained, but business profits  
4 and capital spending continue to weaken and growth abroad  
5 is slowing, weighing on the U.S. economy. The associated  
6 easing of pressures on labor and product markets is  
7 expected to keep inflation contained.

8  
9 Although long-term prospects for productivity growth and the  
10 economy remain favorable, the Committee continues to  
11 believe that against the background of its long-run goals of  
12 price stability and sustainable economic growth and of the  
13 information currently available, the risks are weighted mainly  
14 toward conditions that may generate economic weakness in  
15 the foreseeable future.

16  
17 After the terrorist attack on September 11, 2001, the FOMC made two additional 50 basis  
18 points reductions in the Fed Funds rate. The first reduction occurred on September 17, 2001  
19 and followed the four-day closure of the financial markets following the terrorist attacks. The  
20 second reduction occurred at the October 2 meeting of the FOMC where it observed:

21 The terrorist attacks have significantly heightened uncertainty  
22 in an economy that was already weak. Business and  
23 household spending as a consequence are being further  
24 damped. Nonetheless, the long-term prospects for  
25 productivity growth and the economy remain favorable and  
26 should become evident once the unusual forces restraining  
27 demand abate.

28  
29 Afterward, the FOMC reduced the Fed Funds rate by 50 basis points on November 6, 2001  
30 and by 25 basis points on December 11, 2001. In total, short-term interest rates were reduced  
31 by the FOMC eleven (11) times during the year 2001. These actions cut the Fed Funds rate  
32 by 4.75% and resulted in 1.75% for the Fed Funds rate.

33 In an attempt to deal with weakening fundamentals in the economy recovering from the  
34 recession that began in March 2001, the FOMC provided a psychologically important one-half  
35 percentage point reduction in the federal funds rate. The rate cut was twice as large as the

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 market expected, and brought the fed funds rate to 1.25% on November 6, 2002. The FOMC  
2 stated that:

3 The Committee continues to believe that an accommodative  
4 stance of monetary policy, coupled with still-robust  
5 underlying growth in productivity, is providing important  
6 ongoing support to economic activity. However, incoming  
7 economic data have tended to confirm that greater  
8 uncertainty, in part attributable to heightened geopolitical  
9 risks, is currently inhibiting spending, production, and  
10 employment. Inflation and inflation expectations remain well  
11 contained.

12  
13 In these circumstances, the Committee believes that today's  
14 additional monetary easing should prove helpful as the  
15 economy works its way through this current soft spot. With  
16 this action, the Committee believes that, against the  
17 background of its long-run goals of price stability and  
18 sustainable economic growth and of the information currently  
19 available, the risks are balanced with respect to the  
20 prospects for both goals in the foreseeable future.

21  
22 As 2003 unfolded, there was a continuing expectation of lower yields on Treasury securities.

23 In fact, the yield on ten-year Treasury notes reached a 45-year low near the end of the second  
24 quarter of 2003. For long-term Treasury bonds, those yields culminated with a 4.24% yield on  
25 June 13, 2003. Soon thereafter, the FOMC reduced the Fed Funds rate by 25 basis points on  
26 June 25, 2003. In announcing its action, the FOMC stated:

27 The Committee continues to believe that an accommodative  
28 stance of monetary policy, coupled with still robust underlying  
29 growth in productivity, is providing important ongoing support  
30 to economic activity. Recent signs point to a firming in  
31 spending, markedly improved financial conditions, and labor  
32 and product markets that are stabilizing. The economy,  
33 nonetheless, has yet to exhibit sustainable growth. With  
34 inflationary expectations subdued, the Committee judged that  
35 a slightly more expansive monetary policy would add further  
36 support for an economy which it expects to improve over  
37 time.

38  
39 Thereafter, intermediate and long-term Treasury yields moved marketedly higher. Higher  
40 yields on long-term Treasury bonds, which exceeded 5.00% can be traced to: (i) the market's

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 disappointment that the Fed Funds rate was not reduced below 1.00%, (ii) an indication that  
2 the Fed will not use unconventional methods for implementing monetary policy, (iii) growing  
3 confidence in a strengthening economy, and (iv) concerns regarding the Federal budget  
4 deficit. All these factors significantly changed the sentiment in the bond market.

5 For the remainder of 2003, the FOMC continued with its balanced monetary policy,  
6 thereby retaining the 1% Fed Funds rate. However, in 2004, the FOMC initiated a policy of  
7 moving toward a more neutral Fed Funds rate (i.e., removing the bias of abnormal low rates).  
8 On June 30, 2004, August 10, 2004, September 21, 2004, November 10, 2004, December 14,  
9 2004, February 2, 2005, March 22, 2005, May 3, 2005, June 30, 2005, August 9, 2005,  
10 September 20, 2005, November 1, 2005, December 13, 2005, January 31, 2006, March 28,  
11 2006, May 10, 2006, and June 29, 2006, the FOMC increased the Fed Funds rate in  
12 seventeen 25 basis point increments. These policy actions are widely interpreted as part of  
13 the process of moving toward a more neutral range for the Fed Funds rate.

14 Just after the FOMC meeting on August 7, 2007, where the FOMC decided to retain a  
15 5.25% Fed Funds rate, turmoil in the credit markets prompted central banks throughout the  
16 world to inject over \$325 billion of reserves into the banking system over a three-day period in  
17 reaction to a credit crunch. Problems had been developing earlier in 2007, beginning in the  
18 market for asset-backed securities linked to subprime mortgages. Valuation uncertainties for  
19 these securities caused liquidity concerns for hedge funds, investment banks, and financial  
20 institutions. The market for commercial paper, the most liquid part of the credit markets for  
21 non-Treasury securities, was also affected. In response to the market turmoil, the FOMC  
22 issued the following statement, the first of its type since after the September 11, 2001  
23 terrorists' attack.

24 The Federal Reserve is providing liquidity to facilitate the  
25 orderly functioning of financial markets.  
26

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1           The Federal Reserve will provide reserves as necessary  
2 through open market operations to promote trading in the  
3 federal funds market at rates close to the Federal Open  
4 Market Committee's target rate of 5-1/4 percent. In current  
5 circumstances, depository institutions may experience  
6 unusual funding needs because of dislocations in money and  
7 credit markets. As always, the discount window is available  
8 as a source of funding.

9  
10 Then, one week after its initial announcement, the FOMC made a surprise reduction of 50  
11 basis points in the discount rate to narrow the spread between this rate and the target Fed  
12 Funds rate. At the same time, the FOMC made the following statement:

13           Financial market conditions have deteriorated, and tighter  
14 credit conditions and increased uncertainty have the potential  
15 to restrain economic growth going forward. In these  
16 circumstances, although recent data suggest that the  
17 economy has continued to expand at a moderate pace, the  
18 Federal Open Market Committee judges that the downside  
19 risks to growth have increased appreciably. The Committee  
20 is monitoring the situation and is prepared to act as needed  
21 to mitigate the adverse effects on the economy arising from  
22 the disruptions in financial markets.

23  
24 Thereafter, at its regularly scheduled meeting on September 18, 2007, the FOMC reduced the  
25 target Fed Funds rate to 4.75% and the discount rate was reduced to 5.25% in an effort to  
26 forestall the adverse effects of the financial market turmoil on the economy generally. Further  
27 reductions of 25 basis points occurred at the next two FOMC meetings on October 31, 2007  
28 and on December 11, 2007. The December 11, 2007 FOMC statement indicated that:

29           Incoming information suggests that economic growth is  
30 slowing, reflecting the intensification of the housing  
31 correction and some softening in business and consumer  
32 spending. Moreover, strains in financial markets have  
33 increased in recent weeks. Today's action, combined with  
34 the policy actions taken earlier, should help promote  
35 moderate growth over time.

36  
37           Readings on core inflation have improved modestly this year,  
38 but elevated energy and commodity prices, among other  
39 factors, may put upward pressure on inflation. In this  
40 context, the Committee judges that some inflation risks

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 remain, and it will continue to monitor inflation developments  
2 carefully.

3  
4 Recent developments, including the deterioration in financial  
5 market conditions, have increased the uncertainty  
6 surrounding the outlook for economic growth and inflation.  
7 The Committee will continue to assess the effects of financial  
8 and other developments on economic prospects and will act  
9 as needed to foster price stability and sustainable economic  
10 growth.

11  
12 With these actions, the Fed Funds rate and the discount rate closed the calendar year 2007 at  
13 4.25% and 4.75%, respectively.

14 During 2008, many critical events occurred that influenced the capital markets, and  
15 hence interest rates. They include: (i) the collapse of The Bear Stearns Company and its  
16 acquisition by JPMorgan Chase & Co. with the aid of the Federal Reserve Bank of New York  
17 announced on March 16, 2008; (ii) the failure of IndyMac on July 11, 2008, which was at the  
18 time the third-largest banking failure in U.S. history, after a “run on the bank” by depositors; (iii)  
19 the placement of the government-sponsored enterprises (“GSE”) Federal National Mortgage  
20 Association (Fannie Mae) and Freddie Mac into conservatorship on September 7, 2008 by the  
21 Federal Housing Finance Agency; (iv) the largest bankruptcy filing in history by Lehman  
22 Brothers Holding, Inc. on September 15, 2008; (v) the acquisition of the banking operations of  
23 Washington Mutual, then the largest U.S. savings bank, by JPMorgan Chase on September  
24 24, 2008, (Washington Mutual's holding company subsequently filed for bankruptcy  
25 protection); (vi) the rescue of Merrill Lynch & Co., Inc. by Bank of America on September 15,  
26 2008, with assistance of the Federal government; (vii) the effective nationalization on  
27 September 23, 2008, of American International Group, then the world's largest insurance  
28 company, through the acquisition of 79.9% of its equity by the U.S. Treasury and (viii) other  
29 significant events affecting financial markets globally. The FOMC acted decisively in response  
30 to the events described above. Acting prior to its first regularly scheduled meeting in 2008, on

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 January 22, 2008, the FOMC reduced the fed funds target by 75 basis points to 3.50% and the  
2 discount rate was reduced by a corresponding amount to 4.00%. Actions by the FOMC  
3 between meetings are unusual occurrences in recent years, thereby signifying the urgency  
4 that the FOMC saw in taking immediate action on monetary policy in response to the financial  
5 crisis. Then on January 30, 2008, the fed funds target rate and discount rate were further  
6 reduced by 50 basis points, bringing those rates to 3.00% and 3.50%, respectively. Credit  
7 market turmoil continued, and after the collapse of The Bear Stearn Companies noted above,  
8 the FOMC stated:

9           The Federal Reserve on Sunday announced two initiatives  
10           designed to bolster market liquidity and promote orderly  
11           market functioning. Liquid, well-functioning markets are  
12           essential for the promotion of economic growth.

13  
14           First, the Federal Reserve Board voted unanimously to  
15           authorize the Federal Reserve Bank of New York to create a  
16           lending facility to improve the ability of primary dealers to  
17           provide financing to participants in securitization markets.  
18           This facility will be available for business on Monday, March  
19           17. It will be in place for at least six months and may be  
20           extended as conditions warrant. Credit extended to primary  
21           dealers under this facility may be collateralized by a broad  
22           range of investment-grade debt securities. The interest rate  
23           charged on such credit will be the same as the primary credit  
24           rate, or discount rate, at the Federal Reserve Bank of New  
25           York.

26  
27           Second, the Federal Reserve Board unanimously approved a  
28           request by the Federal Reserve Bank of New York to  
29           decrease the primary credit rate from 3-1/2 percent to 3-1/4  
30           percent, effective immediately. This step lowers the spread of  
31           the primary credit rate over the Federal Open Market  
32           Committee's target federal funds rate to 1/4 percentage  
33           point. The Board also approved an increase in the maximum  
34           maturity of primary credit loans to 90 days from 30 days.

35  
36           The Board also approved the financing arrangement  
37           announced by JPMorgan Chase & Co. and The Bear Stearns  
38           Companies Inc.

39

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 Then on March 18, 2008, the FOMC reduced the fed funds rate to 2.25% and the discount rate  
2 to 2.50%. Afterward on April 30, 2008, the FOMC further reduces the fed funds rate to 2.00%  
3 and the discount rate to 2.25%. At subsequent meetings the FOMC held the fed funds rate  
4 steady. Then on October 8, 2008, the FOMC took another unusual unscheduled action by  
5 reducing the Fed Funds rate to 1.50% and the discount rate to 1.75%. Then, on October 29,  
6 the FOMC lowered the Fed Funds rate to 1.00% and the discount rate to 1.25%. As 2008  
7 ended, the FOMC lowered the Fed Funds rate to a target range of 0.00% to 0.25%, its lowest  
8 rate ever. As a further response to the financial crisis, Congress passed and the President  
9 signed on October 3, 2008, the Emergency Economic Stabilization Act of 2008, which, among  
10 other provisions, provides the mechanism to deploy up to \$700 billion through the Troubled  
11 Asset Relief Program ("TARP") to address urgent needs created by the credit crisis the  
12 country has experienced. Then, the Federal Reserve Board instituted its Commercial Paper  
13 Funding Facility ("CPFF"), which was authorized on October 7, 2008, and it participated in  
14 coordinated efforts by major central banks to support financial stability and to maintain flows of  
15 credit in the banking system. These programs included a \$75 billion Term Auction Facility  
16 ("TAF"), a future TAF auction totaling \$150 billion, and an increase to \$620 billion of swap  
17 authorizations with central banks in Canada, England, Japan, Denmark, the European Union,  
18 Norway, Australia, Sweden, and Switzerland. Further, on February 17, 2009, the President  
19 signed the American Recovery and Reinvestment Act that committed \$789 billion by the  
20 Federal government in an effort to create jobs, jumpstart growth and to transform the economy  
21 in reaction to the recession that began in December 2007.

22 The FOMC maintained its target range of 0.00% to 0.25% throughout the remainder of  
23 2009 and 2010. At its November 3, 2010 meeting, the FOMC stated:

24 Information received since the Federal Open Market  
25 Committee met in September confirms that the pace of  
26 recovery in output and employment continues to be slow.



## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 Household spending is increasing gradually, but remains  
2 constrained by high unemployment, modest income  
3 growth, lower housing wealth, and tight credit. Business  
4 spending on equipment and software is rising, though less  
5 rapidly than earlier in the year, while investment in  
6 nonresidential structures continues to be weak. Employers  
7 remain reluctant to add to payrolls. Housing starts continue  
8 to be depressed. Longer-term inflation expectations have  
9 remained stable, but measures of underlying inflation have  
10 trended lower in recent quarters.

11 Consistent with its statutory mandate, the Committee seeks  
12 to foster maximum employment and price stability.  
13 Currently, the unemployment rate is elevated, and  
14 measures of underlying inflation are somewhat low, relative  
15 to levels that the Committee judges to be consistent, over  
16 the longer run, with its dual mandate. Although the  
17 Committee anticipates a gradual return to higher levels of  
18 resource utilization in a context of price stability, progress  
19 toward its objectives has been disappointingly slow.

20 To promote a stronger pace of economic recovery and to  
21 help ensure that inflation, over time, is at levels consistent  
22 with its mandate, the Committee decided today to expand  
23 its holdings of securities. The Committee will maintain its  
24 existing policy of reinvesting principal payments from its  
25 securities holdings. In addition, the Committee intends to  
26 purchase a further \$600 billion of longer-term Treasury  
27 securities by the end of the second quarter of 2011, a pace  
28 of about \$75 billion per month. The Committee will regularly  
29 review the pace of its securities purchases and the overall  
30 size of the asset-purchase program in light of incoming  
31 information and will adjust the program as needed to best  
32 foster maximum employment and price stability.

33  
34

### **Public Utility Bond Yields**

35 The Risk Premium analysis of the cost of equity is represented by the combination of a  
36 firm's borrowing rate for long-term debt capital plus a premium that is required to reflect the  
37 additional risk associated with the equity of a firm as explained in Appendix G. Due to the  
38 senior nature of the long-term debt of a firm, its cost is lower than the cost of equity due to the  
39 prior claim, which lenders have on the earnings, and assets of a corporation.

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1           As a generalization, all interest rates track to varying degrees of the benchmark yields  
2 established by the market for Treasury securities. Public utility bond yields usually reflect the  
3 underlying Treasury yield associated with a given maturity plus a spread to reflect the specific  
4 credit quality of the issuing public utility. Market sentiment can also have an influence on the  
5 spreads as described below. The spread in the yields on public utility bonds and Treasury  
6 bonds varies with market conditions, as does the relative level of interest rates at varying  
7 maturities shown by the yield curve.

8           Pages 1 and 2 of Schedule 10 provide the recent history of long-term public utility bond  
9 yields for the rating categories of Aa, A and Baa (no yields are shown for Aaa rated public  
10 utility bonds because this index has been discontinued). The top four rating categories of Aaa,  
11 Aa, A, and Baa are known as "investment grades" and are generally regarded as eligible for  
12 bank investments under commercial banking regulations. These investment grades are  
13 distinguished from "junk" bonds, which have ratings of Ba and below.

14           A relatively long history of the spread between the yields on long-term A-rated public  
15 utility bonds and 20-year Treasury bonds is shown on page 3 of Schedule 10. There, it is  
16 shown that those spreads were about one percent during the years 1994 through 1997. With  
17 the aversion to risk and flight to quality described earlier, a significant widening of the spread  
18 in the yields between corporate (e.g., public utility) and Treasury bonds developed in 1998,  
19 after an initial widening of the spread that began in the fourth quarter of 1997. The significant  
20 widening of spreads in 1998 was unexpected by some technically savvy investors, as shown  
21 by the debacle at the Long-Term Capital Management hedge fund. When Russia defaulted its  
22 debt on August 17, some investors had to cover short positions when Treasury prices spiked  
23 upward. Short covering by investors that guessed wrong on the relationship between  
24 corporate and Treasury bonds also contributed to the run-up in Treasury bond prices by

## APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1 increasing the demand for them. This helped to contribute to a widening of the spreads  
2 between corporate and Treasury bonds.

3 As shown on page 3 of Schedule 10, the spread in yields between A-rated public utility  
4 bonds and 20-year Treasury bonds was about one percentage point prior to 1998, 1.32% in  
5 1998, 1.42% in 1999, 2.01% in 2000, 2.13% in 2001, 1.94% in 2002, 1.62% in 2003, 1.12% in  
6 2004, 1.01% in 2005, 1.08% in 2006, 1.16% in 2007, 2.17% in 2008, and 1.93% in 2009. As  
7 shown by the monthly data presented on pages 4 and 5 of Schedule 10, the interest rate  
8 spread between the yields on 20-year Treasury bonds and A-rated public utility bonds was  
9 1.42 percentage points for the twelve-months ended October 2010. For the six- and three-  
10 month periods ending October 2010, the yield spread was 1.50% and 1.54%, respectively.

11 Beginning in August 2007, spreads widened significantly with the development of the  
12 credit crisis. As the credit crisis developed, there was a flight to quality, thereby increasing  
13 demand and reducing the yields on Treasury obligations. While this situation is most  
14 pronounced at the shortest end of the yield curve (i.e., obligations with the shortest duration),  
15 all Treasury yields display relatively low yields by reference to other credit obligations. By the  
16 end of 2009, the spread in yields on A-rated public utility bonds and 20-year Treasury bonds  
17 declined significantly from the peak of the credit crisis.

### **Risk-Free Rate of Return in the CAPM**

18  
19 Regarding the risk-free rate of return (see Appendix H), pages 2 and 3 of Schedule 12  
20 provides the yields on the broad spectrum of Treasury Notes and Bonds. Some practitioners  
21 of the CAPM would advocate the use of short-term treasury yields (and some would argue for  
22 the yields on 91-day Treasury Bills). Other advocates of the CAPM would advocate the use of  
23 longer-term treasury yields as the best measure of a risk-free rate of return. As Ibbotson has  
24 indicated:

25 The Cost of Capital in a Regulatory Environment. When

**APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL**

1           discounting cash flows projected over a long period, it is  
2           necessary to discount them by a long-term cost of capital.  
3           Additionally, regulatory processes for setting rates often  
4           specify or suggest that the desired rate of return for a  
5           regulated firm is that which would allow the firm to attract and  
6           retain debt and equity capital over the long term. Thus, the  
7           long-term cost of capital is typically the appropriate cost of  
8           capital to use in regulated ratesetting. (Stocks, Bonds, Bills  
9           and Inflation - 1992 Yearbook, pages 118-119)

10  
11       As indicated above, long-term Treasury bond yields represent the correct measure of the risk-  
12       free rate of return in the traditional CAPM. Very short term yields on Treasury bills should be  
13       avoided for several reasons. First, rates should be set on the basis of financial conditions that  
14       will exist during the effective period of the proposed rates. Second, 91-day Treasury bill yields  
15       are more volatile than longer-term yields and are greatly influenced by FOMC monetary policy,  
16       political, and economic situations. Moreover, Treasury bill yields have been shown to be  
17       empirically inadequate for the CAPM. Some advocates of the theory would argue that the risk-  
18       free rate of return in the CAPM should be derived from quality long-term corporate bonds. To  
19       take a balanced approach to the risk-free rate of return, the yield on long-term Treasury bonds  
20       has been used for this purpose.

## APPENDIX G TO DIRECT TESTIMONY OF PAUL R. MOUL

### RISK PREMIUM ANALYSIS

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22

The cost of equity requires recognition of the risk premium required by common equities over long-term corporate bond yields. In the case of senior capital, a company contracts for the use of long-term debt capital at a stated coupon rate for a specific period of time and in the case of preferred stock capital at a stated dividend rate, usually with provision for redemption through sinking fund requirements. In the case of senior capital, the cost rate is known with a high degree of certainty because the payment for use of this capital is a contractual obligation, and the future schedule of payments is known. In essence, the investor-expected cost of senior capital is equal to the realized return over the entire term of the issue, absent default.

The cost of equity, on the other hand, is not fixed, but rather varies with investor perception of the risk associated with the common stock. Because no precise measurement exists as to the cost of equity, informed judgment must be exercised through a study of various market factors, which motivate investors to purchase common stock. In the case of common equity, the realized return rate may vary significantly from the expected cost rate due to the uncertainty associated with earnings on common equity. This uncertainty highlights the added risk of a common equity investment.

As one would expect from traditional risk and return relationships, the cost of equity is affected by expected interest rates. As noted in Appendix F, yields on long-term corporate bonds traditionally consist of a real rate of return without regard to inflation, an increment to reflect investor perception of expected future inflation, the investment horizon shown by the term of the issue until maturity, and the credit risk associated with each rating category.

## **APPENDIX G TO DIRECT TESTIMONY OF PAUL R. MOUL**

1 The Risk Premium approach recognizes the required compensation for the more risky  
2 common equity over the less risky secured debt position of a lender. The cost of equity stated  
3 in terms of the familiar risk premium approach is:

$$k=i+RP$$

5 where, the cost of equity ("k") is equal to the interest rate on long-term corporate debt ("i"),  
6 plus an equity risk premium ("RP") which represents the additional compensation for the riskier  
7 common equity.

### **Equity Risk Premium**

9 The equity risk premium is determined as the difference in the rate of return on debt  
10 capital and the rate of return on common equity. Because the common equity holder has only  
11 a residual claim on earnings and assets, there is no assurance that achieved returns on  
12 common equities will equal expected returns. This is quite different from returns on bonds,  
13 where the investor realizes the expected return during the entire holding period, absent  
14 default. It is for this reason that common equities are always more risky than senior debt  
15 securities. There are investment strategies available to bond portfolio managers that  
16 immunize bond returns against fluctuations in interest rates because bonds are redeemed  
17 through sinking funds or at maturity, whereas no such redemption is mandated for public utility  
18 common equities.

19 It is well recognized that the expected return on more risky investments will exceed the  
20 required yield on less risky investments. Neither the possibility of default on a bond nor the  
21 maturity risk detracts from the risk analysis, because the common equity risk rate differential  
22 (i.e., the investor-required risk premium) is always greater than the return components on a  
23 bond. It should also be noted that the investment horizon is typically long-run for both  
24 corporate debt and equity, and that the risk of default (i.e., corporate bankruptcy) is a concern

## APPENDIX G TO DIRECT TESTIMONY OF PAUL R. MOUL

1 to both debt and equity investors. Thus, the required yield on a bond provides a benchmark or  
2 starting point with which to track and measure the cost rate of common equity capital. There is  
3 no need to segment the bond yield according to its components, because it is the total return  
4 demanded by investors that is important for determining the risk rate differential for common  
5 equity. This is because the complete bond yield provides the basis to determine the  
6 differential, and as such, consistency requires that the computed differential must be applied to  
7 the complete bond yield when applying the risk premium approach. To apply the risk rate  
8 differential to a partial bond yield would result in a misspecification of the cost of equity  
9 because the computed differential was initially determined by reference to the entire bond  
10 return.

11 The risk rate differential between the cost of equity and the yield on long-term  
12 corporate bonds can be determined by reference to a comparison of holding period returns  
13 (here defined as one year) computed over long time spans. This analysis assumes that over  
14 long periods of time investors' expectations are on average consistent with rates of return  
15 actually achieved. Accordingly, historical holding period returns must not be analyzed over an  
16 unduly short period because near-term realized results may not have fulfilled investors'  
17 expectations. Moreover, specific past period results may not be representative of investment  
18 fundamentals expected for the future. This is especially apparent when the holding period  
19 returns include negative returns, which are not representative of either investor requirements  
20 of the past or investor expectations for the future. The short-run phenomenon of unexpected  
21 returns (either positive or negative) demonstrates that an unduly short historical period would  
22 not adequately support a risk premium analysis. It is important to distinguish between  
23 investors' motivation to invest, which encompass positive return expectations, and the  
24 knowledge that losses can occur. No rational investor would forego payment for the use of

## APPENDIX G TO DIRECT TESTIMONY OF PAUL R. MOUL

1 capital, or expect loss of principal, as a basis for investing. Investors will hold cash rather than  
2 invest with the expectation of a loss.

3           Within these constraints, page 1 of Schedule 11 provides the historical holding period  
4 returns for the S&P Public Utility Index which has been independently computed and the  
5 historical holding period returns for the S&P Composite Index which have been reported in  
6 Stocks, Bonds, Bills and Inflation published by Ibbotson & Associates. The tabulation begins  
7 with 1928 because January 1928 is the earliest monthly dividend yield for the S&P Public  
8 Utility Index. I have considered all reliable data for this study to avoid the introduction of a  
9 particular bias to the results. The measurement of the common equity return rate differential is  
10 based upon actual capital market performance using realized results. As a consequence, the  
11 underlying data for this risk premium approach can be analyzed with a high degree of  
12 precision. Informed professional judgment is required only to interpret the results of this study,  
13 but not to quantify the component variables.

14           The risk rate differentials for all equities, as measured by the S&P Composite, are  
15 established by reference to long-term corporate bonds. For public utilities, the risk rate  
16 differentials are computed with the S&P Public Utilities as compared with public utility bonds.

17           The measurement procedure used to identify the risk rate differentials consisted of  
18 arithmetic means, geometric means, and medians for each series. Measures of the central  
19 tendency of the results from the historical periods provide the best indication of representative  
20 rates of return. In regulated ratesetting, the correct measure of the equity risk premium is the  
21 arithmetic mean because a utility must expect to earn its cost of capital in each year in order to  
22 provide investors with their long-term expectations. In other contexts, such as pension  
23 determinations, compound rates of return, as shown by the geometric means, may be  
24 appropriate. The median returns are also appropriate in ratesetting because they are a



## APPENDIX G TO DIRECT TESTIMONY OF PAUL R. MOUL

1 measure of the central tendency of a single period rate of return. Median values have also  
2 been considered in this analysis because they provide a return, which divides the entire series  
3 of annual returns in half, and are representative of a return that symbolizes, in a meaningful  
4 way, the central tendency of all annual returns contained within the analysis period. Medians  
5 are regularly included in many investor-influencing publications.

6 As previously noted, the arithmetic mean provides the appropriate point estimate of the  
7 risk premium. As further explained in Appendix H, the long-term cost of capital in rate cases  
8 requires the use of arithmetic means. To supplement my analysis, I have also used the rates  
9 of return taken from the geometric mean and median for each series to provide the bounds of  
10 the range to measure the risk rate differentials. While the use of the geometric mean would be  
11 inappropriate for CAPM purposes due to the specification of that model, it can provide a limit  
12 of the bounds for the Risk Premium approach that does not contain the single-period limitation.  
13 This further analysis shows that when selecting the midpoint from a range established with the  
14 geometric means and medians, the arithmetic mean is indeed a reasonable measure for the  
15 long-term cost of capital. For the years 1928 through 2007, the risk premiums for each class  
16 of equity are:

	<u>S&amp;P Composite</u>	<u>S&amp;P Public Utilities</u>	
17			
18			
19			
20	Arithmetic Mean	<u>5.82%</u>	<u>5.52%</u>
21			
22	Geometric Mean	4.23%	3.47%
23	Median	<u>9.27%</u>	<u>7.50%</u>
24			
25	Midpoint of Range	<u>6.75%</u>	<u>5.49%</u>
26			
27	Average of Arithmetic Mean and Midpoint of Range	<u>6.29%</u>	<u>5.51%</u>

28 The empirical evidence suggests that the common equity risk premium is higher for the S&P  
29 Composite Index compared to the S&P Public Utilities.

## APPENDIX G TO DIRECT TESTIMONY OF PAUL R. MOUL

1           If, however, specific historical periods were also analyzed in order to match more  
2 closely historical fundamentals with current expectations, the results provided on page 2 of  
3 Schedule 11 should also be considered. One of these sub-periods included the 56-year  
4 period, 1952-2007. These years follow the historic 1951 Treasury-Federal Reserve Accord,  
5 which affected monetary policy and the market for government securities.

6           A further investigation was undertaken to determine whether realignment has taken  
7 place subsequent to the historic 1973 Arab Oil embargo and during the deregulation of the  
8 financial markets. In each case, the public utility risk premiums were computed by using the  
9 arithmetic mean, and the geometric means and medians to establish the range shown by  
10 those values. The time periods covering the more recent periods 1974 through 2007 and  
11 1979 through 2007 contain events subsequent to the initial oil shock and the advent of  
12 monetarism as Fed policy, respectively. For the 56-year, 34-year and 29-year periods, the  
13 public utility risk premiums were 6.58%, 6.08%, and 6.37% respectively, as shown by the  
14 average of the specific point-estimates and the midpoint of the ranges provided on page 2 of  
15 Schedule 11.

## APPENDIX H TO DIRECT TESTIMONY OF PAUL R. MOUL

### CAPITAL ASSET PRICING MODEL

1  
2 Modern portfolio theory provides a theoretical explanation of expected returns on  
3 portfolios of securities. The Capital Asset Pricing Model ("CAPM") attempts to describe the  
4 way prices of individual securities are determined in efficient markets where information is  
5 freely available and is reflected instantaneously in security prices. The CAPM states that the  
6 expected rate of return on a security is determined by a risk-free rate of return plus a risk  
7 premium, which is proportional to the non-diversifiable (or systematic) risk of a security.

8 The CAPM theory has several unique assumptions that are not common to most other  
9 methods used to measure the cost of equity. As with other market-based approaches, the  
10 CAPM is an expectational concept. There has been significant academic research conducted  
11 that found that the empirical market line, based upon historical data, has a less steep slope  
12 and higher intercept than the theoretical market line of the CAPM. For equities with a beta  
13 less than 1.0, such as utility common stocks, the CAPM theoretical market line will  
14 underestimate the realistic expectation of investors in comparison with the empirical market  
15 line, which shows that the CAPM may potentially misspecify investors' required return.

16 The CAPM considers changing market fundamentals in a portfolio context. The  
17 balance of the investment risk, or that characterized as unsystematic, must be diversified.  
18 Some argue that diversifiable (unsystematic) risk is unimportant to investors. But this  
19 contention is not completely justified because the business and financial risk of an individual  
20 company, including regulatory risk, are widely discussed within the investment community and  
21 therefore influence investors in regulated firms. In addition, I note that the CAPM assumes  
22 that through portfolio diversification, investors will minimize the effect of the unsystematic  
23 (diversifiable) component of investment risk. Because it is not known whether the average  
24 investor holds a well-diversified portfolio, the CAPM must also be used with other models of  
25 the cost of equity.

## APPENDIX H TO DIRECT TESTIMONY OF PAUL R. MOUL

1 To apply the traditional CAPM theory, three inputs are required: the beta coefficient  
2 (" $\beta$ "), a risk-free rate of return (" $R_f$ "), and a market premium (" $R_m - R_f$ "). The cost of equity  
3 stated in terms of the CAPM is:

$$k = R_f + \beta (R_m - R_f)$$

4  
5 As previously indicated, it is important to recognize that the academic research has  
6 shown that the security market line was flatter than that predicted by the CAPM theory and it  
7 had a higher intercept than the risk-free rate. These tests indicated that for portfolios with  
8 betas less than 1.0, the traditional CAPM would understate the return for such stocks.  
9 Likewise, for portfolios with betas above 1.0, these companies had lower returns than  
10 indicated by the traditional CAPM theory. Once again, CAPM assumes that through portfolio  
11 diversification investors will minimize the effect of the unsystematic (diversifiable) component  
12 of investment risk. Therefore, the CAPM must also be used with other models of the cost of  
13 equity, especially when it is not known whether the average public utility investor holds a well-  
14 diversified portfolio.

### Beta

15  
16 The beta coefficient is a statistical measure, which attempts to identify the non-  
17 diversifiable (systematic) risk of an individual security and measures the sensitivity of rates of  
18 return on a particular security with general market movements. Under the CAPM theory, a  
19 security that has a beta of 1.0 should theoretically provide a rate of return equal to the return  
20 rate provided by the market. When employing stock price changes in the derivation of beta, a  
21 stock with a beta of 1.0 should exhibit a movement in price, which would track the movements  
22 in the overall market prices of stocks. Hence, if a particular investment has a beta of 1.0, a  
23 one percent increase in the return on the market will result, on average, in a one percent  
24 increase in the return on the particular investment. An investment, which has a beta less than  
25 1.0, is considered to be less risky than the market.

## APPENDIX H TO DIRECT TESTIMONY OF PAUL R. MOUL

1           The beta coefficient (" $\beta$ "), the one input in the CAPM application, which specifically  
2 applies to an individual firm, is derived from a statistical application, which regresses the  
3 returns on an individual security (dependent variable) with the returns on the market as a  
4 whole (independent variable). The beta coefficients for utility companies typically describe a  
5 small proportion of the total investment risk because the coefficients of determination ( $R^2$ ) are  
6 low.

7           Page 1 of Schedule 12 provides the betas published by Value Line. By way of  
8 explanation, the Value Line beta coefficient is derived from a "straight regression" based upon  
9 the percentage change in the weekly price of common stock and the percentage change  
10 weekly of the New York Stock Exchange Composite average using a five-year period. The  
11 raw historical beta is adjusted by Value Line for the measurement effect resulting in  
12 overestimates in high beta stocks and underestimates in low beta stocks. Value Line then  
13 rounds its betas to the nearest .05 increment. Value Line does not consider dividends in the  
14 computation of its betas.

### **Market Premium**

15  
16           The final element necessary to apply the CAPM is the market premium. The market  
17 premium by definition is the rate of return on the total market less the risk-free rate of return  
18 (" $R_m - R_f$ "). In this regard, the market premium in the CAPM has been calculated from the total  
19 return on the market of equities using forecast and historical data. The future market return is  
20 established with forecasts by Value Line using estimated dividend yields and capital  
21 appreciation potential.

22           With regard to the forecast data, I have relied upon the Value Line forecasts of capital  
23 appreciation and the dividend yield on the 1,700 stocks in the Value Line Survey. According to  
24 the October 29, 2010 edition of The Value Line Investment Survey Summary and Index, (see  
25 page 5 of Schedule 12) the total return on the universe of Value Line equities is:

**APPENDIX H TO DIRECT TESTIMONY OF PAUL R. MOUL**

			Median		Median
		Dividend	Appreciation		Total
		Yield	Potential		Return
1	As of October 29, 2010	2.1% +	12.47%	<sup>(1)</sup> =	14.57%

2 The tabulation shown above provides the dividend yield and capital gains yield of the  
 3 companies followed by Value Line. Another measure of the total market return is provided by  
 4 the DCF return on the S&P 500 Composite index. That return is shown below.

DCF Result for the S&P 500 Composite					
D/P	( 1+.5g )	+	g	=	k
1.89%	( 1.0547 )	+	10.94%	=	12.93%
where:	Price (P)	at	31-Oct-2010	=	1183.26
	Dividend (D)	for	3rd Qtr. '10	=	5.60
	Dividend (D)		annualized	=	22.40
5	Growth (g)		First Call EpS	=	10.94%

6 Using these indicators, the total market return is 13.75% (14.57% + 12.93% = 27.50% ÷ 2)  
 7 using both the Value Line and S&P derived returns. With the 15.16% forecast market return  
 8 and the 4.25% risk-free rate of return, a 9.50% (13.75% - 4.25%) market premium would be  
 9 indicated using forecast market data.

10 I have also provided market premiums that have been widely circulated among the  
 11 investment and academic community, which today is published by Morningstar, Inc. These  
 12 data are contained in the 2010 Ibbotson® Stocks, Bonds, Bills and Inflation ("SBBI") Classic  
 13 Yearbook. From the data provided on page 6 of Schedule 12, I calculate a market premium  
 14 using the historical common stock arithmetic mean returns of 11.8% less government bond  
 15 arithmetic mean returns of 5.8%. For the period 1926-2009, the market premium was 6.0%  
 16 (11.8% - 5.8%). I should note that the arithmetic mean must be used in the CAPM because it

---

<sup>1</sup>The estimated median appreciation potential is forecast to be 60% for 3 to 5 years hence. The annual capital gains yield at the midpoint of the forecast period is 12.47% (i.e.,  $1.60^{25} - 1$ ).

## APPENDIX H TO DIRECT TESTIMONY OF PAUL R. MOUL

1 is a single period model. It is further confirmed by Ibbotson who has indicated:

### 2 *Arithmetic Versus Geometric Differences*

3 For use as the expected equity risk premium in the CAPM, the  
4 *arithmetic* or *simple difference* of the *arithmetic* means of stock  
5 market returns and riskless rates is the relevant number. This  
6 is because the CAPM is an additive model where the cost of  
7 capital is the sum of its parts. Therefore, the CAPM expected  
8 equity risk premium must be derived by arithmetic, *not*  
9 *geometric*, subtraction.

10

### 11 *Arithmetic Versus Geometric Means*

12 The expected equity risk premium should always be calculated  
13 using the arithmetic mean. The arithmetic mean is the rate of  
14 return which, when compounded over multiple periods, gives  
15 the mean of the probability distribution of ending wealth  
16 values. This makes the arithmetic mean return appropriate for  
17 computing the cost of capital. The discount rate that equates  
18 expected (mean) future values with the present value of an  
19 investment is that investment's cost of capital. The logic of  
20 using the discount rate as the cost of capital is reinforced by  
21 noting that investors will discount their (mean) ending wealth  
22 values from an investment back to the present using the  
23 arithmetic mean, for the reason given above. They will  
24 therefore require such an expected (mean) return  
25 prospectively (that is, in the present looking toward the future)  
26 to commit their capital to the investment. (Stocks, Bonds, Bills  
27 and Inflation - 1996 Yearbook, pages 153-154)

28

29 Also shown on page 6 of Schedule 12 is the long-horizon expected market premiums  
30 of 6.7% also published in the SBBI Classic Yearbook. An average of the historical and  
31 expected SBBI market premium is 6.35% ( $6.0\% + 6.7\% = 12.7\% \div 2$ ).

32 For the CAPM, a market premium of 7.93% ( $6.35\% + 9.50\% = 15.85\% \div 2$ ) would be  
33 reasonable which is the average of the 6.35% SBBI data and the 9.50% Value Line and S&P  
34 500 data.

## APPENDIX I TO DIRECT TESTIMONY OF PAUL R. MOUL

### COMPARABLE EARNINGS APPROACH

1  
2 Value Line's analysis of the companies that it follows includes a wide range of financial  
3 and market variables, including nine items that provide ratings for each company. From these  
4 nine items, one category has been removed dealing with industry performance because, under  
5 approach employed, the particular business type is not significant. In addition, two categories  
6 have been ignored that deal with estimates of current earnings and dividends because they  
7 are not useful for comparative purposes. The remaining six categories provide relevant  
8 measures to establish comparability. The definitions for each of the six criteria (from the Value  
9 Line Investment Survey - Subscriber Guide) follow:

#### Timeliness Rank

10  
11  
12 The rank for a stock's probable relative market performance in  
13 the year ahead. Stocks ranked 1 (Highest) or 2 (Above  
14 Average) are likely to outpace the year-ahead market. Those  
15 ranked 4 (Below Average) or 5 (Lowest) are not expected to  
16 outperform most stocks over the next 12 months. Stocks  
17 ranked 3 (Average) will probably advance or decline with the  
18 market in the year ahead. Investors should try to limit  
19 purchases to stocks ranked 1 (Highest) or 2 (Above Average)  
20 for Timeliness.

#### Safety Rank

21  
22  
23  
24 A measure of potential risk associated with individual common  
25 stocks rather than large diversified portfolios (for which Beta is  
26 good risk measure). Safety is based on the stability of price,  
27 which includes sensitivity to the market (see Beta) as well as  
28 the stock's inherent volatility, adjusted for trend and other  
29 factors including company size, the penetration of its markets,  
30 product market volatility, the degree of financial leverage, the  
31 earnings quality, and the overall condition of the balance  
32 sheet. Safety Ranks range from 1 (Highest) to 5 (Lowest).  
33 Conservative investors should try to limit purchases to equities  
34 ranked 1 (Highest) or 2 (Above Average) for Safety.

#### Financial Strength

35  
36  
37  
38 The financial strength of each of the more than 1,600  
39 companies in the VS II data base is rated relative to all the  
40 others. The ratings range from A++ to C in nine steps. (For



## APPENDIX I TO DIRECT TESTIMONY OF PAUL R. MOUL

1 screening purposes, think of an A rating as "greater than" a B).  
2 Companies that have the best relative financial strength are  
3 given an A++ rating, indicating ability to weather hard times  
4 better than the vast majority of other companies. Those who  
5 don't quite merit the top rating are given an A+ grade, and so  
6 on. A rating as low as C++ is considered satisfactory. A rating  
7 of C+ is well below average, and C is reserved for companies  
8 with very serious financial problems. The ratings are based  
9 upon a computer analysis of a number of key variables that  
10 determine (a) financial leverage, (b) business risk, and (c)  
11 company size, plus the judgment of Value Line's analysts and  
12 senior editors regarding factors that cannot be quantified  
13 across-the-board for companies. The primary variables that  
14 are indexed and studied include equity coverage of debt,  
15 equity coverage of intangibles, "quick ratio", accounting  
16 methods, variability of return, fixed charge coverage, stock  
17 price stability, and company size.

### Price Stability Index

18  
19  
20  
21 An index based upon a ranking of the weekly percent changes  
22 in the price of the stock over the last five years. The lower the  
23 standard deviation of the changes, the more stable the stock.  
24 Stocks ranking in the top 5% (lowest standard deviations)  
25 carry a Price Stability Index of 100; the next 5%, 95; and so on  
26 down to 5. One standard deviation is the range around the  
27 average weekly percent change in the price that encompasses  
28 about two thirds of all the weekly percent change figures over  
29 the last five years. When the range is wide, the standard  
30 deviation is high and the stock's Price Stability Index is low.

### Beta

31  
32  
33  
34 A measure of the sensitivity of the stock's price to overall  
35 fluctuations in the New York Stock Exchange Composite  
36 Average. A Beta of 1.50 indicates that a stock tends to rise (or  
37 fall) 50% more than the New York Stock Exchange Composite  
38 Average. Use Beta to measure the stock market risk inherent  
39 in any diversified portfolio of, say, 15 or more companies.  
40 Otherwise, use the Safety Rank, which measures total risk  
41 inherent in an equity, including that portion attributable to  
42 market fluctuations. Beta is derived from a least squares  
43 regression analysis between weekly percent changes in the  
44 price of a stock and weekly percent changes in the NYSE  
45 Average over a period of five years. In the case of shorter  
46 price histories, a smaller time period is used, but two years is  
47 the minimum. The Betas are periodically adjusted for their  
48 long-term tendency to regress toward 1.00.  
49

## APPENDIX I TO DIRECT TESTIMONY OF PAUL R. MOUL

### Technical Rank

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11

A prediction of relative price movement, primarily over the next three to six months. It is a function of price action relative to all stocks followed by Value Line. Stocks ranked 1 (Highest) or 2 (Above Average) are likely to outpace the market. Those ranked 4 (Below Average) or 5 (Lowest) are not expected to outperform most stocks over the next six months. Stocks ranked 3 (Average) will probably advance or decline with the market. Investors should use the Technical and Timeliness Ranks as complements to one another.

**CPG STATEMENT NO. 4 – PAUL J. SZYKMAN**

**BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION**

PENNSYLVANIA PUBLIC UTILITY	:	
COMMISSION,	:	
	:	
v.	:	Docket No. R-2010-2214415
	:	
UGI CENTRAL PENN GAS, INC.	:	
	:	

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**DIRECT TESTMONY  
OF PAUL J. SZYKMAN**

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**CPG Statement No. 4**

Development of Historic and  
Future Test Year Sales and Revenues, and  
Proposed Rate Design

1 **I. INTRODUCTION AND QUALIFICATIONS**

2 Q. Please state your name and business address.

3 A. My name is Paul J. Szykman. My business address is 2525 North 12<sup>th</sup> Street,  
4 Reading, PA 19612-2677.

5

6 Q. By whom and in what capacity are you employed?

7 A. I am employed by UGI Utilities, Inc. as Vice President – Rates.

8

9 Q. Please briefly describe your responsibilities in that capacity.

10 A. As Vice President – Rates, I am responsible for all rate activities for UGI Utilities,  
11 Inc. – Gas Division (“UGI”), UGI Penn Natural Gas, Inc. (“PNG”), UGI Central  
12 Penn Gas, Inc. (“CPG”) and UGI Utilities, Inc. – Electric Division (“UGIED”),  
13 specifically including sales and revenue forecasting, tariff administration and  
14 compliance, Choice administration, 1307(f) gas cost filings, electric POLR filings  
15 and Energy Efficiency & Conservation plans.

16

17 Q. What is your educational and professional background?

18 A. Please see my resume attached as CPG Exhibit PJS-1 hereto.

19

20 Q. Have you testified previously before this Commission?

21 A. Yes. Included within CPG Exhibit PJS-1 is a listing of those proceedings.

22

23 Q. Please describe the purpose of your testimony in this proceeding.

1 A. I will address several issues as part of my testimony: (1) the development of  
2 historic and future test year sales and revenues, (2) the standardization of CPG  
3 rate schedules with those found in both the UGI and PNG tariffs, and (3) CPG's  
4 proposed revenue allocation and rate design.

5  
6 Q. Mr. Szykman, are you sponsoring any exhibits in this proceeding?

7 A. Yes. In addition to CPG Exhibit PJS-1 mentioned above, I am sponsoring the  
8 following Exhibits: CPG Exhibit PJS-2 (15 year normal heating degree days),  
9 CPG Exhibit PJS-3 (Future Test Year Sales and Revenue Adjustments), CPG  
10 Exhibit PJS-4 (Historic Test Year Sales and Revenue Adjustments), CPG Exhibit  
11 PJS-5 (Rate NNS calculation), CPG Exhibit PJS-6 (Rate MBS calculation) and  
12 Schedules D-5A and D-5B of CPG Exhibit A. I am also sponsoring certain  
13 responses to the Commission's filing requirements. Each response identifies the  
14 witness sponsoring it. Specifically, I am sponsoring those schedules which were  
15 prepared by me or under my direction as appropriately identified in this filing.

16

17 **II. DEVELOPMENT OF HISTORIC AND FUTURE TEST YEAR SALES AND**  
18 **REVENUES**

19 **A. Development of Future Test Year Sales and Revenues**

20 Q. Please explain how the Company's future test year sales and revenues were  
21 developed.

22 A. Future test year sales and revenues were developed by annualizing the  
23 Company's 2011 fiscal year sales and revenue budget and by adjusting the  
24 budget to reflect the most recently available information. Annualized sales were

1 determined by developing sales and revenue adjustments reflective of forecasted  
2 customer counts and annual expected use per customer as of September 30,  
3 2011 for a full 12 month period. CPG's 2011 fiscal year sales and revenue  
4 budget reflects normal heating degree days of 6,408 based upon a 15 year  
5 period ending December 31, 2009. CPG Exhibit PJS-2 provides the supporting  
6 calculation of normal heating degree days.

7  
8 Q. Has the Company updated its normal degree days since the CPG's last base  
9 rate case in 2009?

10 A. Yes, consistent with the Company's practice of updating normal heating degree  
11 days on a 5 year cycle, CPG recalculated its normal heating degree days for the  
12 period ending December 31, 2009. CPG's prior normal heating degree days, for  
13 the 15 year period ending December 31, 2004, were 6,318 by comparison..

14  
15 Q. Please explain the process for developing the Company's 2011 fiscal year sales  
16 and revenue budget?

17 A. The sales and revenue budget is a joint effort of the Marketing and Rates  
18 Departments, with Marketing providing customer growth and attrition information  
19 by customer class along with specific large commercial and industrial sales and  
20 revenue budget projections. The Rates Department develops normalized usage  
21 per customer for core customer classes, annualized sales and total revenues.  
22 The budget process is described in the direct testimony of Mr. Brown (CPG St.  
23 No. 2). In developing sales and revenues, the Vice President of Marketing, with

1 input and assistance from other marketing employees, budgets the number of  
2 customers by customer class. Various factors are considered in developing  
3 customer budgets, including the trend in losses and conversions to and from  
4 other energy sources, the level of applications and inquiries for service, new  
5 construction activity, current and projected economic factors and costs of  
6 competing fuels. The usage per customer reflected in the budget prepared by  
7 the Rates Department was initialized utilizing an econometric model which  
8 incorporates regression analysis of historic actual weather and actual usage per  
9 customer class to develop budget equations. Changes in customer mix within a  
10 rate class or unusual non-recurring usage trends were also considered, as well  
11 as management experience, in determining budget usage per customer.  
12 Budgeted numbers of customers and usage per customer for these customer  
13 classes are then combined to produce budgeted sales. Sales are allocated by  
14 month and appropriate rates/rate blocking is applied to derive budgeted  
15 revenues. Sales and revenues related to large customer classes (Rates GD and  
16 L) were developed by the Marketing Department on a customer specific basis in  
17 conjunction with customer input, as appropriate.

18  
19 Q. Please describe the adjustments made to future test year sales and revenue for  
20 the 12 months ending September 30, 2011.

21 A. A summary of all adjustments made to the 2011 budget in order to develop fully  
22 adjusted future test year sales is shown on CPG Exhibit PJS-3(a). In total, these  
23 adjustments reflect a reduction to sales of 1,644 MDth and a reduction to



1 revenue of \$7.895 million, inclusive of revenues for recovery of PGC costs.

2

3 Q. Please explain the "Adjustment for Customer Changes" shown on CPG Exhibit  
4 PJS-3(a).

5 A. "Adjustment for Customer Changes" annualizes customer counts to anticipated  
6 end of test year levels based on the Company's most recent forecast for the  
7 future test year. In particular, this adjustment includes a net reduction of 1,337  
8 residential heating customers and a net reduction of 357 commercial heating  
9 customers. CPG's actual beginning of test year customer counts along with  
10 CPG's most recent forecast for end of test year customer counts were used in  
11 developing this adjustment.

12

13 Q. How is this adjustment quantified?

14 A. CPG Exhibit PJS-3(b) provides the calculation of the associated sales and  
15 revenue adjustments for the stated customer count reductions. This adjustment  
16 reduces sales by 244 MDth and reduces projected revenues by \$2.624 million,  
17 inclusive of revenues for recovery of PGC costs and exclusive of transportation  
18 customer adjustments discussed separately below.

19

20 Q. Please explain your next adjustment, "Adjustment for Annualized Use/Customer".

21 A. "Adjustment for Annualized Use/Customer" annualizes usage per customer to  
22 forecasted end of test year levels based upon a 5 year regression analysis of  
23 actual usage and degree day information for the period ending November 2010

1 and forecasting end of test year use per customer conditions using the  
2 regression results along with normal heating degree days. The calculations  
3 shown on CPG Exhibit PJS-3(c) quantify this adjustment, resulting in a net sales  
4 decrease of 456 MDth and a net revenue decrease of \$4.096 million, inclusive of  
5 revenues for recovery of PGC costs and exclusive of transportation customer  
6 adjustments discussed separately below.

7  
8 Q. Why did CPG utilize a regression period of 5 years?

9 A. A 5 year period was chosen in order to accurately capture recent trends in  
10 customer conservation over that same period, in part prompted by higher energy  
11 and consumer pricing, “green” and carbon reduction awareness actions,  
12 economic and environmental impacts. CPG utilizes an econometric regression  
13 model that incorporates four independent variables: customers, heating degree  
14 days, lagged heating degree days and time trend. While customers and heating  
15 degree days capture annualized usage factors based on forecasted annualized  
16 customer changes and weather defined to a normal standard, the time trend  
17 variable of this regression captures trends underlying changes in usage per  
18 customer over time. These trends can be varied, but as a comprehensive  
19 variable, “trend” will capture the impacts of conservation items and measures,  
20 including but not limited to, regular appliance replacements, accelerated  
21 appliance replacements, high efficiency appliance installations, setback  
22 thermostat installations, modifications to new and existing buildings which are  
23 designed to decrease energy consumption, changes in consumer usage

1 behavior in response to energy price changes and other economic influences.  
2 Accordingly, given the number of variables which can influence customer usage  
3 over time, and the difficulty in identifying, quantifying and tracking all variables  
4 over time, the use of a trend variable acts as a comprehensive indicator of usage  
5 trends which can then be forecast for a future period.

6  
7 Q. Is the econometric model you described the same as that utilized in CPG's last  
8 base rate case in 2009?

9 A. Yes, CPG has employed the same approach in both cases.

10  
11 Q. Please explain the adjustment titled "Adjustment for Transport Changes" as  
12 shown on CPG Exhibit PJS-3(a).

13 A. "Adjustment for Transport Changes" is the summation of several adjustments  
14 made for CPG's transportation customers for the future test year. This  
15 adjustment reduces projected sales by 952 MDth and decreases revenues by  
16 \$1.136 million, as shown in summary on CPG Exhibits PJS-3(b) and PJS-3(c)  
17 and detailed on CPG Exhibits PJS-3(b)(1) and PJS-3(c)(1). The basis for the  
18 portion of these adjustments relating to large transportation customers has been  
19 developed by CPG marketing personnel following review of individual large  
20 customer accounts and market segments and reflects anticipated increases or  
21 reductions in the sales and revenues of these accounts from original 2011  
22 budget levels. This adjustment is explained in more detail in the Direct  
23 Testimony of Mr. Beard (UGI St. No. 1). Changes in customer counts for small

1 transportation customer classes have been developed from CPG marketing  
2 forecasts for counts at the end of the future test year and associated use per  
3 customer adjustments have been developed utilizing the same 5 year regression  
4 method explained above for core retail customer classes.

5  
6 Q. Does CPG Exhibit PJS-3(a) reflect an adjustment for lost sales associated with  
7 CPG's proposed Energy Efficiency & Conservation Plan?

8 A. No. As explained in the Direct Testimony of Mr. Lahoff in UGI Statement No. 5,  
9 the Company is proposing a separate rate recovery mechanism for the impact of  
10 lost sales as a result of those programs.

11  
12 Q. Please explain the "Adjustment for PGC" shown on CPG Exhibit PJS-3(a).

13 A. The "Adjustment for PGC" shown in summary on CPG Exhibit PJS-3(a)  
14 represents an annualization of the future test year PGC gas cost revenues to the  
15 PGC rate as of December 1, 2010 for the test year period. CPG Exhibit PJS-3(d)  
16 provides the calculations for this adjustment. This adjustment increases PGC  
17 revenue for the test year by \$0.947 million.

18  
19 Q. Please explain the three adjustments shown on CPG Exhibit PJS-3(a),  
20 "Adjustment for MFC", "Adjustment for USP" and "Adjustment for STAS".

21 A. The "Adjustment for MFC" annualizes CPG's Merchant Function Charge  
22 revenues for the future test year based on the MFC surcharge rate as of  
23 December 1, 2010. The "Adjustment for USP" annualizes CPG's Universal

1 Service Programs surcharge revenues for the future test year based on the USP  
2 surcharge rate as of December 1, 2010. Additionally, the "Adjustment for STAS"  
3 reflects zeroing out the current CPG State Tax Adjustment Surcharge from its  
4 current level of 0.05%. The MFC adjustment increases projected revenues by  
5 \$0.018 million. The USP adjustment reduces projected revenues by \$0.494  
6 million, and the STAS adjustment reduces projected revenues by \$0.034 million.  
7 Additional detail on these three adjustments is provided on CPG Exhibits PJS-  
8 3(e), PJS-3(f) and PJS-3(g).

9  
10 Q. Please explain the "Adjustment for Storage Transfer" shown on CPG Exhibit  
11 PJS-3(a).

12 A. The "Adjustment for Storage Transfer" reflects the adjustments to be made to  
13 base rates consistent with the Commission's order at Docket No. P-2009-  
14 2145774, upon the transfer of existing CPG storage to UGI Storage Company.  
15 This transfer is projected to be effective on April 1, 2011. The associated revenue  
16 adjustment is a reduction of \$0.558 million and is detailed on CPG Exhibit PJS-  
17 3(h).

18  
19 Q. Do the adjusted Future Test Year revenues exclude the revenues related to off-  
20 system sales margins that are retained by the Company under the Commission  
21 approved off-system sales sharing mechanism?

22 A. Yes.

23

1 Q. Are there any other adjustments to Future Test Year revenues that have been  
2 made?

3 A. Yes. Revenues related to Rate O (Outdoor Lighting) have been added. These  
4 revenues were not included in the original budget and increase Future Test Year  
5 revenue by \$0.082 million.  
6

7 **B. Development of Sales and Revenues – Historic Year**

8 Q. How were annualized and normalized sales and revenue determined for the  
9 historic year ending September 30, 2010?

10 A. Actual sales and revenues serve as the starting point for the development of the  
11 annualized and normalized historic year sales and revenues presented in CPG  
12 Exhibit PJS-4(a). As shown on this exhibit, several adjustments were made to  
13 the historic year data in order to produce annualized and normalized sales and  
14 revenues. In total, these adjustments decrease sales by 287 MDth and decrease  
15 revenues by \$12.168 million.  
16

17 Q. Please explain the “Adjustment for Customer Changes” shown on CPG Exhibit  
18 PJS-4(a).

19 A. The “Adjustment for Customer Changes” annualizes customer counts to the  
20 customer levels as of the end of the historic year, or September 30, 2010. This  
21 results in a decrease in sales of 177 MDth and a decrease in revenues of \$1.979  
22 million, inclusive of revenues for recovery of PGC costs and exclusive of  
23 transportation customer adjustments discussed separately below. CPG Exhibit

1           PJS-4(b) details the associated changes in both sales and revenues resulting  
2           from this annualization of customers.

3  
4    Q.    Please explain the “Adjustment for Annualized Use/Customer” shown on CPG  
5           Exhibit PJS-4(a).

6    A.    The “Adjustment for Annualized Use/Customer” annualizes usage per customer  
7           to normalized and annualized end of historic year levels. It is based upon the  
8           same 5 year regression analysis of usage and degree day information explained  
9           previously, as applied to the historic year period. For purposes of normalizing,  
10          normal heating degree days are based on the same 15 year average explained  
11          previously. The detailed calculations shown on CPG Exhibit PJS-4(c) quantify  
12          this adjustment, resulting in a net sales decrease of 256 MDth and a net revenue  
13          decrease of \$2.683 million, inclusive of revenues for recovery of PGC costs and  
14          exclusive of transportation customer adjustments discussed separately below.

15  
16   Q.    Please explain the adjustment titled “Adjustment for Transport Customers” as  
17          shown on CPG Exhibit PJS-4(a).

18   A.    “Adjustment for Transport Customers” is the summation of several adjustments  
19          made for CPG’s transportation customers for the historic year. This adjustment  
20          increases sales by 146 MDth and increases revenues by \$0.624 million, as  
21          shown in summary on CPG Exhibits PJS-4(b) and PJS-4(c) and detailed on CPG  
22          Exhibits PJS-4(b)(1) and PJS-4(c)(1).

1 Q. Please explain the “Adjustment for PGC” shown on CPG Exhibit PJS-4(a).

2 A. This adjustment normalizes actual PGC revenues for the historic year to PGC  
3 rates in effect as of September 30, 2010. CPG Exhibit PJS-4(d) reflects the  
4 calculations supporting this adjustment, which results in a decrease in revenues  
5 of \$1.373 million.

6

7 Q. Please explain the two adjustments shown on CPG Exhibit PJS-4(a),  
8 “Adjustment for MFC” and “Adjustment for USP”.

9 A. The “Adjustment for MFC” annualizes CPG’s Merchant Function Charge  
10 revenues for the historic year based on the MFC surcharge rate as of September  
11 30, 2010. The “Adjustment for USP” annualizes CPG’s Universal Service  
12 Programs surcharge revenues for the historic year based on the USP surcharge  
13 rate as of September 30, 2010. The MFC adjustment decreases revenues by  
14 \$0.026 million and the USP adjustment decreases projected revenues by \$0.371  
15 million. Additional detail on these two adjustments is provided on CPG Exhibits  
16 PJS-4(e) and PJS-4(f).

17

18 Q. Please explain the last adjustment shown on CPG Exhibit PJS-4(a) “Adjustment  
19 for Storage Removal”.

20 A. The “Adjustment for Storage Removal” annualized the impact of CPG” projected  
21 transfer of storage assets to UGI Storage Company in accordance with the  
22 Commission’s Order at Docket No. P-2009-2145774. This adjustment decreases  
23 revenue by \$6.360 million.



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**III. PROPOSED STANDARDIZED RATES & RATE DESIGN**

Q. Please describe the Company's approach to standardizing rate schedules for CPG.

A. As explained in the testimony of Mr. Lahoff, CPG St. No. 5, the Company is proposing, to the extent practicable, to align rate schedule designations with those found in currently effective, Commission-approved tariffs of UGI and PNG. CPG is undertaking this rate schedule standardization in order to achieve the goals of facilitating tariff administration, unifying internal and external communications and creating a common design in support of transportation service offerings across operating companies, which fosters greater competitive choices for customers. Accordingly, CPG's proposed Original Tariff No. 4 reflects standardization of rate schedules for Rate R (Residential Service), Rate N (Non-Residential Service), Rate DS (Delivery Service), Rate LFD (Large Firm Delivery Service), Rate XD (Extended Volume Large Delivery Service), Rate RT (Residential Transportation), Rate NT (Non-Residential Transportation) and Rate IS (Interruptible Transportation Service). Several other rate schedules are also being proposed, which are intended to replace other special service rate offerings currently provided by CPG. CPG's proposed Original Tariff No. 4 is set forth in CPG Exhibit F. As explained by Mr. Lahoff, a digest of changes to CPG's Original Tariff No. 4 are included with the tariff.

Q. Does CPG believe that standardizing rate schedules will serve to facilitate tariff

1 and rate administration activities on the CPG system?

2 A. Yes. With these changes, all three UGI distribution companies, UGI, PNG and  
3 CPG, will have very similar rate schedules, along with associated transportation  
4 and balancing rules and procedures where applicable. This commonality should  
5 allow the UGI Companies and outside entities to become more efficient by  
6 utilizing common administrative processes and procedures across multiple UGI  
7 systems.

8

9 Q. Please describe the basic criteria for eligibility under the standardized rate  
10 schedules.

11 A. Rates R and RT, respectively, are the sales service and (choice) transportation  
12 service rate schedules for all residential customers. Rate N is the basic firm  
13 sales service rate schedule for all small commercial and industrial customers.  
14 Rate NT is the small firm (choice) transportation service rate schedule for non-  
15 residential customers. Rate DS is the basic transportation service rate schedule  
16 for non-residential customers and requires a minimum one year contract term.  
17 Rate LFD is a transportation service available to non-residential customers who  
18 entered into a contract for not less than three years and elect a Daily Firm  
19 Requirement (“DFR”) of not less than 50 Mcf. Rate XD is a negotiated  
20 transportation service available to non-residential customers with annual  
21 requirements over 200,000 Mcf who execute a service agreement for a minimum  
22 of three years. Rate IS is a negotiated interruptible transportation service rate  
23 with a minimum term of one year.

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Q. How are existing customers assigned to these new rate schedules in the proof of revenue presentation?

A. Existing customers are assigned as follows:

- All current Rate Schedule R (Residential Service) customers will become Rate R (Residential Service) customers;
- There are no current Rate Schedule RMD (Residential Monthly Delivery Service) customers, and any future residential transportation service customers will receive service under Rate RT (Residential Transportation Service);
- Rate Schedule G (General Service) customers have been assigned to Rate N (Non-Residential Service) with the exception of 56 Rate Schedule G customers who have been assigned to Rate DS (Delivery Service) and 32 Rate Schedule G customers who have been assigned to Rate LFD (Large Firm Delivery Service). These assignments were developed under the assumption that qualifying customers will make the most economical rate choice;
- All current Rate Schedule SGMD (Small General Monthly Delivery Service) customers have been assigned to Rate NT (Non-Residential Transportation Service);
- Rate Schedule GMD (General Monthly Delivery Service) customers have been assigned largely to Rate NT (Non-Residential Transportation Service) with the exception of 8 Rate Schedule GMD customers who have been assigned to Rate LFD (Large Firm Delivery Service), again under the assumption that qualifying customers will make the most economical rate choice;
- Rate Schedule GD (General Daily Delivery Service) customers have been assigned to several rate schedules as follows: 111 to Rate NT (Non-Residential Transportation Service), 103 to Rate DS (Delivery Service) and 99 to Rate LFD (Large Firm Delivery Service), under the assumption that qualifying customers will make the most economical rate choice;
- Rate Schedule L (Large Volume Daily Delivery Service) customers also have been assigned to several rate schedules as follows: 11 to Rate NT (Non-Residential Transportation Service), 10 to Rate DS (Delivery Service) 76 to Rate LFD (Large Firm Delivery Service) and 9 to Rate XD (Extended Large Volume Delivery Service), under the assumption that qualifying customers will make the most economical rate choice;
- Rate Schedule RS (Resale Service) customers have been assigned to Rate

1 N (Non-Residential Service), with the exception of 1 Rate Schedule RS  
2 customer who was assigned to Rate LFD (Large Firm Delivery Service)  
3 under the assumption that qualifying customers will make the most  
4 economical rate choice;

- 5 • Rate Schedule S (Storage Service) is a service available pursuant to  
6 executed service agreements wherein CPG agrees to receive and store gas  
7 in the Tioga West, Meeker and Wharton Storage Fields (“Storage Facilities”)  
8 located in Potter, Cameron, and Tioga Counties in Pennsylvania. As  
9 explained by Mr. Lahoff (UGI St. No. 5), Rate Schedule S will no longer be  
10 available following FERC’s issuance of a certificate of public convenience  
11 authorizing UGI Storage Company (“UGI Storage”) to acquire the Storage  
12 Facilities and to own, operate and maintain them in interstate commerce, UGI  
13 Storage Company’s acceptance of the certificate, and the actual transfer of  
14 the Storage Facilities from CPG to UGI Storage which is anticipated to occur  
15 on April 1, 2011. Accordingly, Rate Schedule S is being removed from  
16 Original Tariff No. 4;
- 17 • Rate Schedule O (Outdoor Lighting Service) customers are assigned to Rate  
18 GL (Gas Light Service);
- 19 • New Rate IS (Interruptible Service) is added with no projected customers.  
20 Rate IS will provide an alternative for current Rate SGMD, GMD, GD or L  
21 customers, or new customers who have a demonstrated alternate fuel  
22 capability;
- 23 • Rate Schedules DAB and MAB are being replaced with Rates NNS and MBS  
24 which will provide customers with balancing options that are functionally  
25 equivalent and are consistent with the balancing options contained in the UGI  
26 Gas and PNG tariffs.

27 A summary of all the above rate migrations under CPG’s proposed Tariff  
28 No. 4 is provided as part of the Proof of Revenue presentation included as CPG  
29 Exhibit E.

30  
31 Q. How will CPG effectuate these assignments to the new rate schedules?

32 A. The Company will undertake reasonable efforts to assign customers to the most  
33 economical rate, while at the same time maintaining the customer’s existing  
34 service type (i.e., retail, choice or transportation).

35 As noted above, all residential customers currently taking service under

1 Rate Schedule R will automatically be moved to Rate R.

2 Rate Schedule G is CPG's current general service rate, and Rate  
3 Schedule RS is CPG's current rate schedule for Resale Service customers. Both  
4 Rate Schedules G and RS are retail rate schedules. The Company will perform  
5 rate evaluations for all Rate Schedule G and RS customers. Based upon our  
6 current assessment, the vast majority of Rate G and RS customers will be most  
7 economically served under Rate N, and the Company will automatically move  
8 these customers to Rate N. The Company does not intend to individually notify  
9 each of these customers of the change in rate schedules because Rate N is the  
10 basic retail rate for non-residential customers. If the Company determines that  
11 certain Rate G or RS customers could be more economically served under a new  
12 transportation rate (NT, DS, LFD or XD), the Company will send the customer a  
13 letter explaining the rate choices and what is required in order to select the more  
14 economic rate. The Company will not automatically enroll Rate R or GS  
15 customers on transportation rate schedules as these rate schedules require the  
16 election of an alternate supplier and require a written contract signed by the  
17 customer.

18 Rate Schedules SGMD and GMD are CPG's current choice rate  
19 schedules. The Company will perform a rate evaluation for all SGMD and GMD  
20 customers. If the customer's best economic alternative is a choice rate, CPG will  
21 send the customer a letter indicating that they will automatically be moved to  
22 Rate NT, the new choice rate, and that no action is required on their part. If the  
23 customer's best economic alternative is a non-choice transportation rate (DS,

1 LFD or XD), CPG will send the customer a letter indicating the applicable rate  
2 options along with an explanation of what is needed to elect an alternate rate  
3 option. If no alternate rate election is made upon the effective date of the new  
4 rates, the Company will automatically serve the customer under Rate NT; and  
5 will coordinate this service with their existing choice supplier. The Company will  
6 not automatically assign existing choice customers to any non-choice  
7 transportation rate schedules without the customers' consent because, among  
8 other concerns, the non-choice transportation rate schedules require a written  
9 contract signed by the customer, have higher customer charges and require  
10 longer-term commitments.

11 Rate Schedules GD and L are CPG's existing non-choice transportation  
12 rate schedules. Similar to the evaluations performed above, CPG will perform a  
13 rate evaluation for all GD and L customers. If the customer's most economical  
14 alternative is a transportation rate (DS, LFD or XD), CPG will send the customer  
15 a letter indicating the details of their rate options and provide instructions on what  
16 is necessary in order to elect an alternative new rate. Should any customer not  
17 make an affirmative new rate election as of the effective date of the new rates,  
18 CPG will treat existing Rate GD and L agreements as Rate DS agreements until  
19 the stated end of such GD or L agreement, with DS rates being applied. At the  
20 end of the term of the GD or L agreement, if the customer has still not made an  
21 affirmative rate election, the customer will be provided continued service under  
22 Rate N. These customers will not be moved to a new transportation rate without  
23 their consent because the transportation rate schedules require written contracts,

1 including a requirement to fully evaluate contract demand level and term  
2 conditions of service before choosing an appropriate transportation rate  
3 schedule.

4  
5 **III. REVENUE ALLOCATION AND RATE DESIGN**

6 Q. Is CPG proposing any rate design changes as part of this filing?

7 A. Yes. In addition to the rate offering changes identified above, CPG proposes to  
8 replace the current declining rate block structure for Rate Schedule R by a single  
9 block structure under Rates R and RT. The elimination of a declining rate block  
10 structure is consistent with CPG's settlement obligation from CPG's last rate  
11 case. Additionally, CPG is eliminating the \$2.5 million acquisition settlement  
12 credit in accordance with CPG's acquisition settlement obligation.

13  
14 Q. What is the primary goal of the transportation service proposals found in CPG  
15 Original Tariff No. 4?

16 A. The rate schedules currently offered by CPG, especially with respect to  
17 transportation service, are not well defined by customer size or usage  
18 characteristics. As a result, customers can elect different rate schedules for  
19 service, without substantial restriction. This affects the ability to develop  
20 differentiated "cost based" rates for the commercial and industrial rate schedules.  
21 CPG's goal is to modify transportation service offerings in a manner which  
22 promotes the expanded use of transportation services on the CPG system by all  
23 customers, yet provides the appropriate mechanisms to maintain appropriate

1 distribution system management and reliability through reasonable cost  
2 allocations, operational controls and procedures.

3  
4 Q. Do you believe the changes proposed by CPG will achieve this goal?

5 A. Yes. There are several key proposals which will help achieve this goal:

- 6 • Restructuring the current non-choice transportation rate schedules into three  
7 separate rate schedules of DS, LFD and XD creates more distinct class cost  
8 of service categories and offers CPG and its customers the rate flexibility to  
9 negotiate terms and conditions with very large customers having a variety of  
10 competitive alternatives. As a result, 88 current retail customers representing  
11 in excess of 0.5 Bcf of annual usage are represented in this filing as new  
12 transportation customers;
- 13 • Offering optional balancing service elections under Rates NNS and MBS will  
14 expand the current limited daily and monthly balancing tolerances to  
15 tolerances that customers and Natural Gas Suppliers (“NGSs”) should find  
16 more flexible, fair and attractive;
- 17 • Implementing a system management concept which employs Critical versus  
18 Non-Critical Day designations providing for commensurate changes in  
19 overrun charges. This will make inadvertent Non-Critical Day overruns less  
20 burdensome for customers and NGSs, and at the same time, provide an  
21 additional safeguard against intentional system arbitrage that could  
22 negatively impact system reliability; adopting similar rules and procedures for  
23 residential and small commercial “choice” transportation that currently exist  
24 on the UGI and PNG systems will allow the NGSs who are currently active  
25 and serving in excess of 20,000 customers on the UGI and PNG systems to  
26 readily utilize existing communication protocols with UGI on the CPG system;
- 27 • Aligning rate schedule designations with those found in the current UGI and  
28 PNG tariffs will promote communication efficiencies across these UGI  
29 systems for customers, NGSs, and UGI personnel; and
- 30 • Establishing a Cash-Out mechanism which is based on a published local  
31 market index will provide for greater transparency and equity compared to the  
32 current Cash-Out pricing structure.

33  
34 Q. How does CPG plan to communicate these changes to transportation customers  
35 and NGSs regarding the need to make new transportation service elections  
36 under proposed rates?



1 A. Similar to the methodology employed by PNG, CPG plans to use a  
2 communication program to provide notice to all current transportation customers,  
3 and those Schedule G (General Service) customers who have been identified as  
4 having more economical alternatives on the new non-choice transportation rates,  
5 in order to inform those customer of the new customer rate options and  
6 communicate the effects on an individual customer basis. Additionally, as part of  
7 continued tariff collaborative activities with NGSs, CPG will work to educate  
8 NGSs on new tariff rate and service offerings and develop coordinated  
9 communications designed to produce a smooth transition to the new proposed  
10 changes. Because CPG has, in large part, adopted the Choice Supplier Tariff  
11 used by UGI, which was also adopted by PNG in its last base rate case at  
12 Docket No. R-2008-2079660, CPG believes that the standardization of the three  
13 Choice Supplier Tariffs should make it easier for suppliers to provide service and  
14 should foster greater competitive choices for customers.

15  
16 Q. Please summarize CPG's rate design and allocation of the revenue increase  
17 ratemaking philosophy.

18 A. CPG's ratemaking goal is to implement reasonable rates that recover our cost of  
19 doing business. Rate schedules are generally designed to reflect movement  
20 toward class cost of service and to be competitive with prices of alternate energy  
21 sources, including bypass. Our rates and rate design seek to achieve efficient  
22 utilization of CPG's facilities and natural gas supplies.

23

1 Q. What factors has CPG considered in establishing its rate structure?

2 A. The Company considers cost of service as the primary factor in determining  
3 revenue allocation and rate design. Other factors that are considered include  
4 competition, historic rate patterns, supply conditions, impacts upon customers,  
5 the local economy, the nature of our territory, the needs of our customers,  
6 utilization of facilities, and public acceptance of rate forms and changes.

7  
8 Q. Please describe the proposed distribution of the revenue increase among  
9 customer classes.

10 A. Overall, CPG is proposing to move all rate classes to, or substantially toward,  
11 cost of service while not allowing any increase to exceed a level of twice the  
12 system average increase. In measuring cost of service, the Company relies on  
13 Mr. Herbert's to prepare a cost of service study which uses the Average and  
14 Excess Method for allocating distribution mains. This method is an accepted  
15 cost allocation method, and CPG used this method in its last base rate  
16 proceeding.

17 As evidenced by the cost of service study presented by Mr. Herbert, under  
18 present rates, the Residential class is producing a return of 3.84% as compared  
19 to a system average return of 5.02%. This translates to a relative rate of return  
20 of 0.76 compared to the system average. In allocating revenues, CPG proposes  
21 to move the residential class to cost of service, resulting in an allocation of \$11.0  
22 million of the revenue increase to the residential customer group. At this level,  
23 Rate R rates will produce an overall return of 9.11%, equal to the proposed

1 system average return of 9.11%. This translates to a relative rate of return of  
2 1.0.

3 For Rate N, the small commercial retail customers, current rates are  
4 producing a return of 3.02% with a relative rate of return of 0.60. CPG proposes  
5 to allocate \$5.0 million of the revenue increase to Rate N customer group (Rates  
6 N and NT) in order to move the Rate N class to cost of service at an overall  
7 return of 9.09%, or a relative rate of return of 1.0.

8 For Rate DS, the transportation rate for small to medium sized customers,  
9 current rates are producing a return of 1.43% with a relative rate of return of 0.28.  
10 CPG proposes to allocate approximately \$1.5 million of the revenue increase to  
11 Rate DS customers in order to produce a class return of 7.44%, or a relative rate  
12 of return of 0.82. This movement toward cost of service is consistent with CPG's  
13 proposal to move all customer classes toward cost of service, but not in a  
14 manner which would result in an increase greater than twice the system average.

15 For Rate LFD, the transportation rate for medium to large sized  
16 customers, current rates are producing a return of 9.87%, with a relative rate of  
17 return of 1.97. CPG proposes to decrease rates for LFD customers by  
18 approximately \$0.2 million in order move this customer class to cost of service;  
19 producing an overall return of 9.11%, or a relative rate of return of 1.00.

20 For Rate XD, the transportation rate for large competitive customers,  
21 current rates are producing a return of 14.71%, with a relative rate of return of  
22 2.93. CPG proposes to decrease rates for the Rate XD class by approximately  
23 \$0.8 million. This proposed change will move this class to a 10.86% return, with

1 a relative rate of return of 1.19. This decrease represents substantial movement  
2 of this highly competitive customer class toward system average rate of return.

3  
4 Q. Do you believe it is reasonable to move all classes substantially toward, or to,  
5 cost of service in this proceeding?

6 A. Yes, I do. I have been advised by counsel that the Commonwealth Court has  
7 held that a class cost of service study should be the guiding principle for  
8 allocating revenue to different customer classes. *Lloyd v. Pa.P.U.C.*, 904 A.2d  
9 1010, 1020 (Pa. Cmwlth. 2006). Consistent with the *Lloyd* decision, CPG has  
10 proposed to move all classes to, or substantially toward, their respective class  
11 cost of service in this proceeding. Moreover, in moving three of CPG's five  
12 customer classes to cost of service, and measuring against CPG's goal of not  
13 having any customer class exceed an increase of twice that of the total system  
14 average increase, the resulting increases are not unreasonable or disparate.

15  
16 Q. Please describe the rate design modification for Rate R included in proposed  
17 CPG Original Tariff No. 4.

18 A. As explained above, all current Rate Schedule R (Residential Service) customers  
19 will continue to be Rate R (Residential Service) customers. CPG is eliminating  
20 declining blocks for Rate R customers and proposing to increase the customer  
21 charge for Rate R. Because of these changes, certain Rate R customers will  
22 experience less than the average increase and others will experience more than  
23 the average increase. The residential customer charge has been increased to

1           \$20.00 per month. CPG's proposed customer charges reflect effectively 100% of  
2           customer costs, as shown on the customer component of cost of service,  
3           detailed in CPG Exhibit D.

4  
5    Q.    Please explain the addition of a proposed Standby service for Rate R.

6    A.    To accommodate service to customers who choose to install natural gas as a  
7           backup heating fuel to another fuel source, the Company has developed a  
8           Standby Surcharge consistent with the cost of providing this service. Presently,  
9           backup or standby customers utilize gas service occasionally, mostly during high  
10          cost peak demand periods. The Standby component added to Rate R  
11          recognizes the need to recover the cost of serving these customers with lower  
12          sales volumes.

13  
14   Q.    Please describe the proposed rate design changes for Rate N.

15   A.    As explained above, with the exception of 56 Rate Schedule G customers who  
16          have been reflected as Rate DS (Delivery Service) customers and 32 Rate  
17          Schedule G customers who have been reflected as Rate LFD (Large Firm  
18          Delivery Service) customers, the existing Rate Schedule G (General Service)  
19          customers will become Rate Schedule N (Non-Residential Service) customers.  
20          CPG is not proposing an increase in customer charges for Rate N customers  
21          because once the Acquisition Settlement Credit is removed from current  
22          customer charge rates, the Rate N customer charge is \$26.00, a level slightly  
23          lower than that supported by the direct customer component of cost of service.

1 The Company also is proposing a Standby service for Rate N similar to that  
2 proposed for Rate R.

3

4 Q. Please describe the proposed rate design for Rate DS.

5 A. As noted above, Rate DS is a transportation rate applicable to small to medium  
6 sized transportation customers. The DS rate schedule is modeled after the DS  
7 rate schedule contained in the tariffs of UGI and PNG, providing a non-choice  
8 transportation service offerings for these small to medium sized customers. The  
9 customer charge for Rate DS has been established at a level approximately  
10 equal to the direct customer component cost of service.

11

12 Q. Please describe the proposed rate design for Rate LFD.

13 A. The LFD rate schedule is designed to offer transportation service to medium to  
14 large sized customers. This rate schedule is modeled off of the UGI and PNG  
15 LFD rate schedule and requires a minimum daily requirement of 50 Mcf and a  
16 three-year term. The customer charge for Rate LFD has been established at a  
17 level approximately equal to the direct customer component cost of service.

18

19 Q. Please describe the proposed rate design for Rate XD.

20 A. Rate XD was also modeled after Rate XD found in UGI and PNG tariffs. This  
21 negotiable rate schedule is designed for high usage, high load factor  
22 transportation customers. It has an annual requirement of 200,000 Mcf and a  
23 minimum three-year term. The maximum distribution charge for Rate XD has

1           been established at a level equal to the maximum distribution charge for Rate  
2           LFD.

3  
4   Q.    Please describe the proposed rate design for Rate NNS.

5   A.    Rate NNS (No Notice Service) is a daily balancing service which CPG has  
6           patterned off the current Rate NNS offered by UGI and PNG to transportation  
7           customers. It provides an alternate election of daily balancing tolerance for  
8           transportation customers, allowing a customer to optionally elect a balancing  
9           tolerance greater than the standard 2.5%. A customer is able to make a Rate  
10          NNS election up to its DFR (Daily Firm Requirement) contract demand level and  
11          pay only for the level chosen.

12  
13   Q.    How were the proposed NNS rates developed?

14   A.    The charge for providing service under Rate NNS is a monthly charge  
15          established using CPG's total weighted average cost of interstate storages that  
16          can be utilized for balancing excess or shortfall requirements of the CPG system.  
17          CPG Exhibit PJS-5 shows the calculation of the Rate NNS charge, which was  
18          developed based upon the Company's cost to provide this service following the  
19          same rate design methodology utilized by UGI and PNG. The proposed rate for  
20          NNS service is \$1.64/Mcf of demand ("Mcf").

21  
22   Q.    Please describe the rate design for proposed Rate MBS.

23   A.    Rate MBS is a monthly balancing service which CPG has patterned off of the

1 current Rate MBS offered by UGI and PNG to transportation customers. Service  
2 under Rate MBS allows transportation imbalances of up to 10% for the month to  
3 be carried forward in the customer's MBS account for delivery of excesses or  
4 receipt of shortfalls in subsequent months.

5  
6 Q. How were the proposed MBS rates developed?

7 A. CPG Exhibit PJS-6 provides the basis for the Rate MBS calculations, as well as  
8 the proposed MBS rates under Rates DS, LFD and XD. These rates also were  
9 developed based upon CPG's costs to provide MBS service following the same  
10 rate design methodology utilized by UGI and PNG.

11  
12 Q. Are the revenues received from Rates NNS and MBS proposed to be credited to  
13 PGC rates?

14 A. Yes, revenues from these rate schedules are proposed to be credited to the  
15 PGC.

16  
17 Q. Please describe the Company's rate structure considerations as related to its  
18 proposed Rate IS (Interruptible Transportation Service).

19 A. CPG will negotiate individual arrangements with customers who desire to have  
20 transportation service that can be interrupted at the Company's discretion, based  
21 upon the Company's judgment as to system needs, the customer's service level  
22 and financial preferences, and CPG's investment criteria for the customer's  
23 specific competitive conditions.



1

2 Q. Does this conclude your direct testimony?

3 A. Yes, it does.

**CPG EXHIBIT NOS. – PJS-1 THROUGH 6**

**PAUL J. SZYKMAN**

**VICE PRESIDENT – RATES**

October 2008 – Present	Vice President – Rates UGI Utilities, Inc., Reading, PA
2003 – 2008	Director, Rates & Gas Supply UGI Utilities, Inc., Reading, PA
2001 – 2003	Manager, Rates & Strategic Planning UGI Utilities, Inc., Reading, PA
1999 – 2001	Manager, Federal Regulatory Affairs & Contract Admin. UGI Utilities, Inc., Reading, PA
1999 – 1999	Principal AMS, Fairfax, VA
1996 – 1999	Manager, Rates & Strategic Planning UGI Utilities, Inc., Reading, PA
1994 – 1996	Supervisor, Transportation UGI Utilities, Inc., Reading, PA
1991 – 1994	Rate Designer UGI Utilities, Inc., Reading, PA
1989 – 1991	Market Research Analyst UGI Utilities, Inc., Reading, PA
1986 – 1989	Industrial / Commercial Representative UGI Utilities, Inc., Reading, PA
1981 – 1985	Penn State University B.S. Mechanical Engineering

Previous testimony before the Pennsylvania Public Utility Commission at Dockets:

R-00932927, R-00016376, R-00016376C0002, P-00032043,  
P-00032054, R-00049422, R-00050539, R-00061502, R-00072334,  
R-00072335, R-2008-2039284, R-2008-2039417, R-2008-2079675,  
R-2008-2079660, R-2009-2105911, R-2009-2105904 and R-2009-2105909.

Annual Heating Degree Days <sup>1</sup>  
 UGI Central Penn Gas, Inc. ("CPG")

Year	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	15 Yr. Avg.
HDD	6,576	6,579	6,650	5,458	6,114	6,524	6,129	6,175	6,850	6,560	6,663	5,938	6,523	6,696	6,689	6,408

<sup>1</sup> Annual Heating Degree Days are accumulated on a gas day basis (10:00am ECT to 10:00am ECT) for the period January 1 through December 31.

Future Test Year Sales and Revenues  
Summary of Adjustments

	Sales (000's Dth)	Revenue (\$000's)	Reference
Budget 2011	21,652	\$114,424	
Adjustment for Customer Changes	(244)	(2,624)	CPG Exhibit PJS-3(b)
Adjustment for Annualized Use/Customer	(456)	(4,096)	CPG Exhibit PJS-3(c)
Adjustment for Transport Changes	(952)	(1,136)	CPG Exhibit PJS-3 (b)(1)/(c)(1)
Adjustment for PGC	0	947	CPG Exhibit PJS-3(d)
Adjustment for MFC	0	18	CPG Exhibit PJS-3(e)
Adjustment for USP	0	(494)	CPG Exhibit PJS-3(f)
Adjustment for STAS	0	(34)	CPG Exhibit PJS-3(g)
Adjustment for Storage Transfer	0	(558)	CPG Exhibit PJS-3(h)
Adjustment for Outdoor Lighting	7	82	CPG Exhibit E
Fully Adjusted Future Test Year	20,008	\$106,529	

UGI Central Penn Gas, Inc.  
 Future Period - 12 Months Ended September 30, 2011  
 (\$ In Thousands)

CPG Exhibit PJS-3 (b)

Adjustment for Customer Changes

Line #	Description	[1]	[2]	[3]	[4]	[5]	[6]	[7]
		Residential/Non Htg	Residential-Htg	Commercial/Non Htg	Commercial-Htg	Industrial	Transport-Other	Total
1	Total Test Year Revenues(Unadjusted)	\$ 1,407	\$ 66,037	\$ 1,625	\$ 23,585	\$ 2,702	\$ 19,068	\$ 114,424
2	PGC Revenues	(411)	(29,828)	(943)	(14,012)	(1,719)	-	(46,913)
3	Revenues net of PGC - Margin (L1 - L2)	\$ 996	\$ 36,209	\$ 682	\$ 9,573	\$ 983	\$ 19,068	\$ 67,511
4	Average Effective Customers in Test Year(Unadjusted)	3,804	61,582	708	7,886	146	1,038	75,164
5	Average Annual Margin Per Customer (L3/L4)	\$ 0.262	\$ 0.588	\$ 0.963	\$ 1.214	\$ 6.732	\$ 18.370	\$ 0.898
6	Future Test Year Customers (Fully Adjusted)	3,695	60,245	698	7,529	143	1,345	73,645
7	Change in Customers Related to Adjustment (L6 - L4)	(119)	(1,337)	(10)	(357)	(3)	307	(1,519)
8	Annualization Adjustment for Margin (L5 * L7)	\$ (31)	\$ (786)	\$ (10)	\$ (433)	\$ (20)	\$ (145)	\$ (1,425)
9	Average Annual Revenue Per Customer (L1/L4)	\$ 0.370	\$ 1.072	\$ 2.295	\$ 2.991	\$ 18.505	\$ 18.370	\$ 1.522
10	Annualization Adjustment for Total Revenue (L7 * L9)	\$ (44)	\$ (1,434)	\$ (23)	\$ (1,088)	\$ (56)	\$ (145)	\$ (2,759)
11	Annualization Adjustment for PGC Revenues (L10 - L8)	\$ (13)	\$ (648)	\$ (13)	\$ (634)	\$ (35)	\$ -	\$ (1,343)
12	Total UPC (Unadjusted)-DTH	19.2	88.8	241.3	326.4	2152.1		
13	Annualization Adjustment for Sales-MDTH (L12 * L7)	(2)	(116)	(2)	(117)	(6)	(318)	(562)

Notes:  
 Column [4] includes Com Sales for Resale  
 Column [6] further detailed on CPG Exhibit PJS-3(b)(1)

UGI Central Penn Gas, Inc.  
 Future Period - 12 Months Ended September 30, 2011  
 (\$ in Thousands )

CPG Exhibit PJS-3 (b)(1)

Adjustment for Customer Changes-Transport Detail

Line #	Description	Commercial-SGMD Commercial-GMD Industrial-GMD GDS/LDS Total Transport				
		[ 1 ]	[ 2 ]	[ 3 ]	[ 4 ]	[ 5 ]
1	Total Test Year Revenues(Unadjusted)	\$ 266	\$ 1,455	\$ 8	\$ 17,340	\$ 19,068
2	PGC Revenues	-	-	-	-	-
3	Revenues net of PGC - Margin ( L 1 - L 2 )	\$ 266	\$ 1,455	\$ 8	\$ 17,340	\$ 19,068
4	Average Effective Customers in Test Year(Unadjusted)	255	442	2	339	1,038
5	Average Annual Margin Per Customer ( L 3 / L 4 )	\$ 1,043	\$ 3,291	\$ 3,889	\$ 51,150	\$ 18,370
6	Future Test Year Customers (Fully Adjusted)	393	617	2	333	1,345
7	Change in Customers Related to Adjustment (L 6 - L 4 )	138	175	-	(6)	307
8	Annualization Adjustment for Margin	\$ 144	\$ 576	\$ -	\$ (865)	\$ (145)
9	Average Annual Revenue Per Customer ( L 1 / L 4 )	\$ 1,043	\$ 3,291	\$ 3,889	\$ 51,150	\$ 18,370
10	Annualization Adjustment for Total Revenue	\$ 144	\$ 576	\$ -	\$ (865)	\$ (145)
11	Annualization Adjustment for PGC Revenues ( L 10 - L 8 )	\$ -	\$ -	\$ -	\$ -	\$ -
12	Total UPC (Unadjusted)-DTH	259.9	1082.2	1155.4		
13	Annualization Adjustment for Sales-MDTH (L7+L12)	37	189	-	(545)	(319)

UGI Central Penn Gas, Inc.  
 Future Period - 12 Months Ended September 30, 2011  
 (\$ in Thousands)

CPG Exhibit PJS-3 (c)

Adjustment for Annualized User/Customer

Line #	Description	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]
		Residential-Non Htg	Residential-Htg	Commercial-Non Htg	Commercial-Htg	Industrial	Transport-Other	Reconciliation Adj *	Total
1	Total UPC (Unadjusted)-DTH	19.2	86.8	241.3	326.4	2,152.1			
2	Future Test Year UPC (Fully Adjusted)-DTH	18.9	84.5	232.3	292.8	1,908.5			
3	Change in UPC-DTH (L1 - L2)	(0.3)	(2.3)	(9.0)	(33.6)	(243.6)			
4	Future Test Year Customers (Fully Adjusted)	3,685	60,245	698	7,529	143	1,345		73,645
5	Annualization Adjustment for Sales-MDTH	(1)	(139)	(6)	(253)	(35)	(634)	(22)	(1,090)
6	Annualization Adjustment for Total Revenue (L5 + L7)	\$ (11)	\$ (1,445)	\$ (53)	\$ (2,138)	\$ (294)	\$ (991)	\$ (154)	\$ (5,087)
7	Unit Revenue	10.43	10.43	8.45	8.45	8.45	1.56		
8	Annualization Adjustment for Margin (L5 + L9)	\$ (5)	\$ (674)	\$ (18)	\$ (740)	\$ (102)	\$ (991)	\$ (22)	\$ (2,552)
9	Unit Margin	4.86	4.86	2.92	2.92	2.92	1.56		
10	Annualization Adjustment for PGC Revenue (L6 - L8)	\$ (6)	\$ (771)	\$ (35)	\$ (1,399)	\$ (193)	\$ -	\$ (132)	\$ (2,558)

Notes:  
 Column [4] includes Com Sales for Resale  
 Column [6] further detailed on CPG Exhibit PJS-3(c)(1)  
 \* Adjustment reflective of interdependent relationship of sequential adjustment impacts



UGI Central Penn Gas, Inc.  
 Future Period - 12 Months Ended September 30, 2011  
 (\$ in Thousands )

CPG Exhibit PJS-3 (c)(1)

Adjustment for Annualized Use/Customer-Transport Detail

Line #	Description	Commercial-SGMD	Commercial-GMD	Industrial-GMD	GDS/LDS	Total Transport
1	Total UPC (Unadjusted)-DTH					
2	Future Test Year UPC (Fully Adjusted)-DTH					
3	Change in UPC-DTH ( L 1 - L 2 )					
4	Future Test Year Customers (Fully Adjusted)					
5	Annualization Adjustment for Sales-MDTH					
6	Annualization Adjustment for Total Revenue					
7	Unit Revenue					
8	Annualization Adjustment for Margin					
9	Unit Margin					
10	Annualization Adjustment for PGC Revenue (L6 - L8)					

[ 1 ]                      [ 2 ]                      [ 3 ]                      [ 4 ]                      [ 5 ]

269.9	1,082.2	1,155.4		
237.6	1,031.8	1,149.7		
(32.3)	(50.4)	(5.7)		
393	617	2	333	1,345
(13)	(31)	(0)	(590)	(634)
\$(37)	\$(287)	\$(0)	\$(667)	\$(91)
2.92	9.23	2.07	1.13	1.56
\$(37)	\$(287)	\$(0)	\$(667)	\$(91)
2.92	9.23	2.07	1.13	1.56
\$ -	\$ -	\$ -	\$ -	\$ -

UGI Central Penn Gas, Inc.  
 Future Period - 12 Months Ended September 30, 2011  
 ( \$ in Thousands )

CPG Exhibit PJS-3 (d)

Adjustment for PGC

	OCT 2010	NOV 2010	DEC 2010	JAN 2011	FEB 2011	MAR 2011	APR 2011	MAY 2011	JUN 2011	JUL 2011	AUG 2011	SEP 2011	TOTAL
Original Budget PGC Rate R	\$6,9993	\$6,9993	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$8,500
Future Test Year PGC Rate R	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636
PGC Rate R Variance	(\$1,4357)	(\$1,4357)	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$2,934
Original Budget PGC Rate G	\$6,9993	\$6,9993	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$8,500
Future Test Year PGC Rate G	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284
PGC Rate G Variance	(\$1,4709)	(\$1,4709)	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$2,972
Total Original Budget PGC Volumes	277	643	1,155	1,472	1,395	1,352	960	470	250	176	164	184	8,500
Revenue Variance	(\$401)	(\$932)	\$348	\$443	\$420	\$407	\$290	\$142	\$75	\$53	\$49	\$55	\$947

UGI Central Penn Gas, Inc.  
 Future Period - 12 Months Ended September 30, 2011  
 ( \$ in Thousands )

CPG Exhibit PJS-3 (e)

Adjustment for MFC

	OCT 2010	NOV 2010	DEC 2010	JAN 2011	FEB 2011	MAR 2011	APR 2011	MAY 2011	JUN 2011	JUL 2011	AUG 2011	SEP 2011	TOTAL
Original Budget PGC Rate R	\$6,9993	\$6,9993	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500
Future Test Year PGC Rate R	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636	\$5,5636
PGC Rate R Variance	(\$1,4357)	(\$1,4357)	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136	\$0,3136
Original Budget PGC Rate G	\$6,9993	\$6,9993	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500	\$5,2500
Future Test Year PGC Rate G	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284	\$5,5284
PGC Rate G Variance	(\$1,4709)	(\$1,4709)	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784	\$0,2784
Total Original Budget PGC Volumes	81	185	348	467	443	417	282	135	65	53	49	57	8,500
Rate R %	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%
Rate G %	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%
MFC Rate R Adj Rate	(\$0,0373)	(\$0,0373)	\$0,0082	\$0,0082	\$0,0082	\$0,0082	\$0,0082	\$0,0082	\$0,0082	\$0,0082	\$0,0082	\$0,0082	\$0,0082
MFC Rate G Adj Rate	(\$0,0021)	(\$0,0021)	\$0,0004	\$0,0004	\$0,0004	\$0,0004	\$0,0004	\$0,0004	\$0,0004	\$0,0004	\$0,0004	\$0,0004	\$0,0004
Revenue Variance	(\$7)	(\$16)	\$6	\$8	\$7	\$7	\$5	\$3	\$1	\$1	\$1	\$1	\$18

UGI Central Penn Gas, Inc.  
Future Period - 12 Months Ended September 30, 2011  
( \$ in Thousands )

CPG Exhibit PJS-3 (9)

Adjustment for USP

<u>Cost of Goods Adjustment</u>	
Original COG Revenue (Residential)	\$30,239
Less USP Revenue	(\$679)
Adjusted COG Revenue(Residential)	\$29,560

<u>Base Revenue Adjustment</u>	
Effective Future Test Year USP Rate	\$0.0358
Fully Adjusted Rate R Volumes-MDTH	5,160
Adjusted Revenue for USP	\$185
Net USP Revenue Adjustment	(\$494)

UGI Central Penn Gas, Inc.  
 Future Period - 12 Months Ended September 30, 2011  
 ( \$ in Thousands )

CPG Exhibit PJS-3 (g)

Adjustment for STAS

	OCT 2010	NOV 2010	DEC 2010	JAN 2011	FEB 2011	MAR 2011	APR 2011	MAY 2011	JUN 2011	JUL 2011	AUG 2011	SEP 2011	2011 TOTAL
RES. G	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
H	(1)	(2)	(2)	(3)	(3)	(3)	(2)	(1)	(1)	(1)	(1)	(1)	(19)
TOTAL R	(1)	(2)	(2)	(3)	(3)	(3)	(2)	(1)	(1)	(1)	(1)	(1)	(20)
COM. G	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
H	(0)	(1)	(1)	(1)	(1)	(1)	(1)	(0)	(0)	(0)	(0)	(0)	(7)
SUBTOTAL COM	(0)	(1)	(1)	(1)	(1)	(1)	(1)	(0)	(0)	(0)	(0)	(0)	(7)
SGMD	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
GMD	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
LDS	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
GDS	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
TOTAL COM	(0)	(1)	(1)	(2)	(1)	(1)	(1)	(1)	(0)	(0)	(0)	(0)	(10)
IND. G	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(1)
H	0	0	0	0	0	0	0	0	0	0	0	0	0
SUBTOTAL IND	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(1)
SGMD	0	0	0	0	0	0	0	0	0	0	0	0	0
GMD	0	0	0	0	0	0	0	0	0	0	0	0	0
LDS	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(3)
GDS	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(1)
TOTAL IND	(0)	(0)	(0)	(1)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(4)
GRAND TOTAL	(2)	(3)	(4)	(5)	(5)	(5)	(3)	(2)	(1)	(1)	(1)	(1)	(34)

UGI Central Penn Gas, Inc.  
 Future Period - 12 Months Ended September 30, 2011  
 (\$ In Thousands )

CPG Exhibit PJS-3 (h)

	Adjustment for Storage Transfer												TOTAL			
	OCT 2010	NOV 2010	DEC 2010	JAN 2011	FEB 2011	MAR 2011	APR 2011	MAY 2011	JUN 2011	JUL 2011	AUG 2011	SEP 2011				
Rate R Customer Charge Reduction	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)	(\$0.15)
Rate R Distribution Charge Reduction	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)	(\$0.0431)
Rate G Customer Charge Reduction	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)	(\$0.43)
Rate G Distribution Charge Reduction	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)	(\$0.0489)
Rate GD Customer Charge Reduction	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)	(\$2.41)
Rate L Customer Charge Reduction	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)	(\$21.50)
Total Customers Fully Adjusted Budget	73,252	73,252	73,252	73,252	73,252	73,252	73,252	73,252	73,252	73,252	73,252	73,252	73,252	73,252	73,252	73,252
Total Sales Fully Adjusted Budget	283	638	1,131	1,433	1,388	1,323	950	477	265	194	183	202	8,437	8,437	8,437	8,437
Distribution Charge Reduction	(\$11)	(\$26)	(\$47)	(\$60)	(\$57)	(\$56)	(\$40)	(\$20)	(\$11)	(\$8)	(\$7)	(\$8)	(\$351)	(\$351)	(\$351)	(\$351)
Customer Charge Reduction	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)	(\$17)
Total Distribution & Customer Reduction	(\$28)	(\$43)	(\$65)	(\$77)	(\$74)	(\$73)	(\$57)	(\$37)	(\$28)	(\$25)	(\$25)	(\$25)	(\$569)	(\$569)	(\$569)	(\$569)

Historic Year Sales and Revenues  
Summary of Adjustments

	Sales(000's) DTH	Revenue (\$000's)	Reference
Actual 2010	22,214	\$126,614	
Adjustment for Customer Changes	(177)	(1,979)	CPG Exhibit PJS-4(b)
Adjustment for Annualized Use/Customer	(256)	(2,683)	CPG Exhibit PJS-4(c)
Adjustment for Transport Customers	146	624	CPG Exhibit PJS-4 (b)(1)/(c)(1)
Adjustment for PGC	0	(1,373)	CPG Exhibit PJS-4(d)
Adjustment for MFC	0	(26)	CPG Exhibit PJS-4(e)
Adjustment for USP	0	(371)	CPG Exhibit PJS-4(f)
Adjustment for Storage Removal	0	(6,360)	CPG Exhibit PJS-4(b)
Fully Adjusted Historic Year	21,927	\$114,446	

UGI Central Penn Gas, Inc.  
Historic Period - 12 Months Ended September 30, 2010  
(\$ in Thousands)

CPG Exhibit PJS-4 (b)

Adjustment for Customer Changes

Line #	Description	Residential-Non Htg	Residential-Htg	Commercial-Non Htg	Commercial-Htg	Industrial	Transport-Other	Storage	Total
1	Total Historic Year Revenues	\$ 1,471	\$ 69,338	\$ 1,891	\$ 25,295	\$ 3,349	\$ 18,909	\$ 6,360	\$ 126,614
2	PGC Revenues	(444)	(32,466)	(1,153)	(15,427)	(2,149)	207	-	(51,433)
3	Revenues net of PGC - Margin (L 1 - L 2)	1,027	36,871	738	9,867	1,201	19,117	6,360	75,181
4	Average Effective Customers in Historic Year	4,011	61,726	750	8,136	160	1,145	-	75,928
5	Average Annual Margin Per Customer (L 3 / L 4)	\$ 0.256	\$ 0.597	\$ 0.984	\$ 1.213	\$ 7.503	\$ 16.696	\$ -	\$ 0.990
6	Number of Customers at End of Year	3,930	60,781	741	7,905	153	1,314	-	74,824
7	Change in Customers during Historic Year (L 6 - L 4)	(81)	(945)	(9)	(231)	(7)	169	-	(1,104)
8	Annualization of Margin (L 5 * L 7)	\$ (21)	\$ (564)	\$ (9)	\$ (280)	\$ (53)	\$ 254	\$ -	\$ (673)
9	Average Annual Revenue Per Customer (L 1 / L 4)	\$ 0.367	\$ 1.123	\$ 2.522	\$ 3.109	\$ 20.934	\$ 16.515	\$ -	\$ 1.688
10	Annualization of Total Revenue (L 7 * L 9)	\$ (30)	\$ (1,062)	\$ (23)	\$ (718)	\$ (147)	\$ 573	\$ -	\$ (1,406)
11	Annualization of PGC Revenues (L 10 - L 8)	\$ (9)	\$ (497)	\$ (14)	\$ (438)	\$ (94)	\$ 319	\$ -	\$ (733)
12	Total UPC (Unadjusted)-DTH	18.15	87.64	249.86	320.85	2,363.92	-	-	-
13	Annualization Adjustment for Sales-MDTH (L 12 * L 7)	(1)	(83)	(2)	(74)	(17)	116	-	(61)

Notes:  
Column [3] includes Com GL  
Column [4] includes Com Sales for Resale  
Column [6] further detailed on CPG Exhibit PJS-4(b)(1)



UGI Central Penn Gas, Inc.  
 Historic Period - 12 Months Ended September 30, 2010  
 (\$ in Thousands)

CPG Exhibit PJS-4 (b)(1)

Adjustment for Customer Changes-Transport Detail

Line #	Description	Commercial-SGMD					Commercial-GMD	Industrial-GMD	GDS/LDS	Total Transport
		[1]	[2]	[3]	[4]	[5]				
1	Total Historic Year Revenues	\$ 252	\$ 1,434	\$ 7	\$ 17,217	\$ 18,909				
2	PGC Revenues	-	304	-	(96)	207				
3	Revenues net of PGC - Margin (L 1 - L 2)	\$ 252	\$ 1,738	\$ 7	\$ 17,121	\$ 19,117				
4	Average Effective Customers in Historic Year	266	534	2	343	1,145				
5	Average Annual Margin Per Customer	\$ 1,213	\$ 1,213	\$ 1,213	\$ 49,914	\$ 16,696				
6	Number of Customers at End of Year	387	581	2	344	1,314				
7	Change in Customers Related to Adjustment (L 6 - L 4)	121	47	-	1	169				
8	Annualization Adjustment for Margin (L 5 * L 7)	\$ 147	\$ 57	\$ -	\$ 50	\$ 254				
9	Average Annual Revenue Per Customer	\$ 3,109	\$ 3,109	\$ 3,109	\$ 50,195	\$ 16,515				
10	Annualization Adjustment for Total Revenue (L 7 * L 9)	\$ 376	\$ 146	\$ -	\$ 50	\$ 573				
11	Annualization Adjustment for PGC Revenues (L 10 - L 8)	\$ 229	\$ 89	\$ -	\$ 0	\$ 319				
12	Total UPC (Unadjusted)-DTH	269.9	966.2	1230.4						
13	Annualization Adjustment for Sales-MDTH (L7+L12)	33	46	-	38	116				

UGI Central Penn Gas, Inc.  
 Historic Period - 12 Months Ended September 30, 2010  
 (\$ in Thousands)

CPG Exhibit PJS-4 (c)

Adjustment for Annualized Use/Customer

Line #	Description	[1] Residential-Non Htg	[2] Residential-Htg	[3] Commercial-Non Htg	[4] Commercial-Htg	[5] Industrial	[6] Transport-Other	[7] Total
1	Total FY 10 Actual UPC-DTH	18,15	87,64	249,86	320,85	2,363,92		
2	Fully Adjusted FY10 UPC-DTH	18,41	85,87	244,78	310,39	1,948,24		
3	Change in UPC -DTH (L1 - L2)	0,26	(1,77)	(5,08)	(10,46)	(415,68)		
4	End of Year Customers FY 10	3,930	60,781	741	7,905	153	1,314	74,824
5	Annualization Adjustment for Sales-MDTH	1	(107)	(4)	(83)	(64)	30	(226)
6	Total Revenue Adjustment (L5 *L7)	13	(1,207)	(37)	(820)	(631)	52	(2,632)
7	Unit Revenue Adjustment	12,48	11,25	9,92	9,92	9,92	1,72	
8	Margin Adjustment (L5 *L9)	6	(456)	(11)	(242)	(186)	52	(837)
9	Unit Margin	5,48	4,25	2,92	2,92	2,92	1,72	
11	PGC Revenue (L6 - L8)	7	(751)	(26)	(579)	(445)	-	(1,794)

Notes:  
 Column [3] includes Com GL  
 Column [4] includes Com Sales for Resale  
 Column [6] further detailed on CPG Exhibit PJS-4(c)(1)

UGI Central Penn Gas, Inc.  
 Historic Period - 12 Months Ended September 30, 2010  
 (\$ in Thousands )

CPG Exhibit PJS-4 (c)(1)

Adjustment for Annualized Use/Customer-Transport Detail

Line #	Description	[ 1 ]	[ 2 ]	[ 3 ]	[ 4 ]	[ 5 ]
		Commercial-SGMD	Commercial-GMD	Industrial-GMD	GDS/LDS	Total Transport
1	Total FY 10 Actual UPC-DTH	269.9	968.2	1,230.4		
2	Fully Adjusted FY10 UPC-DTH	237.9	1,041.4	1,177.5		
3	Change in UPC-DTH ( L 1 - L 2 )	(31.9)	73.2	(52.8)		
4	End of Year Customers FY 10	387	581	2	344	1,314
5	Annualization Adjustment for Sales-MDTH	(12)	43	(0)	-	30
6	Annualization Adjustment for Total Revenue (L5 *L7)	(36)	88	(0)	-	52
7	Unit Revenue	2.92	2.07	2.07	-	1.72
8	Annualization Adjustment for Margin	(36)	88	(0)	-	52
9	Unit Margin	2.92	2.07	2.07	-	1.72
10	Annualization Adjustment for PGC Revenue	-	-	-	-	-

UGI Central Penn Gas, Inc.  
 Historic Period - 12 Months Ended September 30, 2010  
 ( \$ in Thousands )  
 Adjustment for MFC

	OCT 2009	NOV 2009	DEC 2009	JAN 2010	FEB 2010	MAR 2010	APR 2010	MAY 2010	JUN 2010	JUL 2010	AUG 2010	SEP 2010	TOTAL
PGC Rate FY 10	\$6,8720	\$6,8720	\$6,8720	\$6,8720	\$6,8720	\$7,7174	\$7,9992	\$7,9992	\$7,2493	\$6,9993	\$6,9993	\$6,9993	
Sept 10 PGC Rate	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	
PGC Rate Variance	\$0.1273	\$0.1273	\$0.1273	\$0.1273	\$0.1273	(\$0.7181)	(\$0.9999)	(\$0.9999)	(\$0.2500)	\$0.0000	\$0.0000	\$0.0000	
Total PGC Volumes	627	574	1,041	1,789	1,548	1,276	689	422	226	167	139	182	8,680
Rate R %	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	
Rate G %	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	
MFC Rate R Adj Rate	\$0.0033	\$0.0033	\$0.0033	\$0.0033	\$0.0033	(\$0.0187)	(\$0.0260)	(\$0.0260)	(\$0.0065)	\$0.0000	\$0.0000	\$0.0000	
MFC Rate G Adj Rate	\$0.0002	\$0.0002	\$0.0002	\$0.0002	\$0.0002	(\$0.0010)	(\$0.0014)	(\$0.0014)	(\$0.0003)	\$0.0000	\$0.0000	\$0.0000	
Revenue Variance	\$1	\$1	\$2	\$4	\$3	(\$16)	(\$12)	(\$8)	(\$1)	\$0	\$0	\$0	(\$26)

UGI Central Penn Gas, Inc.  
 Historic Period - 12 Months Ended September 30, 2010  
 ( \$ in Thousands )

Adjustment for PGC

	OCT 2009	NOV 2009	DEC 2009	JAN 2010	FEB 2010	MAR 2010	APR 2010	MAY 2010	JUN 2010	JUL 2010	AUG 2010	SEP 2010	TOTAL
PGC Rate FY 10	\$6,8720	\$6,8720	\$6,8720	\$6,8720	\$6,8720	\$7,7174	\$7,9992	\$7,9992	\$7,2493	\$6,9993	\$6,9993	\$6,9993	
Sept 10 PGC Rate	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	\$6,9993	
PGC Rate Variance	\$0,1273	\$0,1273	\$0,1273	\$0,1273	\$0,1273	(\$0,7181)	(\$0,9999)	(\$0,9999)	(\$0,2500)	\$0,0000	\$0,0000	\$0,0000	
Total PGC Volumes	627	574	1,041	1,789	1,548	1,276	689	422	226	167	139	182	8,680
Revenue Variance	\$80	\$73	\$133	\$228	\$197	(\$916)	(\$689)	(\$422)	(\$57)	\$0	\$0	\$0	(\$1,373)

UGI Central Penn Gas, Inc.  
 Historic Period - 12 Months Ended September 30, 2010  
 (\$ in Thousands )

Adjustment for USP

<u>Cost of Goods Adjustment</u>	
Original COG Revenue (Residential)	\$32,022
Less USP Revenue	(\$651)
Adjusted COG Revenue(Residential)	\$31,370
<u>Base Revenue Adjustment</u>	
Annualized Historic Year USP Rate	\$0.0536
Rate R Volumes (excl CAP)M/DTH	5,227
Adjusted Revenue for USP	\$280
Net USP Revenue Adjustment	(\$371)

UGI Central Penn Gas, Inc.

Rate NNS Calculation:

Assumptions:

1. Customer deliveries are assumed at a level daily rate.
2. The average storage trip cost of Columbia FSS, Dominion GSS, Texas Eastern SS-1, Transco GSS, Transco WSS, Transco LG-A, Wharton, and Tioga/Meeker are used as a proxy.
3. A \$4.50/Mcf gas cost assumption is used for the calculation of fuel costs associated with the storage trip.
4. A 75% load reduction on weekends is assumed, based on fiscal year 2010 actual usage.

Calculation:

WD = weekday use

WE = weekend use

$$(5 \times \text{WD} + 2 \times \text{WE})/7 = \text{average}$$

$$\text{WD} = 4 \times \text{WE}$$

$$(5 \times 4 \times \text{WE} + 2 \times \text{WE})/7 = \text{average}$$

$$(22 \times \text{WE})/7 = \text{average}$$

Therefore:

$$\begin{aligned} \text{Imbalance} &= 5 \times (\text{WD} - \text{average}) + 2 \times (\text{average} - \text{WE}) \\ &= (60/22) \times \text{average} \end{aligned}$$

Unit Cost Calculation

$$[(60/22 \times \text{average}) / (7 \times \text{average})] \times \text{storage trip cost}$$

$$= \text{per unit cost} =$$

$$(60/22) \times (1/7) \times \text{storage trip cost} =$$

$$0.39 \times \text{storage trip cost} =$$

$$0.39 \times \$0.210/\text{Mcf} = \$0.082/\text{Mcf}$$

Per Unit of Demand Calculation

$$\$0.082/\text{Mcf} \times 20 = \$1.64/\text{Mcf}$$

UGI Central Penn Gas, Inc.

Rate MBS Calculation:

Assumptions:

1. The average capacity charge of Columbia FSS, Dominion GSS, Texas Eastern SS-1, Transco GSS, Transco WSS, Wharton, and Tioga/Meeker are used as a proxy.
2. Wharton and Tioga/Meeker rate set at settlement price of \$0.259/dth of MSQ per year.
3. Total projected transportation throughput is based on fiscal year 2010 actual usage.
4. System average transportation load factor is based on fiscal year 2010 actual usage divided by the sum of MDQ Firm and Daily Interruptible Quantity.
5. Storage use will vary with load factor, that is, 100% load factor uses 0% storage.

Calculation:

Average capacity charge for storage: \$0.2281/Dth

Average capacity charge for storage: \$0.2345/Mcf  
 (@ 1.028 Btu/cf)

Total projected transportation throughput: 12,679,671 Mcf

System average transportation load factor: 34%

Anticipated average monthly imbalance percentage: 1.7%  
 (utilizing UGI Utilities imbalance percentage as proxy)

Rate allocation formula by Load Factor:  $[(\$0.2345/0.34) - (\$0.2345/0.34 \times \text{Load Factor})] \times 0.017$

Accordingly:

<u>Rate Schedule</u>	<u>Load Factor</u>	<u>MBS Rate</u>
Rate DS	25%	.009
Rate LFD	53%	.006
Rate XD	86%	.002



**CPG STATEMENT NO. 5 – DAVID E. LAHOFF**

**BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION**

PENNSYLVANIA PUBLIC UTILITY	:	
COMMISSION,	:	
	:	
v.	:	Docket No. R-2010-2214415
	:	
UGI CENTRAL PENN GAS, INC.	:	
	:	

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**DIRECT TESTIMONY  
OF DAVID E. LAHOFF**

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**CPG Statement No. 5**

Proposed Tariff Changes

Energy Efficiency & Conservation Rider

Conservation Development Rider

Natural Gas Vehicle Development Rider

Natural Gas Vehicle Service Rate

Forfeited Discounts

1 **I. INTRODUCTION**

2 Q. Please state your full name and business address

3 A. My name is David E. Lahoff. My current business address is 2525 N. 12th  
4 Street, Suite 360, Reading, Pennsylvania 19612.

5 Q. By whom are you employed and in what capacity?

6 A. I am employed by UGI Utilities, Inc. ("UGI"). I am Manager, Rates for UGI.  
7

8 Q. What is your educational background and work experience?

9 A. I received an undergraduate degree in business from The Pennsylvania State  
10 University and a Masters Degree in Business Administration from the University  
11 of Connecticut.  
12

13 Q. Please describe your professional experience.

14 A. In 2002, I was named Manager, Special Projects for UGI. In 2003, I became  
15 Manager, Customer Accounting Services for UGI, where my responsibilities  
16 included the administration of all Customer Accounting functions including  
17 Customer Contact Centers, Credit & Collections, Central Customer Accounting,  
18 Central Dispatch, Customer Outreach and Regulatory Compliance. Beginning in  
19 2007, I returned to the position of Manager, Special Projects. My primary  
20 assignment in that position was Project Manager for the CONCISE project, a  
21 system conversion project involving the consolidation of all UGI and PNG  
22 customer account and work order information into a common system. Following  
23 the completion of that project, I was named Manager, Rates, responsible for the

1 management of rates across all UGI utility operating companies. Prior to joining  
2 UGI Utilities in 2002, I held a number of operational management positions in the  
3 Retail Industry.

4  
5 Q. Please describe the purpose of your testimony.

6 A. I will address the following issues in my testimony: (1) a summary of the  
7 proposed changes to the tariff rules and regulations included in the proposed  
8 UGI Central Penn Gas Tariff Pa. P.U.C. No. 4 (“Tariff No. 4”), and changes to the  
9 Choice Supplier Tariff, which is being incorporated into Tariff No. 4 as found in  
10 CPG Exhibit F (Part II); (2) how CPG is proposing to recover the costs of  
11 implementing its three-year Energy Efficiency and Conservation Plan (“EE&C  
12 Plan”) through the Energy Efficiency and Conservation Rider (“EEC Rider”) (Part  
13 III); (3) CPG’s proposal to maintain revenue stability via the Conservation  
14 Development Rider (“CD Rider”) as a result of customers taking advantage of the  
15 various EE&C programs and measures (Part IV); (4) CPG’s proposal to recover  
16 the costs associated with its three-year Natural Gas Vehicle Pilot Program  
17 (“NGVP Program”) through the Natural Gas Vehicle Pilot Rider (“NGVP Rider”)  
18 (Part V); (5) an explanation of the Natural Gas Vehicle Service (Part VI); and (6)  
19 an explanation for the adjustments to forfeited discount revenue for the future  
20 test year (Part VII).

21  
22 Q. Mr. Lahoff, are you sponsoring any exhibits in this proceeding?

1 A. Yes. I am sponsoring the following Exhibits: CPG Exhibit F - Proposed UGI  
2 Central Penn Gas Tariff Pa. P.U.C. No. 4 (“Tariff No. 4”), replacing the current  
3 Gas Pa. P.U.C. No. 3 (“Tariff No. 3”); CPG Exhibit DEL-1, showing the annual  
4 costs and deemed savings of the Company’s EE&C Plan; CPG Exhibit DEL-2,  
5 showing the calculation of the proposed EEC Rider; CPG Exhibit DEL-3 showing  
6 the calculation of the proposed CD Rider and Exhibit CPG DEL-4, showing the  
7 calculation of the NGVP Rider. I am also sponsoring certain responses to the  
8 Commission’s filing requirements. Each response identifies the witness  
9 sponsoring it.

10

11 **II. PROPOSED TARIFF CHANGES**

12 Q. Is there a comprehensive list of changes that summarizes all the proposed tariff  
13 changes?

14 A. Yes. This can be found in the “LIST OF CHANGES” section of CPG Exhibit F -  
15 Proposed UGI Central Penn Gas Tariff Pa. P.U.C. No. 4. Mr. Szykman  
16 addresses the proposed CPG rate design changes in his direct testimony (CPG  
17 Statement No. 4). I will provide a summary of the proposed changes to the Tariff  
18 rules and regulations.

19

20 Q. Would you briefly describe the contents of the LIST OF CHANGES section of  
21 CPG Exhibit F?

22 A. The LIST OF CHANGES contains a comprehensive summary of the Company’s  
23 proposed rules and rate changes, identifying by page number(s) the proposed

1 change in the new tariff, the relevant page number(s) of the current Tariff No. 3  
2 that are being revised by the change, and the reason for the change.

3  
4 Q. Mr. Lahoff, please explain why the Company has not provided a black-line  
5 version of the proposed Tariff No. 4.

6 A. As explained below, and in the direct testimony of Mr. Szykman, the Company is  
7 proposing substantial changes to its existing tariff in order to harmonize CPG's  
8 tariff with those previously approved by the Commission for UGI Utilities, Inc. –  
9 Gas Division ("UGI") and UGI Penn Natural Gas, Inc. ("PNG"). Given the  
10 significant number of proposed changes, the Company does not believe that a  
11 black-line version of the proposed Tariff No. 4 would be beneficial. Rather, the  
12 Company believes that the Digest set forth in the LIST OF CHANGES section of  
13 CPG Exhibit F will provide a useful overview of the proposed rules and rate  
14 changes.

15  
16 Q. Why does CPG propose to make these changes?

17 A. CPG proposes to make these changes to its tariff for several reasons. First,  
18 CPG is pursuing a "best practices" model based upon a review of the existing,  
19 Commission-approved tariffs of UGI and PNG. Until recently, each of the three  
20 companies had different operating methods for similar situations. However, on  
21 August 27, 2009, the Commission approved a Joint Petition for Settlement in  
22 PNG's last base rate case at Docket No. R-2008-2079660 that, among other  
23 things, standardized PNG's rate schedules and tariff rules and regulations to be

1 consistent with those currently found in UGI's tariff. I note that the parties to  
2 PNG's last base rate did not oppose and generally supported the standardization  
3 of PNG's and UGI's tariffs. Here, CPG seeks to harmonize its rate schedules  
4 and tariff rules and regulations with those currently found in the Commission-  
5 approved tariffs for UGI and PNG. The standardization of the three tariffs will  
6 facilitate tariff administration and create common rate schedules across the  
7 operating companies. The Company also believes that the standardization of the  
8 three tariffs should make it easier for suppliers to provide service and should  
9 foster greater competitive choices for customers.

10  
11 Second, as part of its application to acquire PPL Gas Utilities Corporation, now  
12 CPG, UGI made a commitment to "investigate the feasibility and desirability of  
13 adopting uniform rules and protocols for all of its gas businesses to facilitate  
14 participation by natural gas suppliers in the competitive retail market through a  
15 greater geographic area with the potential to serve a greater number of  
16 customers." Consistent with this commitment, UGI initiated a collaborative  
17 process with interested stakeholders and conducted meetings to consider and  
18 receive input on tariff changes and other practices to facilitate retail choice.  
19 Several of the tariff provisions proposed are reflective of the concerns and  
20 suggestions UGI has heard through the collaborative process.

21  
22 Q. Please describe how CPG's Proposed Tariff No. 4 will be consistent with the  
23 tariffs currently in effect at UGI and PNG.

1 A. One major change proposed in Tariff No. 4 is that it will be reorganized from its  
2 current format to be consistent with the format used by UGI and PNG. As shown  
3 in the Table of Contents on page 3 of Tariff No. 4, there will be a new separate  
4 “Definitions” section that will follow the Description of Territory. The “Rules and  
5 Regulations,” section, which is currently at the end of Tariff No. 3, will be  
6 relocated to immediately follow the “Definitions” section in the proposed Tariff.  
7 The various surcharges and riders will be incorporated into the relocated “Rules  
8 and Regulations” section. The “Rate Schedules” section will then follow the  
9 “Rules and Regulations” section. Another significant change is that CPG’s  
10 Choice Supplier Tariff, Tariff No. 3-S, will be incorporated into Tariff No. 4 as  
11 Section B – The Choice Supplier Tariff. This reorganization will provide Tariff No.  
12 4 with a format similar to that used in the tariffs of UGI and PNG. The Company  
13 also believes that the standardization of the three tariffs will make it easier for  
14 suppliers to provide service and will foster greater competitive choices for  
15 customers.

16  
17 Q. Please describe the major changes to the “Definitions” section of CPG’s Tariff.

18 A. In this section, CPG will add definitions for certain terms such as Supplier of Last  
19 Resort, Critical Day, and others to define what these terms mean in order to  
20 provide clarity to customers.

21  
22 Q. Please describe the major changes to the “Rules and Regulations” section.



1 A. Changes in this section have been made to implement “best practices” and to  
2 revise certain Rules and Regulations in a manner that can be consistently  
3 applied with a goal of creating commonality for all UGI, PNG, and CPG business  
4 practices. As previously mentioned, the various surcharges and riders will now  
5 be included in the Rules and Regulations as opposed to stand alone sections in  
6 the tariff. In addition, various changes will be made to the Rules and Regulations  
7 to reflect a restructuring of tariff terms to standardize and simplify presentation.  
8 CPG believes that these modifications will simplify tariff administration.

9  
10 Q. Please describe the revisions to the Company’s transportation rules.

11 A. Under Rule 16, CPG has, in large part, adopted the General Terms for Delivery  
12 Service for Rates DS, LFD, XD and IS contained in the existing tariffs for UGI  
13 and PNG. As explained in the direct testimony of Mr. Szykman (CPG Statement  
14 No. 4), CPG’s goal is to modify the transportation service offerings in a manner  
15 that promotes the expanded use of transportation services on the CPG system  
16 by all customers, while, at the same time, providing the appropriate mechanisms  
17 to maintain appropriate distribution system management and reliability through  
18 reasonable cost allocations, operational controls, and procedures. One primary  
19 method to manage system reliability is through the concept of Critical versus  
20 Non-Critical days. This concept arose out of the Supplier Collaborative  
21 discussed above. On Critical days, charges for imbalances are increased  
22 substantially to overcome financial incentives for natural gas suppliers and  
23 customers to price arbitrage or place system reliability at risk.

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Q. Please provide an overview of the proposed new rate structures.

A. Mr. Szykman addresses the proposed CPG rate design changes in his direct testimony (CPG Statement No. 4). As noted earlier, the proposed CPG rate design will be largely based on the Commission-approved rate designs that are currently in effect at UGI and PNG. This structure consists of general service rates for both residential and non-residential customers (Rates R and N, respectively), as well as Choice rates for these customers (Rate RT and NT). The new structure also includes three levels of firm commercial and industrial transportation rates (Rates DS, LFD and XD), as well as a rate for interruptible transportation service (Rate IS). In addition to these basic rate schedules, the new rate structure includes rates specific to: gas lights, gas air conditioning, balancing services and rider rates for retail and standby service, and service associated with natural gas vehicles.

An additional change in the rate design is the unit of measurement shown on customers' bills. Currently, CPG measures gas used by customers on a volumetric (or cubic foot) basis. CPG multiplies the volumetric readings registered by customer meters by a BTU (British Thermal Unit) factor to calculate the number of dekatherms consumed and generates a bill based on dekatherms as the unit of measurement. This BTU factor is adjusted based on the system average BTU value. The rate customers pay is expressed in terms of BTUs and customers see their BTU usage on their bills.

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As part of this filing, CPG is proposing to modify this procedure. CPG will continue to measure customers' usage on a volumetric (or cubic foot) basis and continue to apply a BTU factor to calculate the number of dekatherms consumed by the customers. However, instead of presenting the bill to customers on a BTU basis, the bill will be presented based on a volumetric unit of measurement that has been corrected to standard conditions (either up or down) to account for the actual BTU content of the gas consumed. The rate customers pay is expressed in terms of cubic feet and customers see a volumetric usage on their bills based on this correction to standard conditions. There is no impact to the amount of the bill as a result of this change in the unit of measurement as presented on the bill. The BTU factor would be adjusted monthly, either up or down, based on a rolling 12 month system average to account for fluctuations in the heating value of the gas consumed in order to bill at standard conditions. For the purposes of this filing, standard conditions will be based on a BTU factor of 1.029, which is the rolling 12 month system average ending November, 2010. The Pro Forma consumption shown on CPG Exhibit E utilizes this 1.029 BTU value to convert the consumption to Mcf. In addition, CPG Exhibit E also contains a schedule showing proposed rates on a dekatherm basis for comparative purposes. These proposed rates per dekatherm will be used for billing purposes during the transition period as described below.

1 Q. How is CPG proposing to bill customers during the period it is transitioning from a  
2 dekatherm to volumetric unit of measurement?

3 A CPG proposes to continue to bill customers on a dekatherm basis during the  
4 period from when the new rates are approved by the Commission until the end of  
5 the following billing month. For example, If new rates become effective October  
6 15<sup>th</sup>, the dekatherm billing basis will expire November 30<sup>th</sup> and be replaced with  
7 the new volumetric basis on December 1. During the period from October 15<sup>th</sup>  
8 through November 30<sup>th</sup>, customer bills will be presented still on a dekatherm  
9 basis and the rate per dekatherm that will be used for billing purposes will be the  
10 rate per dekatherm equivalent of the approved rates.

11  
12 Q. Why is CPG proposing this change in the unit of measurement?

13 A. CPG is proposing this change in order to establish consistency in unit of  
14 measurement for billing purposes with the other UGI gas utility businesses.  
15 Establishing this consistency will facilitate the standardization in a number of  
16 areas including: financial reporting, tariff administration, customer service, gas  
17 supply management, and administration of Gas Choice across the UGI gas  
18 divisions.

19  
20 Q. Is CPG proposing any changes to Rider C – Universal Service Program (“USP”)?

21 A. The Company is not proposing any changes to the USP Rider. The Company’s  
22 proof of revenue in this filing reflects annualized USP revenues that are equal to

1 annualized USP expenses in accordance with the reconcilable nature of the  
2 Rider.

3  
4 Q. Are there any changes proposed to Rider D – Merchant Function Charge  
5 (“MFC”)?

6 A. The Company is not proposing any conceptual changes to the MFC Rider. The  
7 Company is updating the percentages of the MFC to reflect the actual  
8 uncollectible expense experienced by the Company during the most recent five  
9 years. This five year average method is consistent with the approach used in  
10 CPG’s last base rate case and is also consistent with the adjustment made for  
11 uncollectible expenses in this base rate filing. Based on this updated data, the  
12 MFC for the residential class will decrease from 2.6% to 2.26%. The MFC for the  
13 commercial class will be unchanged at 0.14%.

14  
15 Q. Please summarize the proposed changes to the Choice Supplier Tariff.

16 A. To promote Choice on its system, CPG has, in large part, adopted the Choice  
17 Supplier Tariff used by UGI, which was also adopted by PNG in its last base rate  
18 case at Docket No. R-2008-2079660. Currently, CPG’s Choice program is  
19 relatively static with approximately 1,000 Choice customers, having added only  
20 300 customers in the past 12 months. UGI, on the other hand, has an active  
21 choice program with several natural gas suppliers serving approximately 17,765  
22 Choice customers. In contrast to CPG, UGI has added over 6,000 customers  
23 during the past 12 months. In addition, prior to adopting the UGI Choice Supplier

1           Tariff in its last base rate case, PNG had no Choice customers on its system.  
2           Since transitioning to the UGI Choice Supplier Tariff, PNG's Choice program has  
3           increased substantially, growing from zero customers to over 3,200 Choice  
4           customers in the past 12 months. CPG believes that adopting the Choice  
5           Supplier Tariff currently in place for UGI and PNG should promote Choice on the  
6           CPG system.

7  
8    Q.    Are there any other major changes to CPG's Tariff.

9    A.    Yes. One important change is the proposed elimination of Rate Schedule S.  
10    CPG has owned certain natural gas interstate storage facilities in the Tioga West,  
11    Meeker and Wharton Storage Fields ("Storage Facilities") located in Potter,  
12    Cameron and Tioga counties in Pennsylvania. Rate Schedule S is a service  
13    available pursuant to executed service agreements wherein CPG agrees to  
14    receive and store gas at the Storage Facilities and then redeliver gas to the  
15    customer at specified delivery points at which the facilities of the Company and  
16    the customer connect.

17  
18    On November 19, 2009, UGI Storage Company ("UGI Storage") filed an  
19    application at FERC at Docket No. CP10-23-000 for a certificate of public  
20    convenience and necessity to acquire the Storage Facilities from CPG, and to  
21    own and operate them in interstate commerce. In conjunction with this action,  
22    CPG filed a Petition with the Commission at Docket No. P-2009-2145774  
23    seeking approval to reduce its base rates upon FERC approval of the transfer of

1 the Storage Facilities. On September 28, 2010, the Commission approved a  
2 Proposed Stipulation to Resolve All Outstanding Issues resulting from CPG's  
3 Petition, and ordered CPG to file a compliance tariff supplement implementing  
4 the terms of the Stipulation as modified effective on one-day's notice following  
5 FERC's issuance of a certificate of public convenience authorizing UGI Storage  
6 to acquire the Storage Facilities. On October 21, 2010, FERC issued an Order  
7 approving, among other things, UGI Storage's application for approval to acquire  
8 the Storage Facilities from CPG.

9  
10 As a result, the Storage Facilities will be transferred from CPG to UGI Storage  
11 and, consequently, CGP will no longer provide the services previously provided  
12 under Rate Schedule S. Therefore, consistent with the Commission's Order  
13 approving CPG's Petition, CPG herein proposes to eliminate Rate Schedule S  
14 effective following FERC's issuance of a certificate of public convenience  
15 authorizing UGI Storage to acquire the Storage Facilities and to own, operate  
16 and maintain them in interstate commerce, UGI Storage Company's acceptance  
17 of the certificate, and the actual transfer of the Storage Facilities from CPG to  
18 UGI Storage, which is currently anticipated to occur on April 1, 2011.

19  
20 Although the rate will not actually disappear from the tariff until the Commission  
21 has approved the tariff supplement at the conclusion of this base rate case, the  
22 language in the currently effective tariff renders Rate Schedule S unavailable  
23 upon transfer of the storage facilities. Given the timing of the expected transfer,

1 CPG intends to cease providing service under Rate Schedule S at the end of the  
2 current withdrawal period, April 1, 2011.

3  
4 **III. EEC RIDER**

5 Q. Please explain why CPG is proposing an EEC Rider.

6 A. In the Joint Petition for Settlement of its last base rate case at Docket No. R-  
7 2008-2079675, CPG committed to, among other things, meet with interested  
8 parties to design an Energy Efficiency and Conservation Plan ("EECP") to  
9 coordinate with the energy efficiency and conservation requirements of Act 129.  
10 Consistent with this commitment, CPG met with a variety of stakeholders in the  
11 context of various electric distribution companies' Act 129 plans and has  
12 participated in a variety of Act 129 and non-Act 129 energy efficiency forums  
13 sponsored by the Commission and other entities. As a result, CPG has  
14 developed a new energy efficiency and conservation plan. The details of CPG's  
15 proposed EECP, including the development of the costs associated with the  
16 EECP, are explained in the direct testimonies of Mr. Paul Raab (CPG Statement  
17 No. 9,) and Mr. Brian Fitzpatrick (CPG Statement No. 10). I will explain how  
18 CPG proposes to recover the costs associated with the implementation and  
19 administration of the EECP through the proposed EEC Rider.

20  
21 Q. What is CPG's projection of the annual costs for its EECP?

22 A. The projected annual costs for the Company's EECP are approximately \$2.8  
23 million, or approximately 2% of the Company's sales revenue of \$128 million in  
24 fiscal 2010, which equates to a total budget of approximately \$8.4 million over



1 the life of the Plan. This budget includes the Company's annual spending target  
2 on the EE&C programs and measures of approximately \$2.56 million, plus an  
3 additional \$256,000 per year to cover the Company's annual internal  
4 administrative costs incurred to implement and administer the EECP each year.  
5 CPG Exhibit DEL-1 shows the projected annual costs for each program for each  
6 year of the Plan as supplied by Mr. Fitzpatrick.

7  
8 Q. How was the Company's spending target on the EECP programs and measures  
9 calculated?

10 A. The Company arrived at its spending target based on developing rebates and  
11 incentives for the various plan components that would be viewed as meaningful  
12 by the customer and designed to encourage strong participation levels. In  
13 addition, while natural gas distribution companies are not subject to Act 129,  
14 CPG also relied on the 2% spending cap in Act 129 in the establishment of the  
15 overall budget for the program.

16  
17 Q. How is the total expenditure target allocated among the customer classes?

18 A. Of the \$8.4 million budget, CPG budgets \$6.6 million, plus or minus \$0.5 million,  
19 over the three years for programs that benefit the residential customer class, and  
20 \$1.8 million, plus or minus \$0.5 million, per year for programs that benefit the  
21 non-residential customer class. These program budgets include internal  
22 administrative costs of \$256,000 per year which are allocated to the classes  
23 based on their portion of the total direct EECP program costs.

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Q. Did the Company propose a limit on annual expenditures for its EECP programs?

A. No. CPG anticipates that it will take some time to fully implement the individual programs following Commission approval of CPG's EECP. Therefore, spending in the first year of the Plan may be less than the projected \$2.8 million, while spending in subsequent years may be greater. The total spending over the three years on the EE&C programs and measures will not exceed the Company's expenditure target of \$8.4 million.

Q. Please describe the rate mechanism CPG is proposing to use to recover the development and implementation costs of its EECP.

A. CPG proposes to recover the costs of its EECP through the reconcilable Energy Efficiency and Conservation Rider ("EEC Rider") under Section 1307 of the Public Utility Code. Because CPG's EECP will benefit both shopping and non-shopping customers, the Company has designed its cost recovery mechanism to be applicable to both supplier of last resort and choice customers. In this regard, CPG proposes that the cost recovery mechanism be included in the distribution charges for each customer class rather than appear as a separate line item on customers' bills. The *pro forma* tariff pages to implement the EEC Rider are included in Tariff No. 4. The tariff language provides a description of the cost recovery method, the formula for calculating the charge and the charges specific to each rate class. CPG Exhibit DEL-2 shows the calculation of the proposed annual EEC Rider.

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Q. Please describe how CPG proposes to set the annual rates under the EEC Rider?

A. The EEC Rider was designed to capture actual yearly expenditures. Although the Company anticipates expenditures to "ramp up" for nearly half of its EE&C programs, it does not project the difference between the expenditures in the first year of the Plan and the expenditures in the last year of the Plan to be significant. Therefore, distribution of cost recovery should be relatively even over the term of the Plan.

Q. How many customer classes will be reflected in its annual cost recovery mechanism?

A. The Company proposes to separately calculate the applicable EE&C costs for two general customer classes on its system: (1) residential; and (2) non-residential customers served under rates N, NT, DS and LFD. The residential class includes low-income customers and customers served under Rate Schedules R and RT.

Q. What is CPG's overall approach for determining which customer class is responsible to pay for the programs in the EECP?

A. Act 129 and the Commission require that the EE&C programs approved by the Commission be supported by the same customer classes that will receive the direct energy and conservation benefits. Following that guidance, under the

1 Company's Plan, the cost of EE&C programs that target specific rate classes are  
2 directly assigned to those classes for purposes of developing the recovery  
3 charge.

4  
5 Q. What is the recovery period and when will it begin and expire?

6 A. The Company proposes that the EEC Rider become effective coincident with the  
7 effective date of the first quarterly Purchased Gas Cost Adjustment filing  
8 following the Commission's approval of CPG's base rate filing. The EEC Rider  
9 will apply to all usage on and after that date, through and until the last day of the  
10 respective month in year four. As stated above, CPG is only proposing a three-  
11 year period for this Plan. However, since year three of the EECR may result in  
12 over or under collections of expenses, the rate recovery mechanism will continue  
13 through year four so that the Company may fully recover any under collection or  
14 refund any over collection incurred during year three. Also, at the end of the year  
15 four reconciliation, a small amount may remain on the books. If this were to  
16 occur, the Company plans to roll this amount into the subsequent annual  
17 Purchased Gas Cost filing.

18  
19 Q. Will the Company file for reconciliation each year?

20 A. The Company proposes to adjust the EEC Rider for actual program expenses  
21 and revenues experienced each year, (October 1 through September 30), ("Plan  
22 Year"). The Company will treat the estimated \$256,000 in internal administrative  
23 costs as a fixed amount for the purposes of the reconciliation. Each year, on

1 November 30<sup>th</sup>, the Company will submit a filing to become effective on one  
2 day's notice to reconcile previous Plan Year revenues and expenses and adjust  
3 the EEC Rider. In addition, the Company reserves the right to make an interim  
4 filing (also to become effective on one day's notice) to adjust the EEC Rider if it  
5 becomes evident that the over or under recovery is significantly deviating from  
6 expected activity. The net over or under collections will be based on the  
7 difference between the actual EEC Rider revenues received and the actual  
8 EECP costs incurred. The calculation of the EEC Rider for each Plan Year will  
9 include the actual over or under collections for the previous Plan Year. The first  
10 such November 30<sup>th</sup> filing will be made in 2012.

11  
12 **IV. CD RIDER**

13 Q. Please describe the rate mechanism CPG is proposing to use to recover the  
14 reduced revenues associated with the reduced energy consumption.

15 A. CPG proposes to recover the lost revenues associated with the implementation  
16 of its EECP through a reconcilable charge, the Conservation Development Rider  
17 ("CD Rider"), that will be billed to all firm customers excluding its largest Industrial  
18 customers served under rate XD. CPG proposes that the CD Rider be applied to  
19 the distribution charges for each customer class rather than appear as a  
20 separate line item on the customers' bills. The *pro forma* tariff pages to  
21 implement this revenue recovery mechanism are included in CPG Exhibit F, the  
22 Proposed UGI Central Penn Gas Tariff Pa. P.U.C. No. 4. The tariff language  
23 provides a general description of the cost recovery method, the formula for

1 calculating the charge, and the charges specific to each rate class. CPG Exhibit  
2 DEL-3 shows the calculation of the proposed annual CD Rider.

3  
4 Q. What is CPG's overall approach for determining which customer class is  
5 responsible to pay for the lost revenues associated with the EECP?

6 A. As described above, the lost revenues per customer class is determined by the  
7 deemed energy savings for the customer class.

8  
9 Q. Why is the Company proposing to recover lost revenues through a reconcilable  
10 rate?

11 A. The Company believes that it is reasonable to offer energy efficiency programs to  
12 customers and also reasonable that the Company not be financially harmed by  
13 offering such programs. This approach is consistent with the American Recovery  
14 and Reinvestment Act of 2009 ("ARRA") which requires state regulatory agencies  
15 to consider policies that allow utilities to recover their costs, and at the same time  
16 encourage greater conservation. The relevant portion of the ARRA states:

17 *The applicable State regulatory authority will seek to implement, in*  
18 *appropriate proceedings for each electric and gas utility, with respect to*  
19 *which the State regulatory authority has rulemaking authority, a general*  
20 *policy that ensures that utility financial incentives are aligned with helping*  
21 *their customers use energy more efficiently and that provide timely cost*  
22 *recovery and a timely earnings opportunity for utilities associated with*  
23 *cost-effective measurable and verifiable efficiency savings, in a way that*  
24 *sustains or enhances utility customers' incentives to use energy more*  
25 *efficiently.*

1 One way the Commission is able to support the concept contained in the ARRA  
2 is to approve CPG's CD Rider, which will protect CPG from financial harm for  
3 encouraging greater energy conservation.  
4

5 Q. What is the recovery period and when will it begin and expire?

6 A. The Company proposes to recover lost revenues associated with the  
7 implementation of the EECP programs through the CD Rider. The Company  
8 proposes to initially set the rate for the CD Rider at zero and to defer any  
9 recovery for 12 months. Following that period, the Company will submit a filing  
10 each year to become effective on one day's notice in order to recover lost  
11 revenues. Such lost revenues shall be calculated based on the accumulated  
12 deemed savings of customers installing EECP measures. The CD Rider will  
13 operate in this fashion each year until an order is entered by the Commission in  
14 CPG's next base rate case and CPG's resulting compliance filing becomes  
15 effective. This proposal is designed to capture the continued savings resulting  
16 from the Plan. Even though CPG is only proposing a three-year period for this  
17 Plan, customers will continue to conserve energy and save money beyond this  
18 time period, and likewise the Company will continue to experience revenue  
19 losses. If the EECP is scheduled to continue after the conclusion of CPG's next  
20 base rate case, the CD Rider would be set to zero after an order is entered by  
21 the Commission in CPG's next base rate case and CPG's resulting compliance  
22 filing becomes effective. The CD Rider would remain at zero until the next  
23 reconciliation at which time any additional deemed savings experienced would be

1 reflected as an adjustment to the CD Rider. The schedule in CPG Exhibit DEL-3  
2 shows that, due to the "ramp-up" effect, customers will experience greater  
3 energy savings in later years of the Plan as compared to the earlier years of the  
4 Plan, since more conservation measures will have been installed. The Company  
5 anticipates that the revenue losses to be experienced in Years Four and beyond  
6 should be approximate to or slightly greater than the revenue losses incurred  
7 during year three because all of the planned measures will have been fully  
8 implemented by the end of year three.

9  
10 Q. Will the Company file for reconciliation each year?

11 A. Yes. CPG proposes to adjust the CD Rider each year on a parallel track with the  
12 EEC Rider. Each year, on November 30<sup>th</sup>, the Company will submit a filing to  
13 become effective on one day's notice in order to reconcile previous Plan Year  
14 (October 1 through September 30) revenues received and deemed savings  
15 incurred and adjust the CD Rider, although the Company reserves the right to  
16 make an interim filing (also to become effective on one day's notice) to adjust the  
17 CD Rider if it becomes evident that the over or under recovery is significantly  
18 deviating from expected activity. The net over or under collections will be based  
19 on the difference between the actual CD Rider revenues received and the actual  
20 EEC plan deemed savings incurred. The first such November 30<sup>th</sup> filing will be  
21 made in 2012.

22  
23 **V. NGVP RIDER**

24 Q: Why is CPG proposing the NGVP Rider?



1 A: The Natural Gas Vehicle Pilot Program (“NGVP Program”) is intended to promote  
2 the build-out of natural gas vehicles from a demand development perspective.  
3 From an environmental standpoint, Natural Gas Vehicles (NGVs) produce  
4 approximately 25 to 30% less CO2 emissions and 70 to 90% less NOx, VOC,  
5 and particulate matter emissions as compared to standard fueled gasoline/diesel  
6 oil counterparts. From an energy security standpoint, 86% of the natural gas  
7 consumed in the U.S. is domestically produced (98% if you include Canadian  
8 imports). In addition, U.S. natural gas consumption will be even more  
9 domestically sourced with expanded shale development. Marcellus shale  
10 production in PA, and in other states, has increased the U.S. natural gas  
11 reserves to a 100 plus year supply. As a result of the abundance of natural gas  
12 supplies and declining prices in the \$5 per MMBtu range, NGVs can and will help  
13 the U.S. reduce dependence on oil imports. In summary, there is a renewed  
14 interest in NGVs because there are new technologies for drilling shale gas, there  
15 is a heightened recognition of natural gas’s smaller carbon footprint as compared  
16 to gasoline and diesel oil, and there have been advances in transportation-  
17 oriented natural gas technology.

18  
19 Q: What is CPG’s projection of the annual costs for the NGVP Program?

20 A: The NGV Program is a three-year program with a maximum total program  
21 expenditure of \$1,030,000. This budget reflects the cost of grants that will be  
22 provided by CPG to qualified Commercial customer NGV projects to offset initial  
23 capital expenditures, including natural gas vehicle purchases, vehicle

1 conversions, and/or natural gas vehicle fueling infrastructure. CPG Exhibit DEL-  
2 4 shows the projected annual costs for the NGVP Program.

3  
4 Q: How was the spending target for the NGVP Program developed?

5 A: The spending target of \$1,030,000 over three years was based on an estimate of  
6 five (5) projects in the CPG service territory and a maximum grant amount of  
7 \$200,000 per project and internal administrative costs of \$10,000 per year.

8  
9 Q: How does CPG propose to recover the cost of the NGVP Program?

10 A: CPG proposes to recover the cost of the NGVP Program through the NGVP  
11 Rider. It will apply to all non-residential customers, except customers served  
12 under competitive rate schedules Rate IS or Rate XD, to cover the three-year  
13 funding of the pilot program. Customers served under Rate schedules IS and XD  
14 shall not be permitted to receive grants under the NGVP Program. The NGVP  
15 Rider shall be fully reconcilable. The *pro forma* tariff pages to implement this  
16 revenue recovery mechanism are included in Tariff No. 4. The tariff language  
17 provides a general description of the cost recovery method, the formula for  
18 calculating the charge and the rate classes that will be subject to the surcharge.  
19 CPG Exhibit DEL-4 shows the calculation of the proposed NGVP Rider.

20  
21 Q: What is the recovery period and when will it begin and expire?

22 A: The Company proposes that the NGVP Rider become effective coincident with  
23 the effective date of the first quarterly Purchased Gas Cost Adjustment filing

1 following Commission approval of proposed base rates. The Company proposes  
2 that the NGVP Rider apply to all usage on and after that date, through and until  
3 the last day of the respective month in year four. As stated above, CPG is only  
4 proposing a three-year period for this pilot program. However, since year three  
5 of the NGVP Plan may result in over or under collections of expenses, the rate  
6 recovery mechanism must continue through year four so that the Company may  
7 fully recover any under collection or refund any over collection incurred during  
8 Year Three. Also, at the end of the year four reconciliation, a small amount may  
9 remain on the books. If this were to occur, the Company plans to roll this amount  
10 into a subsequent Purchased Gas Cost filing.

11  
12 Q. Will the Company file for reconciliation each year?

13 A. Yes. Each year, on November 30<sup>th</sup>, the Company will submit a filing to become  
14 effective on one day's notice in order to reconcile previous Plan Year (October 1  
15 through September 30) revenues and expenses and adjust the NGVP Rider,  
16 although the Company reserves the right to make an interim filing (also to  
17 become effective on one day's notice) to adjust the NGVP Rider if it becomes  
18 evident that the over or under recovery is significantly deviating from expected  
19 activity. The net over or under collections will be based on the difference  
20 between the actual NGVP Rider revenues received and the actual NGVP  
21 Program costs incurred. The first such November 30<sup>th</sup> filing will be made in  
22 2012.

23

1 **VI. NGV SERVICE**

2 Q: How does CPG propose to charge customers for gas distribution service  
3 associated with NGVs?

4 A: CPG proposes to charge customers for gas distribution service associated with  
5 NGVs under a new rate rider, NGV Service. This rate will be applicable to firm  
6 commercial and industrial customers only, excluding Rate XD, and applied as a  
7 rider on an existing rate to discount the distribution service associated with that  
8 rate for the portion of gas used for natural gas vehicles. For example, a Rate DS  
9 customer could elect service under NGV Rider. The gas used for natural gas  
10 vehicles will be billed at a lower, negotiated rate. The other gas used for heating,  
11 etc. will be billed at the normal Rate DS. The *pro forma* tariff pages to implement  
12 this rate rider are included in Tariff No. 4.

13

14 Q: Is there a maximum rate associated with NGV Service?

15 A: Yes. It is the maximum firm rate applicable at the customer's location.

16

17 Q: Why does the NGV Service Rate not apply to Rate IS or Rate XD?

18 A: Rate IS and Rate XD schedules already provide fully negotiable terms and  
19 flexibility needed to accomplish the same goals.

20

21 Q: Will a separate meter be required?

22 A: Yes, a separate meter will be required to separately bill the gas used for natural  
23 gas vehicles from that which is used for other purposes.

24

1 **VII Forfeited Discounts**

2

3 Q. Is the Company making an adjustment to forfeited discounts for the Future Test  
4 Year?

5 A Yes, consistent with CPG's approach to developing both the proposed Merchant  
6 Function Charge and the adjusted level of uncollectible expense, the Company  
7 used a five year average of forfeited discounts as a percentage of revenue to  
8 adjust revenue from budgeted levels of forfeited discounts (See CPG Exhibit A,  
9 Schedule D-5B). This approach mitigates any aberration in a single year due to  
10 a non-recurring event.

11

12 Q. Does this conclude your direct testimony?

13 A. Yes.

14

**CPG EXHIBIT NOS. DEL-1 THROUGH DEL-4**

**UGI Central Penn Gas, Inc.**  
**Energy Efficiency and Conservation Plan**  
**Annual Costs and Deemed Mcf Savings by Customer Class**

**Residential Customer Class**

<b><u>Plan Program (Annual Costs)</u></b>	<b><u>Year 1</u></b>	<b><u>Year 2</u></b>	<b><u>Year 3</u></b>	<b><u>Total</u></b>
High Efficiency New Homes Program	\$ 137,335	\$ 140,085	\$ 142,835	\$ 420,255
High Efficiency Heating Upgrade Program	\$ 748,825	\$ 762,440	\$ 776,327	\$ 2,287,592
High Efficiency Water Heater Upgrade Program	\$ 699,600	\$ 712,100	\$ 725,100	\$ 2,136,800
Residential Keystone Help Assistance Program	\$ 322,832	\$ 329,419	\$ 336,018	\$ 988,270
Energy Education Program	\$ 50,000	\$ 51,000	\$ 52,020	\$ 153,020
<b>Plan Costs by Year /1</b>	<b>\$ 1,958,592</b>	<b>\$ 1,995,044</b>	<b>\$ 2,032,300</b>	<b>\$ 5,985,937</b>
<b><u>Plan Program (Deemed savings)</u></b>				
High Efficiency New Homes Program	3,203	3,273	3,344	9,819
High Efficiency Heating Upgrade Program	14,760	15,056	15,357	45,172
High Efficiency Water Heater Upgrade Program	17,459	17,802	18,159	53,419
Residential Keystone Help Assistance Program	3,128	3,191	3,254	9,573
Energy Education Program	-	-	-	-
<b>Mcf Savings - Annual Target</b>	<b>38,550</b>	<b>39,322</b>	<b>40,113</b>	<b>117,984</b>

**C&I Customer Class**

<b><u>Plan Program (Annual Costs)</u></b>	<b><u>Year 1</u></b>	<b><u>Year 2</u></b>	<b><u>Year 3</u></b>	<b><u>Total</u></b>
C&I Combined Heat and Power	\$ 330,000	\$ 336,600	\$ 343,332	\$ 1,009,932
C&I Custom	\$ 271,408	\$ 228,356	\$ 184,368	\$ 684,131
<b>Plan Costs by Year /1</b>	<b>\$ 601,408</b>	<b>\$ 564,956</b>	<b>\$ 527,700</b>	<b>\$ 1,694,063</b>
<b><u>Plan Program (Deemed savings)</u></b>				
C&I Combined Heat and Power	7,644	7,644	7,644	22,932
C&I Custom	10,000	10,000	10,000	30,000
<b>Mcf Savings - Annual Target</b>	<b>17,644</b>	<b>17,644</b>	<b>17,644</b>	<b>52,932</b>

**Footnotes**

*1 Plan costs by year do not include administrative costs*

**UGI Central Penn Gas, Inc.**  
**Energy and Efficiency and Conservation Plan**  
**Development and Impact of Energy Efficiency and Conservation Rate**  
**"EEC Rate"**

**Residential Customer Class**

<b><u>Plan Year</u></b>	<b><u>Year 1</u></b>	<b><u>Year 2</u></b>	<b><u>Year 3</u></b>
Program Cost - Residential	\$ 1,958,592	\$ 1,995,044	\$ 2,032,300
Administrative Costs /1	\$ 199,531	\$ 199,531	\$ 199,531
Total Costs - Residential	\$ 2,158,123	\$ 2,194,575	\$ 2,231,831
Projected Residential Usage (Mcf)	5,014,914	4,976,364	4,937,043
EEC Rate (\$/Mcf)	\$ 0.4303	\$ 0.4410	\$ 0.4521

**C&I Customer Class /2**

<b><u>Plan Year</u></b>	<b><u>Year 1</u></b>	<b><u>Year 2</u></b>	<b><u>Year 3</u></b>
Program Cost - C&I	\$ 601,408	\$ 564,956	\$ 527,700
Administrative Costs - C&I	\$ 56,469	\$ 56,469	\$ 56,469
Total Costs - C&I	\$ 657,877	\$ 621,425	\$ 584,169
Projected C&I Usage (Mcf)/3	8,794,812	8,777,168	8,759,524
EEC Rate (\$/Mcf)	\$ 0.0748	\$ 0.0708	\$ 0.0667

**Footnotes**

*1 Administrative costs are allocated between residential and C&I based on their proportion of total program costs*

*2 C&I Customer Class for EEC program includes rates N,NT,DS and LFD*

*3 Projected C&I usage excludes rate XD*



**UGI Central Penn Gas, Inc.**  
**Energy Efficiency and Conservation Plan**  
**Development and Impact of Conservation Development Rate**  
**"CD Rate"**

**Residential Customer Class**

<b><u>Plan Year</u></b>	<b><u>Year 1</u></b>	<b><u>Year 2</u></b>	<b><u>Year 3</u></b>	<b><u>Year 4</u></b>
Cumulative Deemed Savings in Mcf	-	38,550	77,871	117,984
Distribution Rate (proposed)	\$ 5.62	\$ 5.62	\$ 5.62	\$ 5.62
Lost Revenue (based on the previous years deemed savings)	\$ -	\$ 216,642	\$ 437,621	\$ 663,048
Projected Residential Usage (Mcf)	5,014,914	4,976,364	4,937,043	4,896,930
CD Rate (\$/Mcf)	\$ -	\$ 0.0435	\$ 0.0886	\$ 0.1354

**C&I Customer Class /1**

<b><u>Plan Year</u></b>	<b><u>Year 1</u></b>	<b><u>Year 2</u></b>	<b><u>Year 3</u></b>	<b><u>Year 4</u></b>
Cumulative Deemed Savings in Mcf	-	17,644	35,288	52,932
Distribution Rate (proposed) /2	\$ 2.24	\$ 2.24	\$ 2.24	\$ 2.24
Lost Revenue (based on the previous years deemed savings)	\$ -	\$ 39,486	\$ 78,972	\$ 118,457
Projected C&I Usage (Mcf) /2	8,794,812	8,777,168	8,759,524	8,741,880
CD Rate (\$/Mcf)	\$ -	\$ 0.004	\$ 0.009	\$ 0.014

**Footnote**

1 C&I Customer Class for EEC program includes rates N,NT,DS and LFD

2 C&I distribution rate is a blended average of the proposed distribution rates for rates N,NT,DS and LFD

3 Projected C&I usage excludes rate XD

**UGI Central Penn Gas, Inc.  
Natural Gas Vehicle  
Development Program - NGVP  
Development of NGVP Surcharge**

<u>Plan Year</u>	<u>C&amp;I Customer Class /1</u>		
	<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u>
Natural Gas Vehicle Development Grant Amounts	\$ 200,000	\$ 400,000	\$ 400,000
Administrative Costs	\$ 10,000	\$ 10,000	\$ 10,000
Total Costs	\$ 210,000	\$ 410,000	\$ 410,000
Projected C&I Usage (Mcf) /2	8,794,812	8,759,524	8,741,880
NGVP Rate (\$/Mcf)	\$ 0.0239	\$ 0.0457	\$ 0.0458

**Footnotes**

1 C&I Customer Class for EEC program includes rates N,NT,DS and LFD

2 Projected C&I usage excludes rate XD

**CPG STATEMENT NO. 6 – JOHN F. WIEDMAYER**

**BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION**

PENNSYLVANIA PUBLIC UTILITY	:	
COMMISSION,	:	
	:	
v.	:	Docket No. R-2010- 2214415
	:	
UGI CENTRAL PENN GAS, INC.	:	

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**DIRECT TESTIMONY  
OF JOHN F. WIEDMAYER C.D.P.**

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**CPG Statement No. 6**

Depreciation

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1 DIRECT TESTIMONY OF

2 JOHN F. WIEDMAYER

3 DOCKET NO. R-2010-2214415

4 **I. INTRODUCTION**

5 Q. Please state your name and address.

6 A. My name is John F. Wiedmayer. My business address is 1010 Adams  
7 Avenue, Audubon, Pennsylvania 19403.

8  
9 Q. Are you associated with any firm?

10 A. Yes. I am associated with the firm of Gannett Fleming, Inc.

11  
12 Q. How long have you been associated with Gannett Fleming, Inc.?

13 A. I have been associated with the firm since I graduated from college in June,  
14 1986.

15  
16 Q. What is your position with the firm?

17 A. I am Project Manager, Depreciation Studies of Gannett Fleming's Valuation  
18 and Rate Division.

19  
20 Q. What is your educational background?

21 A. I have Bachelor of Arts degree in Engineering from Lafayette College and a  
22 Master of Business Administration from the Pennsylvania State University.

23  
24 Q. Do you belong to any professional societies?

1 A. Yes. I am a member of the National and Pennsylvania Societies of  
2 Professional Engineers and the Society of Depreciation Professionals (SDP).  
3 In 2005, I served as President of the Society of Depreciation Professionals  
4 and was a member of the SDP's Executive Board for the years 2003 through  
5 2007.

6

7 Q. Do you hold any special certification as a depreciation expert?

8 A. Yes. The Society of Depreciation Professionals has established national  
9 standards for depreciation professionals. The Society administers an  
10 examination to become certified in this field. I passed the certification exam in  
11 September 1997 and have fulfilled the requirements necessary to remain a  
12 Certified Depreciation Professional.

13

14 Q. Please outline your experience in the field of depreciation.

15 A. In June, 1986, I was employed by Gannett Fleming Valuation and Rate  
16 Consultants, Inc. as a Depreciation Engineer. I held that position from June,  
17 1986 through December, 1995. In January, 1996, I was assigned to the  
18 position of Supervisor of Depreciation Studies. In August 2004, I was  
19 promoted to my present position as Project Manager of Depreciation Studies.  
20 I am responsible for conducting depreciation and valuation studies, including  
21 the preparation of testimony, exhibits, and responses to data requests for  
22 submission to the appropriate regulatory bodies. My additional duties include  
23 determining final life and salvage estimates, conducting field reviews,

1 presenting recommended depreciation rates to management for its  
2 consideration and supporting such rates before regulatory bodies.

3  
4 During the course of my employment with Gannett Fleming I have assisted in  
5 the preparation of numerous depreciation studies for utility companies in  
6 various industries. I assisted in the preparation of depreciation studies for the  
7 following telephone companies: Alberta Government Telephone, Telus, and  
8 United Telephone of Pennsylvania. I assisted in the preparation of  
9 depreciation studies for the following companies in the railroad industry: CSX  
10 Transportation, Union Pacific Railroad, Burlington Northern Railroad,  
11 Burlington Northern Santa Fe Railway, Amtrak, Kansas City Southern  
12 Railroad, Norfolk & Western, Southern Railway, and Norfolk Southern  
13 Corporation.

14  
15 I assisted in the preparation of depreciation studies for the following  
16 organizations in the electric industry: AmerenUE, Arizona Public Service  
17 Company, UGI Utilities, Penelec, Metropolitan Edison, the City of Red Deer,  
18 Nova Scotia Power, Newfoundland Power, Owen Electric Cooperative, Bangor  
19 Hydro Electric Company, Maine Public Service Company, Michigan Electric  
20 Transmission Company, PECO, Jackson Electric Cooperative Corporation,  
21 Houston Lighting and Power, TXU, Maritime Electric, Nolin Rural Electric  
22 Cooperative, AmerenCIPS, AmerenCILCO, AmerenIP, and the City of Calgary  
23 - Electric System.

24



1 I assisted in the preparation of depreciation studies for the following gas  
2 companies: UGI Utilities, North Penn Gas, PFG Gas, UGI-CPG, Equitable  
3 Gas, Centra Gas Alberta, Questar Gas, Dominion East Ohio, AmerenUE,  
4 AmerenCILCO, AmerenCIPS, and AmerenIP.

5  
6 In each of the above studies, I assembled and analyzed historical and  
7 simulated data, performed field reviews, developed preliminary estimates of  
8 service lives and net salvage, calculated annual depreciation, and prepared  
9 reports for submission to state public utility commissions or federal regulatory  
10 agencies.

11  
12 Q. Have you previously testified on the subject of utility plant depreciation?

13 A. Yes. I have submitted testimony to the Kentucky Public Service Commission,  
14 the Newfoundland and Labrador Board of Commissioners of Public Utilities,  
15 the Nova Scotia Utility and Review Board, the Federal Energy Regulatory  
16 Commission, the Utah Public Service Commission, the Arizona Corporation  
17 Commission, the Missouri Public Service Commission, the Illinois Commerce  
18 Commission and the Pennsylvania Public Utility Commission.

19  
20 Q. Have you received any additional education relating to utility plant  
21 depreciation?

22 A. Yes. I have completed the following courses conducted by Depreciation  
23 Programs, Inc.: "Techniques of Life Analysis," "Techniques of Salvage and  
24 Depreciation Analysis," "Forecasting Life and Salvage," "Modeling and Life

1 Analysis Using Simulation” and “Managing a Depreciation Study.” In 2000, I  
2 became an instructor at the Society of Depreciation Professionals annual  
3 conference lecturing on “Salvage Concepts,” “Depreciation Models,” and “Data  
4 Requirements for a Depreciation Study.”

5  
6 **II. PURPOSE OF TESTIMONY**

7 Q. What is the purpose of your testimony?

8 A. I have been retained by UGI Central Penn Gas, Inc. (“UGI-CPG”) as a  
9 depreciation consultant. UGI-CPG retained me to determine the book  
10 depreciation reserve as of September 30, 2011, to determine the annual  
11 depreciation expense to be included as an element of the cost of service, and  
12 to testify in support of those two determinations in this proceeding.

13  
14 I am also a sponsoring witness for UGI-CPG's depreciated original cost of gas  
15 plant in service included in rate base. My testimony will address my  
16 depreciation study, the appropriate depreciation reserve for ratemaking  
17 purposes, the original cost measure of value, and the appropriate annual  
18 depreciation expense to be included in the ratemaking cost of service as of  
19 September 30, 2011.

20  
21 Q. Were you responsible for the preparation of any of the Company's responses  
22 to the Commission's filing regulations that were filed in support of the  
23 Company's general rate filing?

24 A. Yes. I am the responsible witness for the following items in UGI-CPG Exhibit I:

	<u>Item No.</u>	<u>Subject</u>
1		
2	I-A-3	Description of Depreciation Methods and Factors
3		Considered in Arriving at Estimates of Service Life and
4		Dispersion by Account
5		
6	I-A-4	Survivor Curves and Surviving Original Cost Including
7		Related Annual and Accrued Depreciation
8		
9	I-A-5	Comparison of Calculated Reserve vs. Book Reserve
10		
11	I-A-6	Survivor Curves and Annual Accrual Rates
12		
13	I-A-7	Cumulative Depreciated Original Cost by Vintage Year
14		
15	I-A-17	Net Salvage
16		

17 Q. Have you previously prepared comparable studies for UGI-CPG?

18 A. Yes. I provided testimony on depreciation matters for the company in a prior  
19 base rate case at Docket No. R-2008-2079675. Prior to acquisition by UGI,  
20 our firm prepared exhibits for the most recent combined depreciation studies  
21 for PPL Gas at Docket Nos. R-00005277 and R-00061398. Prior to those rate  
22 filings, I prepared exhibits for the depreciation study in the combined rate  
23 proceeding for North Penn Gas Company and PFG Gas, Inc. at Docket No. R-  
24 00953524.

25

26 **III. OUTLINE OF EXHIBITS C (FUTURE) AND C (HISTORIC)**

27 Q. Will you be sponsoring any exhibits with your direct testimony?

28 A. Yes, I am attaching and sponsoring the following exhibits: Exhibit C (Future)  
29 and Exhibit C (Historic). Exhibit C (Future) presents summarized depreciation  
30 calculations and supporting charts and tables related to the depreciation study  
31 for the future test year. Exhibit C (Historic) presents the summarized  
32 depreciation calculations and supporting tables related to the historic test year.

1

2 Q. Does Exhibit C (Future) accurately portray the results of your depreciation  
3 study as of September 30, 2011?

4 A. Yes.

5

6 Q. In preparing the depreciation study, did you follow generally accepted  
7 practices in the field of depreciation?

8 A. Yes.

9

10 Q. Please describe the contents of the depreciation study report, Exhibit C  
11 (Future).

12 A. The depreciation study report consists of three parts. Part I, Introduction,  
13 includes statements related to the scope of and basis for the depreciation  
14 study. Part II, Methods Used in the Determination of Annual and Accrued  
15 Depreciation, presents detailed discussions of: (1) survivor curves; (2)  
16 methods of life analysis including an example of the retirement rate method;  
17 (3) group procedures for calculating annual and accrued depreciation; and (4)  
18 an explanation of the manner in which net salvage was incorporated in the  
19 calculations. Part III, Results of Study, includes a description of the results  
20 and summaries of the detailed depreciation calculations as of September 30,  
21 2011. Appendix A presents the results of the retirement rate analyses  
22 prepared as the historical bases for the service life estimates. Appendix B  
23 presents the detailed depreciation calculations related to surviving original cost  
24 as of September 30, 2011. The detailed depreciation calculations present the

1 annual and accrued depreciation amounts by account and vintage year. The  
2 remaining life annual accrual rate is also set forth in the tables of Appendix B.  
3 Appendix C contains the net salvage amortization of experienced and  
4 estimated net salvage for the years 2006 through 2011.

5  
6 Table 1, pages III-4 through III-6 of Exhibit C (Future), presents the estimated  
7 survivor curve, the original cost and depreciation reserve at September 30,  
8 2011, and the calculated annual depreciation rate and amount for each  
9 account or subaccount of Gas Plant in Service. Table 2, pages III-7 through  
10 III-9 of Exhibit C (Future), presents the bring forward to September 30, 2011,  
11 of the depreciation reserve as of September 30, 2010. Table 3, pages III-10  
12 through III-12 of Exhibit C (Future), presents the calculation of the depreciation  
13 amounts for the future test year. Table 4, page III-13 of Exhibit C (Future),  
14 presents the experienced and estimated net salvage for fiscal years 2006  
15 through 2011. The amortization of net salvage is based on experienced and  
16 estimated net salvage during the period October 1, 2006 through September  
17 30, 2011.

18  
19 Q. Please outline the contents of Exhibit C (Historic).

20 A. Exhibit C (Historic) includes: a description of the scope, basis and results of  
21 the studies; summaries of the depreciation calculations; and the detailed  
22 depreciation calculations as of September 30, 2010. The descriptions and  
23 explanations presented in Exhibit C (Future) are also applicable to the  
24 depreciation calculations presented in Exhibit C (Historic). The graphs and

1 tables related to service life presented in Exhibit C (Future) also support the  
2 service life estimates used in Exhibit C (Historic), inasmuch as the estimates  
3 are the same for both test years. The summary tables and detailed  
4 depreciation calculations as of September 30, 2010, are organized and  
5 presented in the same manner as those as of September 30, 2011.

6  
7 **IV. THE DEPRECIATION STUDY - OVERVIEW**

8 Q. Please describe what you mean by the term "depreciation".

9 A. My use of the term "depreciation" is in accord with the definition set forth in  
10 the Uniform System of Accounts prescribed for Class A and Class B Natural  
11 Gas Companies. "Depreciation" refers to the loss in service value not  
12 restored by current maintenance, incurred in connection with the consumption  
13 or prospective retirement of gas plant in the course of service from causes  
14 which are known to be in current operation, against which the company is not  
15 protected by insurance. Among the causes to be given consideration are  
16 wear and tear, decay, action of the elements, inadequacy, obsolescence,  
17 changes in the art, changes in demand, requirements of public authorities and  
18 the exhaustion of natural resources.

19  
20 In the study that I performed and which is the basis for my testimony, I used  
21 the straight line remaining life method of depreciation, with the average  
22 service life and equal life group procedures. The annual depreciation is  
23 based on a system of depreciation accounting that aims to distribute the  
24 unrecovered cost of fixed capital assets over the estimated remaining useful

1 life of the unit, or group of assets, in a systematic and rational manner. These  
2 methods and procedures were used in the Company's most recent prior  
3 general rate proceeding at Docket No. R-2008-2079675 and are described in  
4 Part II of Exhibit C (Future).

5  
6 For General Plant Accounts 391, 392, 393, 394, 395, 397 and 398, I used the  
7 straight line remaining life method of amortization. The annual amortization is  
8 based on amortization accounting, which distributes the unrecovered cost of  
9 fixed capital assets over the remaining amortization period selected for each  
10 account.

11  
12 **V. ORIGINAL COST MEASURE OF VALUE**

13 Q. What is the original cost of gas plant to be included in rate base in this  
14 proceeding?

15 A. As of September 30, 2011, the original cost of gas plant that serves  
16 Pennsylvania customers is \$347,163,480 as shown in column 3 of Table 1 on  
17 page III-6 of Exhibit C (Future). This amount includes \$347,163,480 of gas  
18 plant in service and \$0 for construction work in progress (CWIP). The original  
19 cost of gas plant shown in my testimony and in Exhibits C (Historic) and C  
20 (Future) excludes gas plant that serves Maryland customers. Approximately  
21 \$1.9 million of gross gas plant (\$1.4 of net gas plant) that serve customers in  
22 Frederick County, MD was excluded. Frederick County, MD is located on the  
23 Pennsylvania border south of Adams County, PA. UGI-CPG provides gas  
24 service to approximately 500 Maryland customers in Frederick County, MD.

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**VI. THE ACCRUED DEPRECIATION CLAIM**

Q. Have you determined UGI-CPG's accrued depreciation for ratemaking purposes as of September 30, 2011?

A. Yes. I have determined the allocated book depreciation reserve as of September 30, 2011, to be \$113,024,318.

Q. How did you determine UGI-CPG's allocated book depreciation reserve as of September 30, 2011?

A. The allocated book depreciation reserve as of September 30, 2011, is set forth in column 4 of Table 1 of Exhibit C (Future). Table 2 of Exhibit C (Future) is a bringforward of the book depreciation reserve as of September 30, 2010, using estimated accruals, retirements, salvage and cost of removal for the twelve months October 2010 through September 2011. The table sets forth, by plant account, the book reserve balances as of September 30, 2010, the estimated reserve activity, and the reserve balance as of September 30, 2011. The estimated reserve activity consists of depreciation accruals (column 3), projected retirements (column 4), projected salvage (column 5), projected cost of removal (column 6), and amortization of net salvage (column 7). Table 3 of Exhibit C (Future) sets forth the calculation of the estimated depreciation accruals by plant account which is carried forward to column 3 of Table 2. The ratemaking book reserve as of September 30, 2010, by plant account, shown in column 2 of Table 2 was obtained from UGI-CPG's books and records.



1

2 Q. Please explain the manner in which you projected the depreciation accruals  
3 for the twelve months ended September 30, 2011.

4 A. The depreciation accruals for the twelve months ended September 30, 2011,  
5 by plant account, were estimated by applying the annual depreciation accrual  
6 rates calculated as of September 30, 2010, to the projected average plant  
7 balance. The average balance for the twelve months ended September 30,  
8 2011, is computed in columns 2 through 6 of Table 3 and is based on the  
9 projected additions and retirements in columns 3 and 4.

10

11 Q. With reference to Table 2, column 7, please explain what you mean by "the  
12 amortization of net salvage" and explain the manner in which you projected it.

13 A. The amortization of net salvage is the annual provision for recovering  
14 experienced negative net salvage. This process for recognizing net salvage in  
15 the cost of service is in accordance with Pennsylvania ratemaking practice.  
16 The amortization of net salvage is based on experienced net salvage during  
17 the preceding five-year period, October 1, 2005 through September 30, 2010.

18

19 Q. With reference to Table 2, column 7, please explain the manner in which you  
20 projected the amortization of net salvage to be recorded during the twelve  
21 months ended September 30, 2011.

22 A. The amortization of net salvage for the twelve months ended September 30,  
23 2011, is one-quarter of the annual average of the experienced net salvage for  
24 the period 2005 through 2010, plus three-quarters of the annual average of

1 experienced and estimated net salvage for the period 2006 through 2010.

2  
3 Q. Please explain the manner in which you projected retirements, salvage and  
4 removal costs that are shown in columns 4, 5 and 6 of Table 2.

5 A. Retirements were projected by plant account by applying the average  
6 retirement, as a percent of additions, for the five years 2006 through 2010, to  
7 the future test year additions for most plant accounts. For certain General  
8 Plant accounts subject to amortization accounting, retirements are recorded  
9 when a vintage is fully amortized. All units are retired per books when the age  
10 of the vintage reaches the amortization period. Therefore, all vintages that  
11 reached or exceeded the amortization period were retired during the future  
12 test year for certain General Plant accounts subject to amortization  
13 accounting. Salvage and removal costs were projected by plant account by  
14 applying the average salvage and cost of removal, as a percent of retirement  
15 amounts, for the five years 2006 through 2010, to the projected retirement  
16 amounts.

17  
18 **VII. THE ANNUAL DEPRECIATION EXPENSE CLAIM**

19 Q. Have you determined UGI-CPG's annual depreciation expense to be included  
20 as an element in the cost of service for purposes of this proceeding?

21 A. Yes, I have. The annual depreciation expense is \$9,555,123 and consists of  
22 \$8,477,933 of annual accruals to recover original cost and \$1,077,190 of net  
23 salvage amortization. These amounts are set forth in column 7 of Table 1 in  
24 Exhibit C (Future).

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Q. How did you determine the annual accruals of \$8,477,933?

A. The determination of annual depreciation accruals consists of two phases. In the first phase, service life characteristics are estimated for each depreciable group; that is, each plant account or subaccount is identified as having similar characteristics. In the second phase, the composite remaining lives and annual depreciation accruals are calculated based on the service life estimates determined in the first phase.

The determination of annual amortization amounts consists of the selection of amortization periods and the calculation of amortization amounts based on the remaining amortization period and the unrecovered cost for each vintage.

Q. Please describe the manner in which you estimated the service life characteristics for each depreciable group in the first phase of the study.

A. The service life study consisted of: compiling historical data from records related to UGI-CPG's gas plant; analyzing these data to obtain historical trends of survivor characteristics; obtaining supplementary information from management and operating personnel concerning UGI-CPG's practices and plans as they relate to plant operations; and interpreting the above data to form judgments of average service life characteristics.

Q. What historical data did you analyze for the purpose of estimating the service life characteristics of UGI-CPG's gas plant?

1 A. The data consisted of the entries made by UGI-CPG to record gas plant  
2 transactions during the period 1951 through 2007. The transactions included  
3 additions, retirements, transfers, acquisitions, and the related balances. I  
4 classified the data by depreciable group, type of transaction, the year in which  
5 the transaction took place, and the year in which the plant was installed.

6

7 Q. What method did you use to analyze these service life data?

8 A. I used the retirement rate method of life analysis. The retirement rate method  
9 is the most appropriate when aged retirement data are available because it  
10 develops the average rates of retirement actually experienced during the  
11 period of study. Other methods of life analysis infer the rates of retirement  
12 based on a selected type survivor curve.

13

14 Q. Please describe the results of your use of the retirement rate method.

15 A. Each retirement rate analysis resulted in a life table, which, when plotted,  
16 formed an original survivor curve. Each original survivor curve as plotted  
17 from the life table represents the average survivor pattern experienced by the  
18 several vintage groups during the experience band studied. Inasmuch as this  
19 survivor pattern does not necessarily describe the life characteristics of the  
20 property group, interpretation of the original curves is required in order to use  
21 them as valid considerations in service life estimation. Iowa type survivor  
22 curves were used in these interpretations. The results of the retirement rate  
23 analyses are presented in Appendix A of Exhibit C (Future).

24

1 Q. Please explain briefly what an "Iowa-type survivor curve" is and how you use  
2 it in estimating service life characteristics for each depreciable group.

3 A. The range of survivor characteristics usually experienced by utility and  
4 industrial properties is encompassed by a system of generalized survivor  
5 curves known as the Iowa type survivor curves. The Iowa curves were  
6 developed at the Iowa State College Engineering Experiment Station through  
7 an extensive process of observation and classification of the ages at which  
8 industrial property had been retired. Iowa curves are the accepted survivor  
9 curves for Pennsylvania and the remaining 49 other states and have been for  
10 many years.

11  
12 Iowa type curves are used to smooth and extrapolate original survivor curves  
13 determined by the retirement rate method. The Iowa curves were used in this  
14 study to describe the forecasted rates of retirement based on the observed  
15 rates of retirement and the qualitative outlook for future retirements.

16  
17 The estimated survivor curve designations for each depreciable group  
18 indicate the average service life, the family within the Iowa system and the  
19 relative height of the mode. For example, the Iowa 35-R2 indicates an  
20 average service life of thirty-five years; a Right-skewed, or R, type curve (the  
21 mode occurs after average life for right modal curves); and a relatively low  
22 height, 2, for the mode (possible modes for R type curves range from 0.5 to  
23 5).

24

1 Q. Did you physically observe plant and equipment in the field?

2 A. Yes. Field trips are conducted periodically in order to be familiar with the  
3 operation of the company and observe representative portions of the plant. A  
4 general understanding of the function of the plant and information with  
5 respect to the reasons for past retirements and expected causes of  
6 retirements are obtained during these field trips. This knowledge and  
7 information were incorporated in the interpretation and extrapolation of the  
8 statistical analyses.

9

10 Q. Please describe the second phase of the process that you used in order to  
11 determine annual depreciation for ratemaking purposes.

12 A. After I estimated the service life characteristics for each depreciable group, I  
13 calculated annual depreciation accruals for each group in accordance with the  
14 straight line remaining life method, using remaining lives consistent with the  
15 average service life procedure for plant installed prior to 1992 and remaining  
16 lives consistent with the equal life group procedure for plant installed in 1992  
17 and subsequent years. Summary tabulations of the survivor curve estimates  
18 and the annual accrual rates and amounts are set forth on Table 1 of Exhibit  
19 C (Historic) and Exhibit C (Future). The detailed tabulations of the  
20 depreciation calculations are presented in Appendix A of Exhibit C (Historic)  
21 and Appendix B of Exhibit C (Future).

22

23 Q. Please describe briefly the straight line remaining life method of depreciation  
24 that you used for depreciable property.

1 A. The straight line remaining life method of depreciation allocates the original  
2 cost less accumulated depreciation in equal amounts to each year of  
3 remaining service life.

4

5 Q. Please describe briefly the average service life procedure that you used in  
6 conjunction with the straight line remaining life method for plant installed prior  
7 to 1992.

8

9 A. In the average service life procedure, the remaining life annual accrual for  
10 each vintage is determined by dividing future book accruals (original cost less  
11 book reserve) by the average remaining life of the vintage. The average  
12 remaining life is a directly weighted average derived from the estimated  
13 survivor curve.

14

15 Q. Please describe briefly the equal life group procedure that you used in  
16 conjunction with the straight line remaining life method for plant installed in  
17 1992 and in later years.

18 A. In the equal life group procedure, the remaining life annual accrual for each  
19 vintage is determined by dividing future book accruals (original cost less book  
20 reserve) by the composite remaining life for the surviving original cost of that  
21 vintage. The composite remaining life for the vintage is derived by weighting  
22 the individual equal life group remaining lives. In the equal life group  
23 procedure, the property group is subdivided according to service life. That is,  
24 each equal life group includes the portion of the property that experiences the

1 life of that specific group. The relative size of each equal life group is  
2 determined from the property's life dispersion curve.

3  
4 Q. Please describe briefly the amortization of certain General Plant accounts.

5 A. General Plant Accounts 391, 392, 393, 394, 395, 397 and 398 include a very  
6 large number of units, but represent a very small percent of depreciable gas  
7 plant. Depreciation accounting is difficult for these assets, inasmuch as  
8 periodic inventories are required to properly reflect plant in service. Many  
9 utilities have changed to amortization accounting for general plant as a  
10 practical and reasonable solution that avoids significant expenditures for such  
11 a small percent of plant.

12  
13 In amortization accounting, units of property are capitalized in the same  
14 manner as they are in depreciation accounting. However, retirements are  
15 recorded when a vintage is fully amortized rather than as the units are  
16 removed from service. That is, there is no dispersion of retirement. All units  
17 are retired per books when the age of the vintage reaches the amortization  
18 period.

19  
20 **VIII. ILLUSTRATION OF DEPRECIATION STUDY PROCEDURE**

21 Q. Please illustrate the procedure followed in your depreciation study and the  
22 manner in which it is presented in Exhibit C (Future) using an account as an  
23 example.

24 A. I will use Account 376, Mains, to illustrate the manner in which the study was



1 conducted. Account 376 represents 47 percent of the total depreciable plant.  
2 As the initial step of the service life study phase, aged plant accounting data  
3 were compiled for the years 1951 through 2007. These data have been  
4 coded in the course of UGI-CPG's normal recordkeeping according to  
5 account or property group, type of transaction, year in which the transaction  
6 took place, and year in which the gas plant was placed in service. The plant  
7 additions, retirements, and other plant transactions were analyzed by the  
8 retirement rate method of life analysis.

9  
10 This account includes primarily plastic and steel mains, although some cast  
11 iron mains are still in service. The Iowa 60-R2.5 survivor curve was judged  
12 most appropriate for this account and is the survivor curve used for this filing.  
13 The previous survivor curve estimate was the Iowa 52-L2 survivor curve. The  
14 Iowa 60-R2.5 survivor curve is an excellent fit of the original curve based on  
15 the company's retirement experience for the period 1951-2007. The  
16 proposed 60-R2.5 survivor curve is within the range of estimates used by  
17 other gas companies and is consistent with the outlook of company  
18 management. The original and smooth survivor curves are plotted in  
19 Appendix A on page A-46 of Exhibit C (Future). The original life table for the  
20 1951-2007 experience band is set forth on pages A-47 through A-50.

21  
22 The calculation of annual depreciation, the second phase, for the original cost  
23 of Mains in service at September 30, 2011, is presented by vintage in  
24 Appendix B on pages B-44 through B-46 of Exhibit C (Future) for Gas Plant in

1 Service. The expectancy and average life derived from the estimated survivor  
2 curve for each vintage were used to calculate the accrued depreciation by the  
3 average service life procedure for 1991 and prior vintages.

4  
5 The accrued depreciation for vintages subsequent to 1991 was calculated by  
6 the equal life group procedure using the Iowa 60-R2.5 survivor curve. In the  
7 calculation, the surviving cost in each vintage was further subdivided, through  
8 the use of a computer program, into depreciable groups according to the  
9 expected service lives as defined by the Iowa 60-R2.5 survivor curve. The  
10 accrued depreciation was derived for each equal life group, based on its  
11 service life, and the totals shown for the vintages are the summations of the  
12 individually derived amounts.

13  
14 The book reserve was allocated to vintages based on the calculated accrued  
15 depreciation. The remaining lives of the vintages were based on the Iowa 60-  
16 R2.5 survivor curve, the attained age, and the same group procedures as  
17 were used to calculate accrued depreciation. The future book accruals  
18 (original cost less allocated book reserve) were divided by the remaining lives  
19 to derive the annual depreciation accruals by vintage.

20  
21 The total depreciation accrual on page B-46 of Exhibit C (Future) was brought  
22 forward to column 7 of Table 1 on page III-5 of the exhibit and divided by the  
23 total original cost in column 3 in order to calculate the annual depreciation  
24 accrual rate in column 6.

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Q. Is the procedure you described for Account 376 typical of that followed for most of the plant investment?

A. Yes, it is, inasmuch as the straight line method and the average service life and the equal life group procedures were used for most of the depreciable plant.

Q. Please illustrate the procedure followed for the amortization of certain General Plant accounts and the manner in which it is presented in Exhibit C (Future) using an account as an example.

A. I will use Account 394, Tools, Shop and Garage Equipment, to illustrate the amortization procedure. As the initial step of the amortization procedure, an amortization period of 25 years was selected based on the period during which such equipment renders most of its service, the amortization periods used by other utilities, and the estimate previously used for depreciation accounting.

The calculation of the annual amortization as of September 30, 2011, is presented by vintage in Appendix B on page B-85 of Exhibit C (Future). The calculated accrued amortization is based on the ratio of the vintage's age to the amortization period. The book reserve for vintages older than the amortization period was set equal to the original cost. The remaining book reserve was allocated to vintages based on the calculated accrued depreciation. The future book accruals or amortizations (original cost less

1 assigned or allocated book reserve) were divided by the remaining  
2 amortization period to derive the annual amortizations by vintage.

3  
4 The total amortization on page B-85 of Exhibit C (Future) was brought forward  
5 to column 7 of Table 1 on page III-5 of Exhibit C (Future). The calculation of  
6 the annual amortization related to the original cost of Tools, Shop and Garage  
7 Equipment in service at September 30, 2010, is presented by vintage on page  
8 A-85 of Exhibit C (Historic) and summarized in Table 1 on page II-4.

9  
10 Q. Briefly explain the methods used for the remaining portion of the depreciable  
11 plant.

12 A. The life span procedure was applied to major structures in Account 375 and  
13 390. The life span procedure was used for groups such as buildings in which  
14 concurrent retirement of all property in the group is expected. The life span of  
15 both the original installation and subsequent additions is the number of years  
16 between installation and final retirement of the group. The complete details,  
17 by vintage, of the accrued depreciation and remaining life accrual calculations  
18 are set forth for each structure in Appendix B of Exhibit C (Future).

19  
20 **IX. THE NET SALVAGE AMORTIZATION CLAIM**

21 Q. Please briefly describe the accounting treatment regarding net salvage for  
22 public utilities operating in Pennsylvania.

23 A. In accordance with the Uniform System of Accounts and the rules for  
24 recovery of net salvage established by the Pennsylvania Superior Court in

1 *Penn Sheraton Hotel v. Pa. P.U.C.*, 198 Pa. Super. 618, 184 A.2d 324 (1962)  
2 (*"Penn Sheraton"*), net salvage is charged to the depreciation reserve and is  
3 amortized over a five-year period beginning with the year after net salvage is  
4 actually incurred. These accounting procedures were affirmed by the  
5 Commission in PPL Gas Utilities Corporation's (PPL Gas) most recent rate  
6 filing (Docket No. R-00061398). This procedure is consistent with how other  
7 Pennsylvania public utilities account for net salvage and is the method used  
8 in preparing the company's Annual Depreciation Reports submitted each year  
9 to the Commission.

10  
11 As shown in Exhibits C (Historic) and C (Future), UGI-CPG is continuing to  
12 amortize all amounts in the depreciation reserve for Account 330 as of  
13 December 31, 2006, excluding the portion of the reserve equal to the original  
14 cost of plant in service, so that such amounts will be eliminated by the end of  
15 2011. Therefore, UGI-CPG is in the process of complying with the  
16 Commission's order entered on February 9, 2007 at Docket No. R-00061398.

17  
18 Q. Earlier in your testimony you indicated that UGI-CPG's annual depreciation  
19 expense consists, in part, of \$1,077,190 of net salvage amortization. How did  
20 you determine that amount?

21 A. The \$1,077,190 is the result of determining the five-year average of net  
22 salvage experienced and estimated during the period from October 1, 2006  
23 through September 30, 2011. During this period, UGI acquired PPL Gas  
24 Utilities Corporation. The acquisition was finalized on October 1, 2008. PPL

1 Gas Utilities Corporation's fiscal year ended December 31 while UGI's fiscal  
2 year ended September 30. As a result of the acquisition, PPL Gas Utilities  
3 Corporation's name was changed to UGI Central Penn Gas, Inc., and the  
4 fiscal year was changed to end on September 30. Consequentially, the 2008  
5 fiscal year covered a period of nine months. Therefore, the 60 month period  
6 from October 1, 2006 through September 30, 2011 spans five full fiscal years  
7 (2007-2011) and one-quarter of a sixth fiscal year (2006). Net salvage is  
8 defined in the Uniform System of Accounts as gross salvage less cost of  
9 removal. For most gas utilities, including UGI-CPG, cost of removal exceeds  
10 gross salvage resulting in negative net salvage. Negative net salvage is  
11 recorded to the depreciation reserve as a debit, which reduces the  
12 depreciation reserve. Charges related to the negative net salvage  
13 amortization are recorded to the depreciation reserve as a credit in the five  
14 years subsequent to the initial recording of the negative net salvage amount.  
15 Therefore, the negative net salvage amount will have been fully amortized  
16 after five years and the net effect on the depreciation reserve is zero.  
17 Detailed data related to the experienced and estimated cost of removal and  
18 salvage are presented in Appendix C of Exhibit C (Future).

19  
20 Q. Do you have any other comments on the other items which you are  
21 sponsoring in this proceeding?

22 A. Yes. The above testimony does not describe the responses to filing  
23 requirements set forth in Items I-A-5, I-A-6, and I-A-7. In general, these  
24 responses are self explanatory. The response to I-A-5 is a comparison of the

1 actual and projected book depreciation reserve with the calculated accrued  
2 depreciation as of the end of the historic and future test years. The response  
3 to I-A-6 presents the survivor curves used in the most recent prior general  
4 rate proceeding and the annual accrual rates that resulted from the use of  
5 these curves. The response to I-A-7 is the cumulative depreciated original  
6 cost by installation year as of the end of the test years. The amounts  
7 requested in response to I-A-7 are set forth in Exhibit C (Historic) and Exhibit  
8 C (Future) in the section titled "Cumulative Depreciated Original Cost".  
9

10 Q. Does this conclude your direct testimony?

11 A. Yes, it does.