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EXHIBI	T
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In Re: CENTRAL TRANSPORT, INC., A. 108155

STIPULATION OF COUNSEL

SECRETARY'S OFFICE Public Utility Commission

IT IS STIPULATED, by and between counsel for Applicant, Central Transport, Inc., and counsel for Oil Tank Lines, Inc., a protestant, as follows:

- I. This Stipulation is entered into due to the unavailability of the witness for Oil Tank Lines, Inc. at the hearings currently scheduled in this matter.
- 2. This Stipulation, to which there is attached the operating authority of Oil Tank Lines, Inc. and the Answers to the Interrogatories propounded by Applicant, may be received in evidence as an exhibit.
- 3. Due to the fact that Applicant's counsel will not have the opportunity to cross-examine a witness, Protestant Oil Tank Lines, Inc., through its counsel, agrees that no Brief will be filed by Oil Tank Lines, Inc.

Respectfully submitted,

DOCUMENT FOLDER

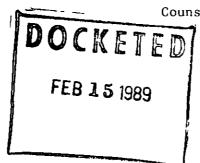
William A. Chesnutt, Esquire

Counsel for Central Transport, Inc.

Christian V. Graf, Esquire

Counsel for Oil Tank Lines, Inc.

January 25, 1989



OIL TANK LINES, INC.

ITEM 50

The rates, rules, and regulations named in this tariff are applicable on PA intrastate transportation only to the extent of the operating authority set forth below:

IN APPLICATION DOCKET NO. A-00096256

- 1. To transport, as a Class D carrier, petroleum products, in bulk, in tank vehicles, from the facilities of Pennzoil Company, in the boroughs of Rouseville and Sugar Creek, Venango County, to points in the borough of Freedom, Beaver County, the city of Pitts-burgh, Allegheny County, and the city and county of Philadelphia and within an airline distance of twenty (20) statute miles of the limits of said city and county of Philadelphia, and vice versa.
- 2. To transport, as a Class D carrier, petroleum, oils and wax, in bulk, in tank vubicles, from the facilities of Pennzoil Company, in the boroughs of Rouseville, and Sugar Creek, Venango County, to the plant of International Paper Company in the borough of York Haven, York County.
- 3. To transport, as a Class D carrier, petroleum products, in bulk, in tank vehicles, for Pennzoil Company, from points in the borough of Rouseville, Venango County, to the plant site of ICI American in Walker Township, Schuylkill County.

IN APPLICATION DOCKET NO. A.00096256 F.2 - Am-B

To transport, as a Class D carrier, petroleum products, in bulk, in tank vehicles, from the facilities of Witco Chemical Corporation located in the borough of Petrolia, Butler County, and the city of Bradford, McKean County, to points in the city and county of Philadelphia, and to points within an airline distance of thirty (30) Heatute miles of the limits of the said city and county, and vice versa.

IN APPLICATION DOCKET NO. A. 00096256 F.2 - Am-C @4

To transport as a Class D carrier for the account of the Sun Refining and Marketing Co., petroleum oils (except petro chemicals, heating oils, diesel fuel, gasoline and jet fuel) in bulk, in tank type vehicles, between points in Pennsylvania.

PENNSYLVANIA PUBLIC UTILITY COMMISSION Harrisburg, PA 17120

Public Meeting held December 8, 1988

Commissioners Present:

Bill Shane, Chairman William H. Smith, Vice-Chairman Linda C. Taliaferro Joseph Rhodes, Jr. Frank Fischl

Application of Oil Tank Lines, Inc., Darby, Delaware County, a corporation of the Commonwealth of Pennsylvania, for amendment to its common carrier certificate, which grants the right, inter alia, to transport, by motor vehicle, for the account of the Sun Refining and Marketing Co., petroleum oils (except petrochemicals, heating oils, diesel fuel, gasoline and jet fuel) in bulk, in tank type vehicles, between points in Pennsylvania: SO AS TO PERMIT the transportation of petroleum products (except petrochemicals, heating oils, diesel fuel, gasoline and jet fuel), in bulk, in tank type vehicles, from the Pennsylvania facilities owned or used by the Sun Refining & Marketing Company, to points in Pennsylvania, and vice versa.

A-00096256 F. 2 Am-D

Abrahams, Loewenstein, Bushman & Kauffman, by Alan Kahn, for the applicant. Peter G. Loftus for the protestant, Seaboard Tank Lines, Inc. Kenneth A. Olsen for the protestant, Marshall Service, Inc.

ORDER

BY THE COMMISSION:

This matter comes before the Commission on an application filed January 19, 1988. Public notice of the application was given in the Pennsylvania Bulletin of February 6, 1988. Two protests were filed but withdrawn without restrictive amendment. The now unopposed application is

certified to the Commission for its decision without oral hearing. The record consists of verified statements filed on behalf of the applicant and the shipper.

Oil Tank Lines, Inc. (OTL or applicant), is a Pennsylvania corporation, with its principal place of business in Darby, Delaware County. The applicant was initially issued a contract carrier permit in 1971; a certificate of public convenience was issued in lieu of the permit in 1980 and OTL currently operates under five paragraphs of authority. By this application, OTL seeks authority to transport petroleum products from the facilities of the Sun Refining & Marketing Company.

OTL operates out of a terminal located in Darby, which includes office, maintenance and parking facilities. A fleet of fourteen tractors and fifteen tank trailers is available to perform the proposed service, additional equipment will be obtained if needed to meet shipper demands. As a currently operating carrier, a comprehensive safety program for drivers and vehicles is in operation. As evidence of its financial capacity to perform the additional service, the applicant reports assets of \$1,449,228, with liabilities of \$969,823, leaving a shareholders' equity of \$479,405. Gross intrastate operating revenue was \$256,589 in 1987.

William Marsden, manager of bulk transportation for Sun Refining & Marketing Company (Sun) submitted a verified statement in support of the application. Sun ships approximately 2,500 truckloads of petroleum products per year from its various facilities in Pennsylvania to customers located throughout the state. Currently, OTL serves Sun under an authority which allows transportation "for the account of the Sun Refining and Marketing Co." (Folder 2, Amendment C, adopted January 29, 1986). Some shipments, however, are not paid for by Sun but are shipped collect. The intent of this application is to allow transportation from the Pennsylvania facilities of Sun regardless of who pays the freight. While not paying for the transportation, Sun will retain the right to select the carrier.

After a complete review of the record before us, we find:

- 1. That the applicant has shown that there is a public need for the proposed service.
- That the applicant passesses the necessary equipment, experience, and financial capacity to perform the proposed service.
- 3. That approval of the application is necessary for the accommodation and convenience of the public; THEREFORE,

IT IS ORDERED: That the application be and is hereby approved and that the certificate issued to the applicant on April 14, 1980, as amended, be further amended to include the following right:

To transport, as a Class D carrier, petroleum products (except petrochemicals, heating oils, diesel fuel, gasoline and jet fuel), in bulk,

in tank type vehicles, from the facilities of Sun Refining & Marketing Company, to points in Pennsylvania, and vice versa. IT IS FURTHER ORDERED: That the applicant shall not engage in any transportation granted herein until it shall have complied with the requirements of the Pennsylvania Public Utility Code and the rules and regulations of the Commission relative to the filing and acceptance of a tariff establishing just and reasonable rates.

IT IS FURTHER ORDERED: That the authority granted herein to the extent that it duplicates authority now held by or subsequently granted to the applicant, shall not be construed as conferring more than one operating right.

IT IS FURTHER ORDERED: That in the event said applicant has not, on or before sixty (60) days from the date of the service of this order, complied with the requirements hereinbefore set forth, the application shall be dismissed without further proceedings.

THE COMMISSION,

Jerry Secretary

(SEAL)

ORDER ADOPTED:

December 8, 1988

ORDER ENTERED:

DEC 14 1988

BEFORE THE PENNSYLVANIA PUBLIC UTILITY COMMISSION APPLICATION OF : DOCKET NO. A-108155 CENTRAL TRANSPORT, INC. ANSWER TO WRITTEN INTERROGATORIES APPLICANT CENTRAL TRANSPORT, INC. TO PROTESTANT, OIL TANK LINES, INC. State the name and the position with Protestant of the person answering these interrogatories. R. H. Davis, President. Supply the name(s), title(s), and business address(es) of all employees 2. or representatives which Protestant expects to call as witnesses in this proceeding and, for each, provide a synopsis of the content of his testimony. There is a possibility that Mr. Davis' son, R. H. Davis, Jr., may also be called. His business address is P.O. Box 190, Darby, Pennsylvania 19023. . 3. Supply the name(s), title(s), business address(es) and employment

3. Supply the name(s), title(s), business address(es) and employment affiliation of all other witnesses that Protestant expects to call in this proceeding and, for each, provide a synopsis of the content of testimony to be presented.

As of the date hereof, no other witnesses are contemplated to be called. Should this change, we will advise.

- 4. State how long each witness named in answers 2 and 3 above has been employed by his or her company, how long each witness has held his or her present position, and the duties and responsibilities of that position.
- R. H. Davis, President, has been employed since the business was started forty-two (42) years ago. As the founder of the company, he has been the chief operating officer for 42 years.

- 5. State the following with regard to Protestant and each affiliated, parent or subsidiary corporation:

 (a) Names and titles of all officers;

 President R. H. Davis
 Vice-President I. C. Davis
 - Vice-President J. C. Davis
 Treasurer M. C. Davis
 Secretary A. J. Burke
 - (b) Names of all directors:

R. H. Davis J. C. Davis M. C. Davis A. J. Burke

Names of all stockholders:

R. H. Davis and/or M. C. Davis of Drexel Hill, PA - 5 shares
J. C. Davis of Drexel Hill, PA - 1 share
R. H. Davis, Jr. of Springfield, PA - 1 share
Treasurer Stock - 3 shares

- 6. With regard to vehicular equipment:
 - (a) List the type of equipment and number of each type that Protestant owns:

See Attachment 6(a).

(b) List the type of equipment and number of each type of equipment that Protestant leases and furnish a copy of each variation of lease agreement covering such equipment.

See Attachment 6(a) for equipment. None of this equipment is leased.

- (c) With respect to each unit of power equipment identified in response to 6(a) and (b), supply the following information:
 - (i) Model year and make;
 - (ii) In-service date with Protestant;
 - (iii) Terminal where unit is stationed.

See Exhibit 6(a).

The equipment is based at Darby terminal.

(d) With respect to each unit of trailer equipment identified in response to 6(a) and (b), supply the following information: (i) Model year and make: (ii) In-service date with Protestant; (iii) Terminal where unit is stationed; (iv) DOT model number; (v) Capacity; (vi) Number of compartments. See Attachment 6(a). 7. Identify by geographical address each terminal facility operated by Protestant in Pennsylvania, and with respect to each terminal, furnish Darby, PA. or describe: (a) acreage; 2½ acres. (b) structures and facilities; 3-bay shop and one office. (c) personnel; 21 drivers, 5 shop employees, 9 office personnel. (d) equipment available for cleaning of tank trailers. A complete, approved cleaning facility exists at the Darby Terminal and this equipment cleaning facility has been licensed and approved by EPA, DER. Delcora has given Oil Tank Lines, Inc. a permit to treat its own waste water and discharge it into the sewage system. 8. Indicate the number of employees employed by Protestant as of Sept. 30, 1988, divided into category of employment (i.e., drivers, maintenance, office, etc.) See 7(c) above. 9. Indicate, for each category of employee listed in response to Interrogatory 8 above, how many are full-time employees and how many parttime. As part of your response describe the basis upon which you distinguish full-time and part-time employees. The driver-employees listed above are full-time though there may be an occasional need for part-time employees. Indicate the number of independent contractors or other non-employees who work for Protestant on a regular basis (i.e., an average of 2 or more days per week), and the nature of their job(s). None. - 3 -

11. Describe the procedures utilized by Protestant in hiring and training drivers - both full and part-time employee drivers and independent contract drivers.

A full training program exists for full-time driver employees consisting of a check of safety records, familiarity with DOT safety regulations and rules of the road; familiarity with the products to be transported and with the equipment used in transporting it. Safety records are checked and generally the program concludes with review of company rules and regulations and, if necessary, a driver-training period.

12. Describe in detail Protestant's training program relative to hazardous materials transportation.

Where hazardous materials are concerned, review of applicable regulations is stressed and methods of handling are also covered.

- 13. For calendar year 1987, identify the number of shipments handled and revenue derived therefrom by Protestant with respect to shipments:
 - (a) having a Pennsylvania origin and an out-of-state destination;

 Records are not kept in that particular fashion,
 though an effort will be made to supply it by the
 date of the hearing.
 - (b) having a Pennsylvania destination and an out-of-state origin;

 See answer to 13(a).
 - (c) having both a Pennsylvania origin and a Pennsylvania destination; See answer to 13(a).
- 14. Provide the same information requested in Interrogatory 13 for the period January 1 to June 20, 1988.

See answer to 13(a), (b) and (c).

15. Provide copies of the Balance Sheet of Protestant as of (a) Dec. 31, 1986,(b) Dec. 31, 1987 and (c) June 30, 1988.

See Attachment 15 for 1986 and 1987. As to June 30 statement, currently not available. An effort will be made to produce it by hearing date.

16. Provide copies of the Income Statement of Protestant for the periods ending (a) December 31, 1986, (b) December 31, 1987 and (c) June 30, 1988.

See Attachment 16 for 1986 and 1987. As to June 30 statement, currently not available. An effort will be made to produce it by hearing date.

17. Since January 1, 1986, has Protestant received any complaints, warnings, Notices of Claim or citations from the Pennsylvania Public Utility Commission, the Pennsylvania Department of Environmental Resources, the United States Environmental Protection Agency, the United States Department of Transportation, the Federal Bureau of Investigation, or any other governmental agencies of the Commonwealth of Pennsylvania or of the state (other than Pennsylvania), in or through which Protestant's vehicles operated the most miles during 1986 and 1987, in connection with alleged violations involving or affecting transportation. (a) Date of alleged violation. Origin(s) and destination(s) of service being rendered or (b) location of violation. (c) Commodity or commodities being transported, or nature of service being rendered. (b) Type of vehicle utilized, if any. (e) Nature of the incident or problem which formed the basis for the complaint, warning, Notice of Claim, etc. In 42 years Oil Tank Lines, Inc. has never received complaints, warnings or citations from the ICC or PA PUC. The same applies to DER, EPA, DOT, FBI or any other government agencies, including the Coast Guard. 18. For each instance identified in response to Interrogatory 14, identify and produce all document(s) which pertain(s) to the incident including all document(s) issued by any of the agencies listed in said Interrogatory. See answer to No. 17. Were there any instances during 1986, 1987 and 1988 (through Sept. 30) in which protestant transported traffic between points in Pennsylvania, in which the moves were subject to the jurisdiction of the Pennsylvania Public Utility Commission, but were not authorized by certificates of public convenience issued to Protestant by the Pennsylvania Public Utility Commission? Oil Tank Lines, Inc. does not conduct unauthorized operations. 20. For each instance identified in answer to Interrogatory 19 herein, identify and produce all documents which pertain to the service performed. Not Applicable. -5-

OIL TANK LINES, INC. - EQUIPMENT LIST

Unit No.	Manufacturer	Year	Desci	ription						
				TRACTOR	<u> </u>					
531	Ford	1983	Twin	Screw,	Diesel,	A/C,	Convent	ional,	Product	Pum
532	Ford	1983	•	π					н	n
535	Ford	1984	•	P	•	•	•		#	н
536	Ford	1984	-	н		•	*			н
538	Ford	1984	-	41	•	•	•		+	41
539	Ford	1985		•			₩.		•	н
540	Ford	1985	•	•	-	•			*	*
541	Ford	1984		#	. *	Ħ	Ħ		**	н
542	Ford	1986	•	. ,	W	*			•	67
543	Ford	1986	*	67		•			n	**
544	International	1986	*	pt.	M	Ħ			81	н
545	International	1986		n	**		**		**	••
546	Ford	987	M	Ħ	n	M	H		11	#
547	Freightliner	1988	. *	0	81		**		Ħ	"
		SERVI	E VEH	ICLES A	ND AUTON	10BILE	<u>s</u>			
20	Ford	1985	Ford	Utilit	y, Diese	el, To	w and P	low Ri	gged	
40	Ford	1987	21T,	Mobil	Complete	Road	Shop,	Van		
-	B enz	1980	Dies	el Seda	in Used S	afety	Road Ci	heckin	g	
-	Jaguar	1987	Dies	el Seda	in for Sa	ales D	irector			
				TRAILE	<u>ers</u>					
603	Fruehauf	1979	7600	, Tande	em, Insui	1., Al	um Tank	- 1 c	ompartme	n t
614	Lubbock	1980		•	•			- *	n	
615	Lubbock	1980	•	*	•			- 3 c	ompartmen	nt
616	Lubbock	1980		**			н и	- 1 c	ompartme	nt
617	Lubbock	1980	=	**	•		н н	- "	**	
621	Lubbock	1980	**			•	н н	- 3 c	ompartme	nt
622	Lubbock .	1980	•	n	*		# i.	- "	11	•
625	Lubbock	1980	•	**	*		н . н	- 1 c	ompartme	nt
626	Fruehauf	1983	н	**			H H	- ."	**	
627	Fruehauf	1986	*	н		5	s/s "	- "	1 f	
628	Fruehauf	1986	*	•				- *	. и	
629	Polar	1986	*	**			M M	- "	4 1	
630	Fruehauf	1987	**	н	**		н н	- 3 c	ompartme	nt
631	Fruehauf	1987		н	-			- "	44	
632	Fruehauf	1987	*	Ħ	*		m *m	- 1 c	ompartme	nt

OIL TANK LINES, INC.

FINANCIAL STATEMENTS AND SUPPLEMENTAL INFORMATION

YEARS ENDED DECEMBER 31, 1987 AND 1986

OIL TANK LINES. INC. YEARS ENDED DECEMBER 31. 1987 AND 1986

Contents

Exhibit	Page
Accountants' Review Report	1
Financial Statements	
Balance Sheets	2
Statements of Income and Retained Earnings	3
Statements of Changes in Financial Position	4
Notes to Financial Statements	5-8
Supplemental Information	
Schedules of Direct and Administrative Expenses	9

Officers and Directors Oil Tank Lines, Inc.

We have reviewed the accompanying balance sheets of OIL TANK LINES, INC. as of December 31, 1987 and 1986, and the related statements of income and retained earnings and changes in financial position for the years then ended, in accordance with standards established by the American Institute of Certified Public Accountants. All information included in these financial statements is the representation of the management of OIL TANK LINES, INC.

A review consists principally of inquiries of Company personnel and analytical procedures applied to financial data. It is substantially less in scope than an examination in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, with the exception of the matter described in the following paragraph, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with generally accepted accounting principles.

As disclosed in Note 2 to the financial statements, generally accepted accounting principles require that I.C.C. rights be stated at cost. Management has informed us that the Company has stated its I.C.C. rights at appraised value and that if generally accepted accounting principles had been followed, the I.C.C. rights and shareholders' equity would have decreased by \$149,400.

The supplemental information, contained on page 9, accompanying the financial statements, is presented only for supplementary analysis purposes and has been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements. We are not aware of any material modifications that should be made to such data.

Shot Melle & Sheamen P.C.
Certified Fublic Accountants

January 7, 1988

OIL TANK LINES, INC. BALANCE SHEETS DECEMBER 31, 1987 AND 1986 (SEE ACCOUNTANTS' REVIEW REPORT)

ASSETS

•

LIABILITIES AND SHAREHOLDERS' EQUITY

	1987	1986		1987	1986
Current assets			Current liabilities		
Cash	\$ 12,464	\$ 6,450	Note payable, bank (Note 3)	\$ 160,000	\$ 130,00
Receivables			Current portion of long-term debt		
Trade (Notes 3 and 4)	96,180	80,585	(Note 4)	167,406	134,38
Other	30,704	-	Due to officers	60,000	5,39
Inventory (Notes 3 and 4)	142,245	146,435	Accounts payable	32,504	12,64
Prepaid expenses	<u>76,663</u>	35,277	Accrued payrol1	4,836	5.51
			Payroll taxes payable	22,106	22,54
	<u>358,256</u>	268,747	• •		
				446,852	310,45
Revenue producing assets (Notes 3 and 4)			Long-term debt, net of current portion		
Transportation equipment	1,809,736	1,599,631	(Note 4)	507,617	537,54
Less accumulated depreciation	955,033	779,945			
	854,703	819,686	Deferred income taxes payable	15,354	13,05
Equipment (Notes 3 and 4)			•		
Transportation equipment	38.640	51,659	Commitments (Note 7)		
Office and shop equipment	167,476	152,153			
	206,116	203,812			
Less accumulated depreciation	120, 197	106,896	Shareholders' equity		
			Common stock		
	<u> </u>	96,916	\$100 par value		
			Authorized and issued - 10 shares	1,000	1,0
Other sssets			Appraisal surplus (Note 2)	149.400	149,4
I.C.C. and P.U.C. rights, net of accum-			Retained earnings	$\frac{371,505}{521,905}$	97.1
ulated amortization of \$23,870, 1987	4.4.4	440 400	1 A ala of a	321,303	97,1
and 1986 (Note 2)	149,400	149,400	Less 3 shares of treasury stock,	(42 500)	(22.5
Deposit	950	950	at cost	(42,500)	(22,5
	150,350	150, 350		479,405	474,6
• •	\$1,449,228	\$1,335,699		\$1,449,228	\$1,335,6

See notes to financial statements.

OIL TANK LINES, INC. STATEMENTS OF INCOME AND RETAINED EARNINGS YEARS ENDED DECEMBER 31, 1987 AND 1986 (SEE ACCOUNTANTS' REVIEW REPORT)

•	1987	1986
Net sales	\$1,282,966	\$1,170,066
Cost of operations		
Inventory, beginning (net of items capitalized)	146,435	102,925
Direct expenses	625.475	649,595
Depreciation on revenue producing assets	179.888	140.022
•	951,798 142,245	892,542
Less inventory, ending	142,243	<u>146.435</u>
	809,553	746,107
Income from operations	473,413	423,959
Administrative expenses		
Interest	78,948	72,962
Other	369,412	348,507
	448,360	421,469
Income before gain on sale of transportation		•
equipment	25,053	2,490
oqp		•
Gain on sale of transportation equipment	2.000	9,000
Income before income taxes and the cumulative		
effect of change in accounting principle	27,053	11,490
creet or change in decounting printing		
Income taxes (Note 5)	2,300	1,092
Income before the cumulative effect of	2/ 752	10 200
change in accounting principle	24,753	10,398
Cumulative effect on prior years (to December 31,		
1985) of changing to a different depreciation		450 055
method (Note 6)		153,255
Net income	24,753	163.653
Retained earnings, beginning	346.752	183.099
Retained earnings, ending	\$ 371,505	\$ 346,752

See notes to financial statements.

OIL TANK LINES. INC. STATEMENTS OF CHANGES IN FINANCIAL POSITION YEARS ENDED DECEMBER 31, 1987 AND 1986 (SEE ACCOUNTANTS' REVIEW REPORT)

	1987	1986
Sources of working capital Income before the cumulative effect of change in accounting principle From operations	\$ 24,753	\$ 10,398
Add (deduct) items not requiring outlay of working capital Depreciation Gain on sale of transportation equipment Increase in deferred income taxes payable	200,283 (2,000) 2,300	159,962 (9,000) 1,092
Working capital provided by operations	225,336	162,452
Additions to long-term debt Proceeds from sale of transportation equipment	155,000 3,125	260,000 9,000
	383,461	431,452
Uses of working capital Purchase of equipment Reduction of long-term debt Increase in deposit Purchase of treasury stock	225,428 184,926 - 20,000	374,894 135,707 600
	430,354	511,201
Decrease in working capital	(\$ 46,893)	(\$ 79.749)
Changes in elements of working capital Increase (decrease) in current assets Cash	\$ 6.014	(\$ 2,391)
Receivables Trade Officers and employees Other	15,595 - 30,704	26,245 (25,282)
Inventory Prepaid expenses	(4,190) 41,386 89,509	(13,990) <u>917</u> (14,501)
Increase (decrease) in current liabilities		20,000
Loans payable, bank Current portion of long-term debt Due to officers Accounts payable	30,000 33,020 54,633 19,864	29,386 5,367 5,432
Accrued payroll Payroll taxes payable	(676) (439) _136,402	1,373 3,690 65,248
Decrease in working capital	(\$ 46,893)	(\$ 79,749)

See notes to financial statements.

Note 1 Summary of Significant Accounting Policies

Reclassification

Certain amounts in the 1986 financial statements have been restated to conform with classifications adopted in 1987.

Inventory

Inventory is stated at the lower of cost or market, with cost being determined principally using the first-in, first-out method.

Revenue Producing Assets and Depreciation

Revenue producing assets are stated at cost. Depreciation is provided by the use of the straight-line method over the estimated useful lives of the assets.

Equipment and Depreciation

Equipment is stated at cost. Depreciation is provided by the use of the straight-line and accelerated methods over the estimated useful lives of the assets.

Investment Tax Credits

Investment tax credits are accounted for on the "flow-through" method, as a reduction of income tax expense in the years they are available for use.

Deferred Income Taxes

Deferred income taxes result from timing differences in recognizing depreciation on transportation equipment by using the straight-line method for financial reporting purposes and the accelerated method for tax purposes.

Note 2 I.C.C. and P.U.C. Rights

Management has recorded \$149,400, representing additional fair market value of I.C.C. and P.U.C. rights as determined by an independent appraisal.

Note 2 I.C.C. and P.U.C. Rights (Continued)

The Company amortized the original cost of the I.C.C. and P.U.C. rights of \$23,870 over sixty months commencing in 1980, in accordance with Internal Revenue and I.C.C. and P.U.C. regulations regarding the regulation of these rights.

Note 3 Note Payable, Bank

The Company has available a \$200,000 bank line of credit, with interest on outstanding borrowings at the bank's prime rate, payable on demand, collateralized by equipment, inventory, receivables and the personal guarantees of the Company's officers. As of December 31, 1987 and 1986, the outstanding borrowings against this line of credit were \$160,000 and \$130,000, respectively.

Note 4 Long-Term Debt

	Interest Rate	Monthly Principal Payment	1987	1986	Maturity
Installment notes					
payable	Prime plus				
• •	3/4%	\$11,367	\$535,523	\$671.929	1991
	Prime plus				
	3/4%	1,250	67,500	-	1992
	Prime plus				
	3/4%	1,333	_72,000		1992
			675,023	671;929	
Less current portion			167,406	134.386	•
			\$507,617	\$537,543	

The above loans are collateralized by equipment, inventory, receivables and personal guarantees of the Company's officers.

Note 4 Long-Term Debt (Continued)

Annual maturities on long-term debt are as follows:

Years Ending December 31,	Amount
1988	\$167,406
19 89	167,406
1990	167,406
1991	157,304
1992	15,501
	\$675,023

Note 5 Income Taxes

The Company has unused investment tax credits of approximately \$46,000 for financial reporting purposes and \$68,000 for income tax purposes, the majority of which expires in 1999, to offset future income tax liabilities.

Note 6 Change In Depreciation Method For Transportation Equipment

Depreciation of transportation equipment has been computed by the straight-line method over seven years in 1986. Depreciation of transportation equipment in prior years, beginning in 1983 was computed by the accelerated method over five years. The new method of depreciation was adopted to recognize, both the increased longevity of the equipment as well as the Company's client base changing to more localized deliveries from long haul deliveries, and has been applied retroactively to equipment acquisitions of prior years. The effect of the change, assuming that the accounting change had been applied retroactively to each year affected, would have been to increase income by approximately \$129,000 in 1986. The adjustment of \$153,255 (after reduction for deferred income taxes of \$11,962) for periods through December 31, 1985, to apply the new method is included in income during 1986.

Note 7 Related Party Transaction

The Company leases its facility under a lease which expires December 31, 2002 from a shareholder.

In addition, the Company has the option to purchase the property at the fair market value at the end of the lease term.

Minimum lease commitment under the noncancellable operating lease is as follows:

Years Ending December 31,	Amount
1988	\$ 90.000
1989	90.000
1990	90,000
1991	90,000
1992-1996	450,000
1997-2001	378,000
2002	18,000
	\$1,206,000

Rent expense for the years ended December 31, 1987 and 1986 was \$90,000 and \$81,250, respectively.

DOCKER ED

OPERATING AUTHORITY
OF
MARSHALL SERVICE, INC.

RECEIVED

FEB 1 0 1989

NO. A-00101153

To transport, as a Class D carrier, gasoline and fuel of CRECRETARM'S, OFFICE
Public Utility Commission
in tank vehicles, from the facilities of Mobil Oil Corporation in the
borough of Malvern and the township of East Whiteland, Chester County,
to points within an airline distance of thirty-five (35) statute miles
of the limits of the borough of Malvern.

No. A-00101153, FOLDER 1, Am-A

To transport, as a Class D carrier, lubricating oil, methanol, glycol and antifreeze, in bulk, in tank vehicles from the facilities of Sun Oil Company, located in the borough of Marcus Hook, Delaware County, to the facilities of Pioneer Oil Company, Inc.; Pennsylvania Petroleum Products Company, Inc.; Sovereign Oil Company, Inc., all located in the city and county of Philadelphia; Oil Distributors of Philadelphia, Inc., located in the borough of West Conshohocken, Montgomery County; Dryden Oil Company of Pennsylvania, Inc., located in the township of Warminster, Bucks County; and L & M Construction Chemicals, Inc., located in the township of Falsington, Bucks County.

To transport, as a Class D carrier, lubricating oil, methanol, glycol and antifreeze in bulk, in tank vehicles, from the city and county of Philadelphia, to the facilities of Pioneer Oil Company, Inc., located in the city and county of Philadelphia; and Dryden Oil Company, Inc., located in the township of Warminster, Bucks County.



"(Concluded on next page)

OPERATING AUTHORITY OF MARSHALL SERVICE, INC. (Concluded)

NO. A-00101153, FOLDER 1, Am-C

To transport, as Class D carrier, Petroleum Products, in bulk, in tank vehicles, between points in the City and County of Philadelphia, and within an airline distance of thrity-five (35) statute miles of the limits thereof;

with the right immediately above subject to the two following conditions:

- (1) That no right, power or privelege is granted to transport gasoline, jet fuel, kerosene, asphalt, and Nos. 2,4,5 and 6 fuel oils (except No. 6 fuel oil for Haab Oil Company and Sun Refining & Marketing Company).
- (2) That no right, power or privilege is granted to transport transformer oil, napthas, specialty oils, and lubricating oil for Sun Refining and Marketing Company.

NO. A-00101153, FOLDER 1, Am-D

To transport, as a Class D carrier, property, excluding household goods in use, between points in the city and county of Philadelphia.

Subject to the following conditions:

- (A) That no right, power or privilege is granted to transport safes, pianos, heavy machinery and materials requiring rigging, skidding, or special handling.
- (B) That no right, power or privilege is granted to transport iron and steel articles.
- (C) That no right, power or privilege is granted to transport heavy machinery and metal property requiring special rigging.



MARSHALL SERVICE, INC.

TRANSPORTATION OF PETROLEUM PRODUCTS
PEARL STREET
NEWFIELD, NEW JERSEY 08344

A00108188 Philly 20188 Philly 20188 PHONE: 692-9200 697-2800

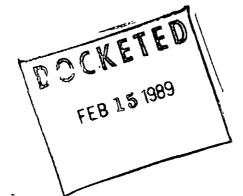
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FEB 1 0 1989

SECRETARY'S OFFICE Public Utility Commission

LIST OF TRACTORS 2/16/88

CO. #	YR/MAKE .	Serial #	N.J. License #
36	77 Mack	R685ST 65206	XUH 32P
63	85 Mack	1M2ARO6Y9FM 007579	XG 81YC
64	86 Mack	1M2N179YOGA 004554	XJ 70VZ
65	86 Mack	1M2N179Y2GA 004555	xJ 69 V Z
66	86 Mack	1M2N179Y4GA 004556	XJ 92VZ
67	86 Mack	1M2N179Y6GA 004557	xm 67GT
68	86 Mack	1M2N179Y8GA 004558	XJ 59 V Z
71	86 Mack	1M2N179YXGA 004558	SL 45LE
72	86 Mack	1M2N179Y6GA 004560	XE 81 XJ
73	86 Mack	1M2N179Y8GA 004561	XJ 11WA
74	86 Mack	-1M2N179YXGA 004562	XJ 10WA
75	87 Mack	1M2N179Y2HA 008784	XH 14BW
76	87 Mack	1M2N179Y4HA 008785	XM 26VK
77	87 Mack	1M2N179Y6HA 008786	XM 97VH
78	87 Mack	1M2N179Y8HA 008787	XG 80YC
79	87 Mack	1M2N179YXHA 008788	XM 24VK









MARSHALL SERVICE, INC.

TRANSPORTATION OF PETROLEUM PRODUCTS PEARL STREET . NEWFIELD, NEW JERSEY 08344

LIST OF	TRAILERS 2/16/88			GALLON
CO #	YEAR/MAKE	SERIAL #	N.J. LICNESE #	CAPACITY
T-11	69 Pennco	2116702	449 TTT	7350
T-16	69 Pennco	2116705	450 TTT	7350
T-20	69 Pennco	2116706	847 TSL	7350
T-25	69 Pennco	2116707	451 TTT	7350
T-26	75 Trailmobile	м 40187	736 TAT	8500
T-31	77 Polar	3236	452 TTT	6500
T-34	60 Fruehauf	O M 18566	453 TTT	7000
T-35	61 Fruehauf	OMB 136701	454 TIT	7 005
T-36	61 Fruehauf	OMB 136702	455 TTT	7020
T-37	61 Trailmobile	5-06909	456 TTT	7000
T-38	61 Trailmobile	5-06910	457 TTT	7000
T-39	65 Trailmobile	B 50200 ·	458 TTT	6500
T-40	65 Trailmobile	B 50201	459 TTT	6500
T-41	65 Trailmobile	B 50412	460 TTT	6500
T-42	65 Trailmobile	B 50413	461 TIT	6500
T-43	66 Trailmobile	T4DFC50184	462 TIT	6000
T-44	66 Trailmobile	T4DFC50185	463 TTT	6000
T-45	66 Trailmobile	4DCFD50298	464 TTT	6000
T-46	66 Trailmobile	4DCFD50299	465 TTT	6000
T-47	67 Trailmobile	F11T4DGFC 40377	466 TTT	6000
T-48	79 Trailmobile	T40879	371 TMX	7950
T-50	71 Fruehauf	UNM 400101	467 TTT	7500
T-51	64 Fruehauf	UND 144304	468 TTT	8600
T-52	64 Fruehauf	UND 148701	469 TTT	8600
T-54	70 Fruehauf	UTIM 374216	470 TTT	8600
T- 55	80 Polar	A1 5138	549 TGA	7000
T-56	R1 Brenner	10BFR6211BF005538	333 TFB	6880
T-57	81 Brenner	10BFR6213BF005539	371 TFB	6880
T-58	84 Brenner	10BFR6218EF007176	726 TRK	6700
T-59	84 Brenner	10BFR621XEF007177	727 TRK	6700
T-61	77 Folar	3385	278 TMS	8240
т-62	77 Polar	3293	471. TTT	8240
T-63	71 Fennco	2117356	729 TXJ	7350
T-64	63 Fruehauf	A 14870 4	т 577 СҮ	8850

Manshall H3 20108185 Philly Ohlos Do

	/D A \	(DA)				
D. (DE	(PA)	(PA)	oose.	OD TOW	QUANTITY	
DATE	ORIGIN	DESTINATION	COMMO	ODITY	(In Gallo	ons)
716100			73 . 1	n 1	(600	
7/6/88	Marcus Hook	Warminster	Petroleum	Product	6869	
7/14/88	Marcus Hook	Warminster	11		6660	RECEIVED
7/.15/88	Marcus Hook	Warminster	**		6321	ME OLIVED
7/15/88	Marcus Hook	Warminster	11	11	6567	
7/26/88	Marcus Hook	Warminster	'' H	11	6838	FEB 1 0 1989
7/27/88	Marcus Hook	Warminster			6829	
7/27/88	Marcus Hook	Warminster	"	11	6566 s	ECRETARY'S OFFICE
7/27/88	Marcus Hook	Warminster	"	**	681.67 120h	Plic Utility Commission
7/28/88	Marcus Hook	Warminster	t1	11		inc othery commissing
7/29/88	Marcus Hook	Warminster	11	11	.6330	
				11		
8/16/88	Marcus Hook	Warminster	11		7037	
8/18/88	Marcus Hook	Warminster	**	11	6740	
8/18/88	Marcus Hook	Warminster	11	! !	6602	
8/19/88	Marcus Hook	Warminster	11		6756	The state of the s
8/23/88	Marcus Hook	Warminster	11	11	6784	r l
8/24/88	Marcus Hook	Warminster	11	n,	7075	
8/31/88	Marcus Hook	Warminster	"	['] tt	6688	25 05
9/2/88	Marcus Hook	Warminster	11	11	6577	
9/2/88	Philadelphia	Warminster	***	11	7000	
9/7/88	Marcus Hook	Warminster	11	**	6000	
9/7/88	Marcus Hook	Warminster	11	**	6769	
9/8/88	Marcus Hook	Warminster	11	T1	6629	
9/14/88	Marcus Hook	Warminster	F1	**	7069	
9/15/88	Marcus Hook	Warminster	H	11	6680	Verify 1
9/16/88	Marcus Hook	Warminster	11	ti	6842	
9/20/88	Marcus Hook	Warminster	11	ff	6930	
9/21/88	Marcus Hook	Warminster	11	**	6851	3 Ani
10/10/88	Marcus Hook	Warminster	11	11	6552	
10/12/88	Marcus Hook	Warminster	11	**	6538	اللا
10/12/88	Marcus Hook	Warminster	11	11	6599	68
10/13/88	Marcus Hook	Warminster	11	11	6833	1, 86
10/13/88	Marcus Hook	Warminster	II.	**	6821	11.7 00
10/25/88	Marcus Hook	Warminster	11	11	6997	: : 2
10/25/88	Marcus Hook	Warminster	*1	".	6679	:; 7
10/26/88	Marcus Hook	Warminster	11	731	7173) HE
10/27/88	Marcus Hook	Warminster	11	11	6792) in
10/27/88	Philadelphia	Warminster	11	11	7000	3
,	•					
11/1/88	Marcus Hook	Warminster	n	HI.	6666	
11/1/88	Marcus Hook	Warminster	11	**	6976	
11/2/88	Marcus Hook	Warminster	11	11	6876	
11/3/88	Marcus Hook	Warminster	11	11	6721	
11/15/88	Marcus Hook	Warminster	tt.	**	6521	
11/16/88	Marcus Hook	Warminster	11	11	3709	
11/17/88	Marcus Hook	Warminster	**	ri .	6641	
11/22/88	Marcus Hook	Warminster	**	11	6503	

		(PA)	(PA)			QUANTITY
	DATE	ORIGIN	DESTINATION	COMMO	DDITY	(In Gallons)
	11/28/88	Marcus Hook	Warminster	Petroleum	Product	6703
	11/29/88	Marcus Hook	Warminster	11	Ħ	6955
	11/30/88	Marcus Hook	Warminster	11	**	6899
	12/1/88	Marcus Hook	Warminster	**	n	6987
	12/7/88	Marcus Hook	Warminster	11	11	6304
	12/8/88	Marcus Hook	Warminster	11	rr .	6809
	12/9/88	Marcus Hook	Warminster	11	11	6659
	8/18/88	Marcus Hook	Philadelphia	•	***	5992
	8/18/88	Marcus Hook	Philadelphia	11	-11	6292
	10/4/88	Marcus Hook	Philadelphia	***	11	6137
	7/5/88	Marcus Hook	Philadelphia	"	**	6000
	7/20/88	Marcus Hook	Hiladelphia Philadelphia	11	11	6299
		narcus noon	**************************************			
	8/8/88	Marcus Hook	Philadelphia	**	*1	6000
	9/26/88	Marcus Hook	Philadelphia	**	14	6027
	11/10/88	Marcus Hook	Philadelphia	rr	71	3515
	9/9/88	Philadelphia	Philadelphia	11	tt	48670
	9/9/88	Philadelphia	Philadelphia	11	11	52620
	9/9/88	Philadelphia	Philadelphia	н	11	54660
	9/16/88	Philadelphia	Philadelphia	11	11	45500
	9/16/88	Philadelphia	Philadelphia	11	11	47600
	9/16/88	Philadelphia	Philadelphia	11	**	48930
	9/16/88		Philadelphia	11	**	44180
	9/23/88	•	Philadelphia	**	H	46080
	9/23/88	_	Philadelphia	Н	11	47960
	9/23/88		Philadelphia	11	**	44120
	9/23/88	Philadelphia	Philadelphia	11	**	48980
	11/3/88	Philadelphia	Philadelphia	11	11	47980
	11/3/88	Philadelphia	Philadelphia	***	7 11 +	47620
	11/4/88	Philadelphia	Philadelphia	11	11	49360
	11/4/88	Philadelphia	Philadelphia	***	11	50920
	11/4/88	Philadelphia	Philadelphia	11	11	50240
	11/3/88	Philadelphia	Philadelphia	II	**	49540
	11/3/88	Philadelphia	Philadelphia	**	**	40540
	11/4/88	Philadelphia	Philadelphia	"	H	34660
_	7/1/88	Marcus Hook	Warminster	n	**	6789
	7/6/88	Marcus Hook	Warminster	***	11	6402
	7/7/88	Marcus Hook	Warminster	11	11	5866
	7/8/88	Marcus Hook	Warminster	**	11	6417
	7/11/88	H iladelphia	Warminster	11	11	6800

Dim	(PA)	(PA)	COM	IOD TESS	QUANTITY
DATE	ORIGIN	DESTINATION	COM	YTIGON	(In Gallons)
7/12/88	Marcus Hook	Warminster	Petroleum	Product	6456
7/14/88	Marcus Hook	Warminster	11	11	6370
7/14/88	Marcus Hook	Warminster	et .	11	6471
7/14/88	Philadelphia	Warminster	91	*1	6742
7/15/88	Marcus Hook	Warminster	11	11	6528
7/15/88	Marcus Hook	Warminster	11	**	6535
7/19/88	Marcus Hook	Warminster	**	**	6733
7/20/88	Philadelphia	Warminster	11	**	6500
7/20/88	Marcus Hook	Warminster	11	11	6581
7/21/88	Marcus Hook	Warminster	ti	**	6517
7/22/88	Marcus Hook	Warminster	**	11	6514
7/22/88	Philadelphia	Warminster	11	Ħ	6800
7/25/88	Marcus Hook	Warminster	11	f1	6493
7/26/88	Philadelphia	Warminster	ti	11	6500
7/27/88	Marcus Hook	Warminster	**	11	6859
7/27/88	Philadelphia	Warminster	11	11	7000
7/28/88	Philadelphia	Warminster	11	**	6000
7/28/88	Marcus Hook	Warminster	11	11	6522
7/29/88	Marcus Hook	Warminster	11	**	6556
., 2,, 00		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
8/1/88	Philadelphia	Warminster	11	11	6000
8/1/88	Marcus Hook	Warminster	11	11	6509
8/2/88	Marcus Hook	Warminster	71	tt	6536
8/2/88	Philadelphia	Warminster	11	11	6500
8/3/88	Marcus Hook	Warminster	11	11	6616
8/4/88	Marcus Hook	Warminster	11	11	6586
8/4/88	Philadelphia	Warminster	**	11	7100
8/5/88	Marcus Hook	Warminster	11	11	6366
8/5/88	Marcus Hook	Warminster	11	11	6673
8/5/88	Marcus Hook	Warminster	11	**	6441
8/8/88	Marcus Hook	Warminster	11	11	6549
8/9/88	Marcus Hook	Warminster	tt	11	6539
8/9/88	Philadelphia	Warminster	11	11	6720
8/10/88	Marcus Hook	Warminster	TT.	11	6472
8/10/88	Philadelphia	Warminster	11	**	6801
8/11/88	Marcus Hook	Warminster	II .	11	6729
8/12/88	Marcus Hook	Warminster	11	**	6622
8/12/88	Marcus Hook	Warminster	***	11 -	6729
8/11/88	Philadelphia	Warminster	ti	11	6502
8/16/88	Marcus Hook	Warminster	Ħ	tt	6526
8/16/88	Marcus Hook	Warminster	Ħ	11	6529
8/17/88	Philadelphia	Warminster	11	11	7000
8/17/88	Marcus Hook	Warminster	11	17	6526
8/18/88	Marcus Hook	Warminster	11	**	6545
8/18/88	Philadelphia	Warminster	n	11	6801
8/19/88	Marcus Hook	Warminster	**	11	6468
8/19/88	Philadelphia	Warminster	11	11	6800
8/22/88	Marcus Hook	Warminster	11	11	6532
8/22/88	Philadelphia	Warminster	*11	n	6799
8/23/88	Marcus Hook	Warminster	11	н	6729
8/23/88	Marcus Hook	Warminster	11	11	6526
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D.1000	(PA)	(PA)	anna	N T msz	QUANTITY
DATE	ORIGIN	DESTINATION	COMMOI	DITY	(In Gallons)
8/24/88	Rhiladelphia	Warminster	Petroleum	Product	6800
8/24/88	Marcus Hook	Warminster	tt.	п	6521
8/25/88	Marcus Hook	Warminster	ti	11	6830
8/26/88	Marcus Hook	Warminster	н	tt	6529
8/30/88		Warminster	**	11	7250
8/30/88	Marcus Hook	Warminster	11	11	6514
8/31/88	Marcus Hook	Warminster	11	11	6711
9/7/88	Marcus Hook	Warminster	n	11	6539
9/8/88	Marcus Hook	Warminster	11	11	6512
9/9/88	Marcus Hook	Warminster	11	11	6296
	Marcus Hook	Warminster	11	11	6497
9/12/88			11	11	6000
9/12/88	Marcus Hook		11	11	6534
9/12/88	Marcus Hook	Warminster	11	**	
9/13/88	Miladelphia	Warminster	11	H	6800
9/14/88	Marcus Hook	Warminster	11	**	6497
9/14/88	Marcus Hook	Warminster	11	**	6269
9/15/88	Marcus Hook	Warminster	11	"	6994
9/15/88	Philadelphia	Warminster		**	47640
9/15/88	Philadelphia		11		7500
9/16/88	Marcus Hook	Warminster	11	11	6470
9/16/88	Marcus Hook	Warminster	*1	11	6613
9/19/88	Marcus Hook	Warminster	***	"	6380
9/19/88	Marcus Hook	Warminster	11	**	6464
9/20/88	Marcus Hook	Warminster	11	**	6528
9/21/88	Marcus Hook	Warminster	11	**	6489
9/21/88	Philadelphia	Warminster	**	11	6800
9/22/88	Marcus Hook	Warminster	11	11	7068
9/23/88	Marcus Hook	Warminster	11	11	6453
9/23/88	Philadelphia	Warminster	11	11	6000
9/30/88	Marcus Hook	Warminster	11	11	6490
9/26/88	Marcus Hook	Warminster	**	TT .	6528
9/26/88	Marcus Hook	Warminster	11	11	6364
9/27/88	Marcus Hook	Warminster	11	**	6507
9/28/88	Marcus Hook	Warminster	11	**	6560
9/29/88	Marcus Hook	Warminster	11	11	651.6
9/29/88	Marcus Hook	Warminster .	11		6484
9/29/88	Philadelphia	Warminster	11	11	47900
9/29/88	Marcus Hook	Warminster	11	11	6531
10/3/88	Marcus Hook	Warminster	tt	11	6498
10/4/88	Marcus Hook	Warminster	11	11	6753
10/5/88	Marcus Hook	Warminster	11	11	6506
10/5/88	Marcus Hook	Warminster	11	11	6506
10/6/88	Marcus Hook	Warminster	11	H	6523
10/7/88	Marcus Hook	Warminster	11	11	6517
10/10/88	Marcus Hook	Warminster	11		6627
10/13/88	Marcus Hook	Warminster	n	11	6522
10/13/88	Marcus Hook	Warminster	н	n	6700
10/13/88	Marcus Hook	Warminster	11	11	6434
		MUTHINET		11	6517

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DATE	(PA) ORIGIN	(PA) DESTINATION	COMMODIT	Ϋ́	QUANTITY (In Gallons)
			TD	D 1	
10/19/88	Philadelphia	Warminster	Petroleum	Product	6716
10/27/88	Marcus Hook	Warminster	***	11	6458
10/27/88	Philadelphia	Warminster	11		6516
10/27/88	Marcus Hook	Warminster	"	11	6570
10/28/88	Marcus Hook	Warminster			6411
10/31/88	Marcus Hook	Warminster	11	"	6187
11/1/88	Marcus Hook	Warminster	11	11	6403
11/3/88	Marcus Hook	Warminster	11	H	6405
11/10/88	Philadelphia	Warminster	n	11	6500
11/10/88	Marcus Hook	Warminster	н	11	7000
11/11/88	Marcus Hook	Warminster	11	**	6909
11/11/88	Marcus Hook	Warminster	11	11	2483
11/15/88		Warminster	11	11	6504
	Marcus Hook		11	11	7002
11/17/88	Marcus Hook	Warminster	11	11	6801
11/18/88	Philadelphia	Warminster	f1	11	6816
11/21/88	Marcus Hook	Warminster	11	11	6800
11/21/88	Philadelphia	Warminster	11	11	
11/22/88	Marcus Hook	Warminster	11	н	6822
11/23/88	Philadelphia	Warminster	11	11	7000
11/28/88	Marcus Hook	Warminster	11		6504
11/28/88	Philadelphia	Warminster		11	6531
11/29/88	Marcus Hook	Warminster	**	11	6806
11/30/88	Marcus Hook	Warminster	"	" !!	6631
11/30/88	Philadelphia	Warminster	,,	**	6535
12/2/88	Marcus Hook	Warminster	11	**	7042
12/2/88	Philadelphia		11	n	7000
12/2/88	Marcus Hook	Warminster	11	17	2598
12/5/88	Marcus Hook	Warminster	11	11	7002
12/6/88	Philadelphia	Warminster	11	11	6544
12/6/88	Philadelphia	Warminster	11	**	6800
12/8/88	Philadelphia	Warminster	tt	r1	7000
12/8/88	Marcus Hook	Warminster	11	**	6999
12/8/88	Philadelphia		11	11	7000
12/9/88	Marcus Hook	Warminster	11	11	6185
12/ 5/ 00	Marcus Hook	Walmanocca		•	
7/1/88	Philadelphia	Frazer	11	11	6000
7/13/88	Marcus Hook	Frazer	11	ri .	3014
7/28/88	Philadelphia	Malvern	11	*1	4428
7/15/88	Marcus Hook	Philadelphia	11	H	6000
7/29/88	Marcus Hook	Philadelphia	11	H	5949
0.10.100			11	11	(000
8/9/88	Marcus Hook	Philadelphia		11	6000
8/17/88	Marcus Hook	Philadelphia		"	6000
8/30/88	Marcus Hook	Philadelphia	"	.,	4010
9/21/88	Marcus Hook	Philadelphia	Ħ	**	6014

	(PA)	(PA)			QUANTITY
DATE	ORIGIN	DESTINATION	COMMODI		(In Gallons)
11/30/88	Marcus Hook	Philadelphia	Petroleum	Product	6000
12/6/88	Marcus Hook	Philadelphia	**	11	3997
7/11/88	Marcus Hook	Philadelphia	Ħ	11	6000
8/8/88	Marcus Hook	Philadelphia	-11	11	3479
9/27/88	Marcus Hook	Philadelphia	** ,	11	6000
11/18/88	Marcus Hook	Philadelphia	Ħ	**	6000
11/21/88	Marcus Hook	Philadelphia	11	tt.	6012
12/1/88	Marcus Hook	Philadelphia	11	11	6000
7/1/88	Marcus Hook	Philadelphia	**	11	6000
7/7/88	Marcus Hook	Philadelphia	**	11	6000
0/10/00	Manage Harle	Diddedalahda	tt	**	3021
8/19/88 8/23/88	Marcus Hook Marcus Hook	Philadelphia Philadelphia	**	11	6112
0, 23, 00	narcus nook	THILIAGELPHIA			0 LL L
9/15/88	Marcus Hook	Philadelphia	11	**	6206
9/20/88	Marcus Hook	Philadelphia	11	**	6000
10/7/88	Marcus Hook	Philadelphia	н	11	6000
10/26/88	Marcus Hook	Philadelphia	11	11	6000
10/26/88	Marcus Hook	Philadelphia	11	tt	637Q
10/7/88	Marcus Hook	Philadelphia	11	n	6000
10/26/88	Marcus Hook	Philadelphia	11	n ,	6000
10/26/88	Marcus Hook	Philadelphia	. 11	Ħ	6370
11/4/88	Marcus Hook	Philadelphia	**	11	6000
12/2/88	Marcus Hook	Philadelphia	11	ti .	6029
12/6/88	Marcus Hook	Philadelphia	11	u ,	6000
12/0/00	narcus nook	Thiladelphia			0000
7/8/88	Philadelphia	Philadelphia	11	**	6000
5/26/88	Philadelphia	Philadelphia	н	11	6463
7/19/88	Philadelphia	Philadelphia	11	11	6526
7/20/88	_	Philadelphia	**	11	6681
7/20/88	Marcus Hook	Philadelphia	11	**	5918
7/20/88	Marcus Hook	Philadelphia	**	11	6000
7/21/88	Marcus Hook	Philadelphia	11	11	6000
7/22/88		Philadelphia	11	11	6500
7/22/88	Marcus Hook	Philadelphia	11	**	6516
7/22/88	Marcus Hook	Philadelphia	***	**	6454
7/21/88	Philadelphia		11	н	6950
7/25/88	Marcus Hook	Philadelphia	11	п	6436
7/25/88	Marcus Hook	Philadelphia	11	11	6463

. .

	(PA)	(PA)			QUANTITY
DATE	ORIGIN	DESTINATION	COMMODI'	TY	(In Gallons)
8/3/88	Philadelphia	Philadelphia	Petroleum	Product	6729
8/3/88	Philadelphia	Philadelphia	rr .	**	6247
8/4/88	Philadelphia	Philadelphia	11	**	7183
8/4/88	Philadelphia	Philadelphia	11	11	71.74
8/3/88	Modena	Philadelphia	tt	11	6000
8/5/88	Philadelphia	Philadelphia	11	11	7254
8/8/88	Philadelphia	Philadelphia	rt	11	7000
7/29/88	Philadelphia	Philadelphia	11	11	6554
8/12/88	Philadelphia	Philadelphia	11	**	6912
8/15/88	Philadelphia	Philadelphia	ri .	11	6578
8/25/88	Philadelphia	Philadelphia	11		6600
8/26/88	Philadelphia	Philadelphia	11	11	6622
8/29/88	Philadelphia	Philadelphia	H	**	6931
0/27/00	Initadethura	Initadethura			0,31
9/15/88	Philadelphia	Philadelphia	11	17	6893
9/22/88	Philadelphia	Philadelphia	11	11	6917
9/23/88	Philadelphia	Philadelphia	11	11	6521
9/25/88	Philadelphia	Philadelphia	**	11	6611
9/27/88		Philadelphia	11	11	6444
9/27/88	Philadelphia		11	11	6578
	Philadelphia	Philadelphia	11	11	6597
9/28/88	Philadelphia	Philadelphia	11	11	6986
9/28/88 9/29/88	Philadelphia Philadelphia	Philadelphia Philadelphia	**	11	6500
3/23/00	Initiadethina	Initadelphia			0500
10/11/88	Philadelphia	Philadelphia	11	**	6674
10/11/88	Philadelphia	Philadelphia	11	11	6701
10/13/88	Philadelphia	Philadelphia	***	**	6523
10/19/88	Philadelphia	Philadelphia	11	11	6718
10/20/88	Philadelphia	Philadelphia	11	11	6663
10/21/88	Philadelphia	Philadelphia	11	11	6663
10/24/88	Philadelphia	Philadelphia	ti	**	6671
10/28/88	Philadelphia	Philadelphia	11	Ħ	6181
,,					
11/2/88	Philadelphia	Philadelphia	11	11	6759
11/4/88	Philadelphia	Philadelphia	11	H	6712
11/10/88	Philadelphia	Philadelphia	H	**	6953
11/10/88	Philadelphia	Philadelphia	H	11	6953
11/11/88	Philadelphia	Philadelphia	11	и .	6759
11/14/88	Philadelphia	Philadelphia	**	H	6567
11/15/88	Philadelphia	Philadelphia	11	11	6000
	•	•			
12/2/88	Marcus Hook	Cornwell Hgt.	**	ti	6000
7/1/88	Marcus Hook	Philadelphia	**	11	6526
7/1/88	Marcus Hook	Philadelphia	11	**	6536
., _, +0					- -
8/23/88	Philadelphia	Philadelphia	11	11	6100
8/24/88	Philadelphia	Philadelphia	ri .	TT.	6325
8/25/88	Philadelphia	Philadelphia	11	*1	6000
0,20,00	THITTAGETPHIA	THITAGETPHIA			5500

DATE	(PA) ORIGIN	(PA) DESTINATION	COMM	ODITY	QUANTITY (In Gallons)
9/9/88	Marcus Hook	Philadelphia	Petroleum	Product	2747
10/5/88	Marcus Hook	Philadelphia	**	ri .	6230
10/24/88	Marcus Hook	Philadelphia	**	H	6232
			11	11	
7/25/88	Marcus Hook	Warminster	**	н	6000
7/25/88	Marcus Hook	Philadelphia	11	11	2932 6000
7/13/88	Marcus Hook	Philadelphia			0000
8/10/88	Marcus Hook	Philadelphia	11	11	6134
8/17/88	Marcus Hook	Philadelphia	11	11	6000
•					
9/15/88	Marcus Hook	Philadelphia	11	11	6000
10/01/00		D1 21 - 1-1-1-	ri .	11	6000
10/31/88	Marcus Hook	Philadelphia			6000
11/23/88	Marcus Hook	Philadelphia	11	***	6005
, ~, ~, ~,					
12/8/88	Marcus Hook	Philadelphia	11	Ħ	6000
					_
7/1/88	Marcus Hook	Trainer	11	11	7018
7/1/88	Marcus Hook	Trainer	11	11	6716
7/5/88	Marcus Hook	Trainer	11	11	7033
7/5/88	Marcus Hook	Trainer			7167
7/6/88	Philadelphia	Trainer	11	"	6500
7/7/88	Philadelphia	Trainer		11	6500
7/7/88	Marcus Hook	Trainer	11		7047
7/7/88	Marcus Hóók	Trainer	f1	ft 	7109
7/8/88	Philadelphia	Trainer	**	11	6500
7/8/88	Philadelphia	Trainer	11	11	6501
7/18/88	Marcus Hook	Trainer	**	11	6666
7/18/88	Marcus Hook	Trainer	ři .	11	6725
7/19/88	Marcus Hook	Trainer	п		7223
7/19/88	Marcus Hook	Trainer	11	ř1	7231
7/21/88	Marcus Hook	Trainer	Ħ	**	6980
7/21/88	Marcus Hook	Trainer	11	**	6985
7/22/88	Marcus Hook	Trainer	11	11	6985
7/22/88	Marcus Hook	Trainer	11	11	7221
7/22/88	Marcus Hook	Trainer	**	н	7181
7/25/88	Marcus Hook	Trainer	H	n ·	6734
7/25/88	Marcus Hook	Trainer	11	11	6681
7/26/88	Marcus Hook	Trainer	11	11	6984
7/26/88	Marcus Hook	Trainer	"	***	7108
7/27/88	Marcus Hook	Trainer	**	11	6910
7/27/88	Marcus Hook	Trainer	11	11	6668
7/29/88	Marcus Hook	Trainer	H	11	6989
0./0./00	mr 21 - 3 - 1 - 1 - 1	m	11	11	6500
8/9/88	Philadelphia	Trainer .	11	11	6500 6500
8/9/88	Philadelphia	Trainer	11		6500
8/10/88	Philadelphia	Trainer	 H	11	6501 6500
8/10/88	Philadelphia	Trainer	• •		6500

DATE	(PA) ORIGIN	(PA) DESTINATION	COM	YITTOOM	QUANTITY (In Gallons)
8/11/88	Philadelphia	Trainer	Petroleum	Product	6500
8/11/88	Philadelphia	Trainer	11	1100000	6501
8/12/88	Philadelphia	Trainer	11	11	6500
8/12/88	Philadelphia	Trainer	11	**	7000
8/15/88	Philadelphia	Trainer	***	п	6501
8/16/88	Marcus Hook	Trainer	11	n	6667
8/16/88	Marcus Hook	Trainer	11	11	6684
8/17/88	Philadelphia	Trainer	11	11	6501
8/17/88	Philadelphia	Trainer	11	11	7000
8/18/88	Philadelphia	Trainer	n	11	6800
8/18/88	Philadelphia	Trainer	11	**	6501
8/18/88	-	Trainer	11	H	6500
	Philadelphia	Trainer	11	н	6500
8/19/88 8/22/88	Philadelphia		ff	**	7119
	Marcus Hook	Trainer	11	tt	7186
8/22/88	Marcus Hook	Trainer	11	11	7194
8/24/88	Marcus Hook	Trainer	n	11	7189
8/24/88	Marcus Hook	Trainer	11	н	6855
8/25/88	Marcus Hook	Trainer	н	11	6993
8/25/88	Marcus Hook	Trainer	**	H	
8/26/88	Marcus Hook	Trainer	11	H	6549
8/26/88	Marcus Hook	Trainer	11	11	6684
8/29/88	Marcus Hook	Trainer		**	6653
8/29/88	Marcus Hook	Trainer	.,		6662
9/1/88	Marcus Hook	Trainer	11	11	6533
9/1/88	Marcus Hook	Trainer	11	11	6539
9/2/88	Marcus Hook	Trainer	rt	11	6634
9/2/88	Marcus Hook	Trainer	H	11	6651
9/6/88	Marcus Hook	Trainer	11	11	6804
9/6/88	Marcus Hook	Trainer	11	• 11	6718
9/7/88	Marcus Hook	Trainer	11	11	6758
9/7/88	Marcus Hook	Trainer	11	H	6704
9/8/88	Marcus Hook	Trainer	11	11	7021
9/8/88	Marcus Hook	Trainer	11	11	6973
9/9/88	Marcus Hook	Trainer	11	11	6678
9/9/88	Marcus Hook	Trainer	11	11	6687
	Marcus Hook	Trainer	11	11	6556
9/12/88	Marcus Hook	Trainer	**	**	6520
9/12/88 9/16/88	Marcus Hook	Trainer	H	11 .	6584
			11	11	6598
9/16/88	Marcus Hook	Trainer	11	**	6571
9/20/88	Marcus Hook	Trainer	н	11	6688
9/20/88	Marcus Hook	Trainer	19	11	6566
9/22/88	Marcus Hook	Trainer	11	11	6563
9/22/88	Marcus Hook	Trainer	**	11	6841
9/29/88	Marcus Hook	Trainer	f1	**	6838
9/29/88	Marcus Hook	Trainer	tt	11	7022
9/30/88	Marcus Hook	Trainer		ti .	
9/30/88	Marcus Hook	Trainer	••		7019
1.0/6/88	Marcus Hook	Trainer	11	н	7138
10/6/88	Marcus Hook	Trainer	11	11	7192
10/0/88	Marcus Hook	Trainer	11	11	6678
10/0/00	rial cus nook	rramer			0070

	(PA)	(PA)		QUANTITY
DATE	ORIGIN	DESTINATION	COMMODITY	(In Gallons)
10/3/88	Marcus Hook	Trainer	Petroleum Produc	t 6672
10/3/88	Marcus Hook	Trainer	tt 11	6725
10/4/88	Marcus Hook	Trainer	11 11	6893
10/4/88	Marcus Hook	Trainer	ti ti	6878
10/5/88	Marcus Hook	Trainer	11 11	7074
10/5/88	Marcus Hook	Trainer	11 11	7205
10/14/88	Marcus Hook	Trainer	11 11	7216
10/14/88	Marcus Hook	Trainer	11 11	7210
10/10/88	Marcus Hook	Trainer	11 11	6921
10/10/88	Marcus Hook	Trainer	11 11	6686
10/11/88	Marcus Hook	Trainer	11 11	6692
10/11/88	Marcus Hook	Trainer	11 11	6114
10/12/88	Marcus Hook	Trainer	11 11	6802
10/12/88	Marcus Hook	Trainer	11 11	6487
10/13/88	Marcus Hook	Trainer	11 11	6738
10/13/88	Marcus Hook	Trainer	11 11	6727
10/18/88	Marcus Hook	Trainer	11 11	6754
10/18/88	Marcus Hook	Trainer	FF 11	6757
10/19/88	Marcus Hook	Trainer	11 11	7090
10/20/88	Marcus Hook	Trainer	11 11	6947
10/20/88	Marcus Hook	Trainer	11 11	6957
10/20/88	Marcus Hook	Trainer	11 11	6950
11/20/88	Marcus Hook	Trainer	11 11	6972
11/2/88	Marcus Hook	Trainer	t1 11	7033
11/11/88	Marcus Hook	Trainer	11 11	7277·
11/11/88	Marcus Hook	Trainer	11 11	7167
11/7/88	Marcus Hook	Trainer	11 11	6661
11/8/88	Marcus Hook	Trainer	+ t1 11	6656
11/8/88	Marcus Hook	Trainer	11 11	6670
11/21/88	Marcus Hook	Trainer	11 11	7187
11/28/88	Marcus Hook	Trainer	11 11	6672
11/29/88	Marcus Hook	Trainer	11 11	6747
12/9/88	Marcus Hook	Trainer	tt tt	6526
12/9/88	Marcus Hook	Trainer	11 11	6537
12/9/88	Marcus Hook	Trainer	11 11	6000

RONALD) G, S	UPPA
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CERTIFIED PUBLIC ACCOUNTANT

VINELANO

BRIDGETON, N.J.

MARSHALL SERVICE,	INC.
COMPARATIVE BALANCE	SHEET
DECEMBER 31.	

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DECEMBER 31,	, , , , ,	_ • • • • • • • • • • • • • • • • • • •
		\RY'S OFFICE ty Commi ssion
ASSETS		
Current assets		
Cash in bank - payroll	(\$ 923)	\$ 1,372
- First Nat'l Elmer	22,927	9,572
Petty cash	800	800
Accounts receivable - customers	165,794	162,299
- officers & employees	(561)	1,433
- other	3,245	1,402
Prepaid taxes & licenses	8,876	9,634
Prepaid insurance	17,516	17,784
Other prepaid expenses	-	•
Inventories	6,554	5,579
Deferred income tax charges		
_		
Total current assets	\$ 224,228	\$ <u>209,875</u>
- THRAEMT		
Property & equipment DOCUMENT		
Land .	\$ 11,300	\$ 11,300
Structures FOLDER	112,979	112,979
Revenue equipment	1,334,920	1,129,599
Service cars & equipment	135,227	135,227
Shop & garage equipment	16,367	12,867
Furniture & office equipment	30,986	6,567
Other property	26,782	26,782
Total property & equipment	\$1,668,561	\$1,435,321
less: accumulated depreciation	<u>686,091</u>	613,322
Net property & equipment	\$ 982,470	5 \$ 821,999
Intangible assets	A 000	A 555
Organization costs	\$ 339	\$ 338
Other investments	7,573	7,088
Other deferred charges	15,353	16,828
Organization costs Other investments Other deferred charges Net intangible assets Total assets	\$ 23,265	\$ 24,254
Total assets	\$1,229,963	\$ <u>1,056,128</u>

MARSHALL SERVICE, INC. COMPARATIVE BALANCE SHEET DECEMBER 31,

LIABILITIES	1987	1986
Current liabilities		
Accounts payable	\$ 89,817	\$ 69,847
Salaries & wages payable	4,133	1,828
Employment taxes	2,132	2,269
Federal Highway Use tax	4,400	4,675
Accrued liabilities - other	15,241	20,509
Accrued federal and state tax		1,137
Other advances payable	600	1,696
Current equipment obligations	124,137	186,159
Provision for bonuses	98	95
Accrued vacations	15,937	15,489
Notes payable bank	84,500	58,333
Loans payable - sharsholders .	55,697	53,384
Total current liabilities	\$ 396,692	\$ 415,421
Long term liabilities		
Equipment obligations	626,541	468,300
Total liabilities	\$1,023,233	\$ 883,721
SHAREHOLDERS' EQUITY		
Common stock	\$ 33,136	\$ 33,136
Retained earnings	140,366	136,490
Net income - current year	33,228	2,781
Het Income - Current year		2,,01
Total stockholders' equity	\$ 206,730	\$ 172,407
Total liabilities & stockholders' equity	\$1,229,963	\$1,056,128

MARSHALL SERVICE, INC. COMPARATIVE STATEMENT OF INCOME FOR THE TWELVE MONTHS ENDED DECEMBER 31,

	198	87	. 198	86
		Percent		Percent
Operating revenue				
Freight revenue	\$2,166,570	100.00	\$2,011,495	100.00
Total operating revenue	\$2,166,570	100.00	\$2,011,495	100.00
Operating expenses				
Equip. main. & gar. exp.	\$ 169,180	7.81	\$ 162,121	8.05
Transportation expense	1,125,369	51.94	1,077,611	53.58
Insurance & safety exp.	295,426	13.64	258,034	12.83
Adm. & gen. exp.	160,797	7.42	138,968	6.91
Operating taxes	162,483	7.50	170,616	8.48
Depreciation expense	135,252	6.24	122,575	6.09
Total operating exp.	\$2,048,507	94.55	\$1,929,925	95.94
Net profit (loss) from operations	\$ 118,063	5.45	\$.81,570	4.06
Other income (deductions)	(84,836)	(3.92)	(78,789)	(3.92)
Net profit (loss)	\$ 33,227	1.53	\$ 2,781	

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RONALD G. SUPPA

CERTIFIED PUBLIC ACCOUNTANT

VINELAND

BRIDGETON, N.J.

MARSHALL SERVICE, INC.
COMPARATIVE BALANCE SHEET
OCTOBER 31, 1988

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LIABILITIES		SECRE 1988 Public U	TAR	Y'S OFFICE Commission
Current liabilities				
Accounts payable	\$	106,079	\$	94,975
Salaries & wages payable	•	5,502	•	11,910
Employment taxes		1,195		2,343
Federal Highway Use tax		6,600		6,600
Accrued liabilities - other		21,100		15,541
Other advances payable		4,900		3,346
Current equipment obligations		165,887		136,137
Provision for bonuses		4,879		4,813
Accrued vacations		8,160		14,747
Notes payable - bank		95,084		79,333
Loans payable - shareholders		64,795		51,384
Total current liabilities	\$	484,181	\$	421,129
Long term liabilities				
Equipment obligations	\$	645,909	\$ _	646,812
TOTAL LIABILITIES	<u>\$1</u>	,130,090	\$1	,067,941
STOCKHOLDERS' EQUITY				
Common stock	\$	33,136	\$	33,136
Retained earnings	,	174,552	•	140,366
Net income - current year	(14,155)		62,041
• • • •	•			
TOTAL STOCKHOLDERS' EQUITY	\$	193,533	\$_	235,543
TOTAL LIABILITIES & STOCKHOLDERS . EQUITY	<u>\$1.</u>	,323,623	\$1	,303,484





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MARSHALL SERVICE, INC. COMPARATIVE STATEMENT OF INCOME FOR THE TEN MONTHS ENDED OCTOBER 31, 1988

	1	988	1	987
Operating revenue		Percent		Percent
Freight revenue	\$1,817,022	100.00	\$1,784,294	100.00
Total operating revenue	\$1,817,022	100.00	\$1,784,294	100.00
Operating expenses Equipment main. & gar. exp.	\$ 152,440	8.39	\$ 139,065	7.79
Transportation expense	932,126	51.30	902,442	50.58
Insurance & safety expense	266,978	14.69	240,653	13.49
Admin. & general expense	133,069	7.32	131,110	7.35
Operating taxes	128,398	7.07	134,826	7.56
Depreciation expenses	127,974	7.04	110,918	6.22
Total operating expense	\$1,740,985	95.81	\$1,659,014	92.99
Net profit (loss) from operations Other income (deductions)	\$ 76,037 (90,192)	4.19 (4.96)	\$ 125,280 (<u>63,238)</u>	7.01 (<u>3.54)</u>
NET PROFIT (LOSS)	(\$ 14,155)	(\$ 62,042	3.47

MARSHALL SERVICE, INC. COMPARATIVE STATEMENT OF INCOME FOR THE TEN MONTHS ENDED OCTOBER 31, 1988

		19	88		19	87
			Percent			Percent
Equip. main. & gen. expenses						
Salaries - vehicle repairs	\$	101,201		\$	86,012	
Misc. paid time off		3,205			4,125	
Vehicle parts		666			693	
Tires		370				
Supplies		36,830			36,122	
Utilities		10,168			11,670	
Miscellaneous		(t0,100			443	
)				~		
Total equip. main. &						
general expense	\$	152,440	8.39	\$	139,065	<u>7.79</u>
Transportation expense						
Salaries – dispatcher	\$	18,664		\$	18,662	
- drivers		364,601			375,493	
Misc. paid time off		20,330			21,825	
Fuel for motor vehicles		76,735			92,530	
Vehicle parts		72,869			48,023	
Tires & tubes		46,281			66,983	•
Supplies		137,123			124,585	
Tariff & schedules		1,023			3,356	
Misc. expense		741			141	
Utilities		11,323			10,395	
Purchased trans. w/drivers		182,436			140,449	
Total transportation		000 104	51 00		000 440	, 50 50
expense	\$ _	932,126	51.30	\$	902,442	50.58
Inquest asfatu autonia						
Insurance & safety expense Workmens compensation	\$	49,201		\$	30,904	
Other fringes	Ψ	58,000		Ψ	52,787	
					91,073	
Public liab. & prop. dam.		106,494 5,644			5,540	
Cargo loss & damage		41,179			56,138	
Fire, theft & collision		•			•	
Insurance on buildings		6,460			4,211	•
Total insurance costs	.\$:	266,978	14.69	.\$	240,653	13.49
Total Insulance costs	۳'	200,010	14.07	Ψ-	2,0,000	

MARSHALL SERVICE, INC. COMPARATIVE STATEMENT OF INCOME FOR THE TEN MONTHS ENDED OCTOBER 31, 1988

		198	38		198	37
			Percent			Percent
Admin. & general expense						
Salaries - officers	\$	56,085		\$	56,080	
- office employees		26,431		•	26,475	
Office supplies		10,500			6,350	
Misc. expense		16,072		•	14,464	
Utilities		8,328			8,833	1.2
(Gain) loss on disp. of		-,			0,000	
assets				(11,968)	
Professional fees		15,653		•	30,876	
					<u>,</u>	
Total admin. & gen. exp.	\$_	133,069	7.32	\$_	131,110	7.35
Operating taxes						
Federal payroll taxes	\$	45,967		\$	43,306	
State payroll taxes	•	3,374		,	4,548	
Federal fuel taxes		22,909			26,178	
State fuel taxes		21,692			22,264	•
Vehicle licenses & fees, Fed.		7,332			7,610	
other		13,915			17,559	
Real estate & per. prop. tax		4,774			4,600	
Other taxes		8,435			8,761	
other taxes		0,433			0,701	
Total operating taxes	\$	128,398	7.07	<u>\$</u>	134,826	7.56
Depreciation expenses						
Structures	\$	6,056		\$	6,056	
Revenue equipment	*	107,283		4	90.109	
Service cars & equipment		8,701			10,913	
Shop & garage		1,284			741	
Furnitures & office equip.		3,132			1,581	
Other property		1,518			1,518	
orner property		1,510			1,510	
Total depreciation	\$_	127,974	7040	\$_	110,918	6.22
Other income & deductions						
Dividends	\$	283		\$	259	
Other non operating income		3,825	•	•	3,032	
Other non operating ded.	(10,909)		(2,394)	
Interest-equip. obligations	ì	71,177)		ì	55,547)	
Interest-current	ì	12,214		ì	8,695)	
Interest income	`	,		`	107	
THEOLEGE THEOME	_				1.07	
Total other income & ded.	(\$_	90,192)	(4.96)	(\$_	63,238)	(_3.53)

MARSHALL SERVICE, INC. COMPARATIVE STATEMENT OF INCOME FOR THE MONTH OF OCTOBER 31,

	19	988]	.987
Operating revenue	\$153,339	Percent 100.00	\$211,257	Percent 100.00
Freight revenue	\$153,339	100.00	\$211,257	100.00
Operating expenses				
Equip. main. & gar. exp.	\$ 13,439	8.76	\$ 18,203	8.62
Transportation expense	73,045	47.64	107,325	50.80
Insurance & safety exp.	27,197	17.74	24,146	11.43
Admin. & gen. expense	16,081	10.49	12,917	6.11
Operating taxes	10,482	6.84	15,159	. 7.18
Depreciation expense	13,171	8.59	\$ 11,946	5.65
Total operating expense	\$153,415	100.06	\$189,696	89.79
Net profit (loss) from operations	(\$ 76)	(.06)	(\$ 21,561	10.21
Other income (deductions)	(8,630)	(5.63)	(7,640)	(3.62)
Net profit (loss)	\$ 8,706	(_5.69)	\$ 13,921	6.59

PENNSYLVANIA PUBLIC UTILITY COMMISSION HARRISBURG, PENNSYLVANIA 17120

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STATEMENT OF OPERATING REVENUES FOR GENERAL ASSESSMENT **PURPOSES OF COMMON CARRIER OF PROPERTY** AND/OR PERSONS BY MOTOR VEHICLE

FER 10 1989 ASSESSMENT REPORT

FORM MT-37

		FILE THIS COPY ALT	H YOUR 1987	ANNUAL PEPOP	SECRETARY'S OFFICE
М	96850 - ARSHALL SEPVI	TK 08/ 1NC_	P.	U.C. Certificate No. I.C.C. Permit No. Did you operate of	MC 123274 during all 28.7
	EARL STREET EWFIELD	NJ 03344	Do you haul	(PropertyX	(Both
	IF THIS R	EPORT MUST BE FILED ON O EPORT IS NOT FILED THE CO ATING REVENUES AND ISSUE	OMMISSION WILL I	ESTIMATE YOUR	INTRASTATE
	GF	ROSS OPERATING REVENUES			CALENDAR YEAR
l.	common carrier of pr	revenues earned from operating operty and/or persons, as shown you had no revenue, insert "NO	ı by	:	2,166,570.
2.		venues earned from <u>interstate</u> op npt under the Public Utility Cod XPENSES.		:	2,050,599
3.		tate operating revenues, <u>on whic</u> sed under Section 510 of the Per		:	115,971.
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PENNSYLVANIA PUBLIC UTILITY COMMISSION HARRISBURG, PENNSYLVANIA 17120

STATEMENT OF OPERATING REVENUES FOR GENERAL ASSESSMENT PURPOSES OF COMMON CARRIER OF PROPERTY AND/OR PERSONS BY MOTOR VEHICLE

ASSESSMENT REPORT

FILE THIS COPY WITH YOUR 1986 ANNUAL REPORT

796360	ŤΚ	P.	U.C. Certificate No. I.C.C. Permit No. Did you operate o	MC 123274 during all
MARSHALL SERV PEARL STREET	ICE, INC.		of 1	986 Yes ating period
NEWFIELD	NJ 08344	Do you hau!	(Persons	(Both
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<u>C</u>	ROSS OPERATING REVENUE	<u>s</u>		CALENDAR LEAP
common carrier of p	grevenues earned from operating roperty and/or persons, as show f you had no revenue, insert "N	n by	\$	2,011,495.
	evenues earned from <u>interstate</u> o mpt under the Public Utility Co EXPENSES.		9	1,843,432
	state operating revenues, <u>on whi</u> ased under Section 510 of the Po		\$	168,063
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PENNSYLVANIA PUBLIC UTILITY COMMISSION HARRISBURG, PENNSYLVANIA 17120

STATEMENT OF OPERATING REVENUES FOR GENERAL ASSESSMENT PURPOSES OF COMMON CARRIER OF PROPERTY AND/OR PERSONS BY MOTOR VEHICLE

ASSESSMENT FEPUFT FORM MT-85

FILE THIS COPY WITH YOUR 1985 ANNUAL REPORT

	796860	•	īĸ	P.	U.C. Certificate No., I.C.C. Permit No., Did you operate of	during all
	MAPSHALL SERVICE PEAFL STHEET	. INC	•		of 19	
		Nai	08344	Do you haul	(Property	(Both
	IF THIS REP	ORT IS	NOT FILED THE	N OR BEFORE MARCH COMMISSION WILL UE A BINDING ASSES	ESTIMATE YOUR I	INTRASTATE
	GRO	SS OPER	ATING REVENU	ES		CALENDAR YEAR 1985
•	Total gross operating rev common carrier of prope competent records. If yo	rty and/	or persons, as sho	own by	\$	2,111,606.
-	Deduct: Operating revenues and/or revenues exempt DO NOT DEDUCT EXE	under th			1	1,965, 550
	Balance: Gross intrastate assessment will be based Public Utility Code.				9	146,056
	THE SOURCE OF YOU LINE 1 MUST BE SHOTH SIDE OF THIS REPORT MUST BE ITEMIZED OF	WN IN T	HE PROPER CO ELLANEOUS (OT	LUMNS ON THE REVI HER) OPERATING RE	ERSE	

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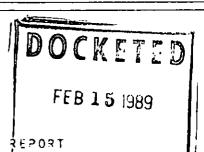
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STATEMENT OF OPERATING REVENUES FOR CENTRAL ASSESSMENTICE PURPOSES OF COMMON CARRIER OPHNOPERTLY Commission SESSMENT REPORT FORM MT-87

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	7 26520	Τĸ	Р.1	U.C. Certificate No. I.C.C. Permit No. Did you operate	
		AL LEAMAN TANK LINES, INC		If not, show ope	***************************************
	102 PICKERING WAY EXTON PA	193410200	Do you haul	(Persons	(Both
	IF THIS REPORT IS	IST BE FILED ON OR NOT FILED THE COM ENUES AND ISSUE A	IMISSION WILL E	STIMATE YOUR	INTRASTATE
	GROSS OPER	ATING REVENUES			CALENDAR YEAR
1.	Total gross operating revenues ea common carrier of property and/ competent records. If you had no	or persons, as shown b	y		\$ 202,358 <u>,517</u>
2.	Deduct: Operating revenues earn and/or revenues exempt under the DO NOT DEDUCT EXPENSES.		ations		<u>\$191,155,902</u>
3.	Balance: Gross intrastate operatir assessment will be based under S Public Utility Code.		a .		<u>\$ 11,202,615</u>
	THE SOURCE OF YOUR GROSS LINE 1 MUST BE SHOWN IN T SIDE OF THIS REPORT. MISCI MUST BE ITEMIZED ON THE I	THE PROPER COLUM! ELLANEOUS (OTHER)	NS ON THE REVE OPERATING RE	RSE	



FILE THIS COPY WITH YOUR 1987 ANNUAL



PENNSYLVANIA PUBLIC UTILITY COMMISSION HARRISBURG, PENNSYLVANIA 17120

STATEMENT OF OPERATING REVENUES FOR GENERAL ASSESSMENT PURPOSES OF COMMON CARRIER OF PROPERTY AND/OR PERSONS BY MOTOR VEHICLE

ASSESSMENT REPORT FORM MT~86

FILE THIS COPY WITH YOUR 1986 ANNUAL REPORT

726520	īK'	P	U.C. Certificate No. I.C.C. Permit No. Did you operate d	110535
	CHEMICAL LEAMAN TANK LINES, INC P.O. BOX 200, 102 PICKERING WAY			ating period
LIONVILLE			(Property X	(Both
IF THIS	S REPORT MUST BE FILED ON OR S REPORT IS NOT FILED THE COM CRATING REVENUES AND ISSUE A	IMISSION WILL	ESTIMATE YOUR I	
	GROSS OPERATING REVENUES			CALENDAR YEAR 1986
common carrier of	ng revenues earned from operating as property and/or persons, as shown b . If you had no revenue, insert "NON	y	8	184,527,677
	revenues earned from <u>interstate</u> oper xempt under the Public Utility Code. <u>FEXPENSES.</u>		\$	1175 <u>,775,474</u>
	rastate operating revenues, <u>on which</u> <u>based</u> under Section 510 of the Penn e.	a.	\$	11,242,665
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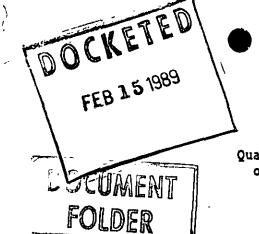
PENNSYLVANIA PUBLIC UTILITY COMMISSION HARRISBURG, PENNSYLVANIA 17120

STATEMENT OF OPERATING REVENUES FOR GENERAL ASSESSMENT PURPOSES OF COMMON CARRIER OF PROPERTY AND/OR PERSONS BY MOTOR VEHICLE

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FILE THIS CUPY WITH YOUR 1985 ANNUAL FEFORT

		TK MAN TANK LINES INC	Р.	U.C. Certificate No. I.C.C. Permit No. Did you operate of 1 If not, show oper	110525 during all 985 Yes
	P.O. BOX 200	, 102 PICKEFING WAY PA 19353	Do you haul	(Property X	(Both
	IF THIS	S REPORT MUST BE FILED ON OUR REPORT IS NOT FILED THE COERATING REVENUES AND ISSUE	MMISSION WILL	ESTIMATE YOUR	INTRASTATE
		GROSS OPERATING REVENUES			CALENDAR YEAR 1965
1.	common carrier of	ing revenues earned from operating a property and/or persons, as shown . If you had no revenue, insert "NO	by		<u>8</u> 160,943,612
2 .		grevenues earned from <u>interstate</u> opexempt under the Public Utility Code TEXPENSES.			§ 150,938,157
3.		rastate operating revenues, <u>on which based</u> under Section 510 of the Pene.		;	10,005,455
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SECURITIES AND EXCHANGE COMMISSION Washington, D. C. 20549

FORM 10-Q
Quarterly Report Under Section 13 or 15(d)
of the Securities Exchange Act of 1934

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. SECRETARY'S OFFICE Public Utility Commission

For quarter ended October 2, 1988	Commission file number 0-2155
aunutan tanu	AN GARRARETAN .
(Exact name of Registrant as	AN CORPORATION ' specified in its charter)
•	• • • • • • • • • • • • • • • • • • • •
<u>Pennsvlvania</u>	23-2021808
(State or other jurisdiction of	(I.R.S. Employer
incorporation or organization)	Identification No.)
100 pickonia Han Dutas Dy	10243 0200
102 Pickering Way, Exton, PA (Address of principal executive offices)	19341-0200 (Zip Code)
(Address of principal executive offices)	(Zip Code)
Registrant's telephone number, including are	ea code (215) 363-4200
	A
Former name, former address and former fise	cal year, if changed since last report.
•	
Indicate by check mark whether the re-	gistrant (1) has filed all reports re-
quired to be filed by Section 13 or 15(d	
during the preceding 12 months (or for such	
required to file such reports), and (2) 1	has been subject to such filing require-
ments for the past 90 days.	•
Van II II.	·
Yes X No	•
Indicate the number of shares outstand common stock as of the latest practicable de	di ng of e ach of the issuer's classes of ate.
Common Stock. \$2.50 par value	914.365
(Title of class)	(Shares outstanding at October 2, 1988)

CHEMICAL LEAMAN CORPORATION AND SUBSIDIARIES

INDEX

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Report on review by independent certified public accountants	3
Consolidated balance sheet - October 2, 1988 and December 31, 1987	4 & 5
Consolidated statement of earnings and retained earnings - July 4 to October 2, 1988 and July 6 to October 4, 1987	6 .
Consoliated statement of earnings and retained earnings - January 1 to October 2, 1988 and January 1 to October 4, 1987	7
Consolidated statement of cash flows - January 1 to October 2, 1988 and January 1 to October 4, 1987	8
Notes to consolidated financial statements	9 & 10
Management's discussion and analysis of financial condition and results of operations	11 - 14
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Item 6. Exhibits and reports on Form 8-K	16
Signatures	17



Certified Public Accountants

Peat Marwick Main & Co. 1600 Market Street Philadelphia, PA 19103

Board of Directors Chemical Leaman Corporation:

We have made a review of the condensed consolidated balance sheet of Chemical Leaman Corporation and subsidiaries as of October 2, 1988, and the related condensed consolidated statements of earnings and cash flows for the periods listed in the accompanying index, in accordance with standards established by the American Institute of Certified Public Accountants.

A review of interim financial information consists principally of obtaining an understanding of the system for the preparation of interim financial information, applying analytical review procedures to financial data, and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an examination in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with generally accepted accounting principles.

We have previously audited, in accordance with generally accepted auditing standards, the consolidated balance sheet as of December 31, 1987, and the related consolidated statements of earnings and retained earnings, and changes in financial position (not presented herein) for the year then ended; and in our report dated February 19, 1988, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 1987, is fairly presented in all material respects in relation to the consolidated balance sheet from which it has been derived.

Test Murich Main + C.

November 15, 1988

CHEMICAL LEAMAN CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET

	October 2, 1988	December 31, 1987*
	(Unaudited)	
ASSETS		
Current assets: Cash and temporary cash investment	\$ 15,367	\$2,764,739
Accounts receivable, net of allowance for doubtful accounts: 1988 - \$1,901,295; 1987 - \$1,928,258 Operating supplies Prepaid expenses	30,272,140 1,269,272 6,263,897	1,222,579
Total current assets	37,820,676	39,891,170
Property, plant and equipment	142,401,129	144,537,980
Less accumulated depreciation and amortization	71,372,962	68,240,502
	71,028,167	76,297,478
Other assets	3,453,179	3,346,000
	\$112,302,022 . ========	\$119,534,648 ========

^{*} Prepared from the Company's audited Balance Sheet as of December 31, 1987.

The accompanying notes are an integral part of these financial statements.

CHEMICAL LEAMAN CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET

	October 2, 1988	December 31, 1987*
•	(Unaudited)	
LIABILITIES AND STOCKHOLDERS' EQUITY	•	
Current liabilities (excluding equipment obligations): Accounts payable Accrued liabilities:	\$12,012,602	\$10,917,795
Salaries and wages Income taxes Other	6,098,845 712,119 5,124,732	5,477,253 1,885,600
Estimated self-insurance liabilities Current maturities of long-term debt	13,892,400	11,915,458 4,025,929
Total current liabilities	41,926,536	34,222,035
Equipment obligations (includes current maturities: 1988 - \$7,000,669 and 1987 - \$10,473,043)	28,355,632	44,151,325
Long-term debt, net of current maturities	9,285,472	12,127,121
Estimated self-insurance liabilities, long term	3,678,714	•
Other noncurrent liabilities	2,002,782	2,032,401
Stockholders' equity: Common stock Additional paid-in capital Retained earnings	3,266,640 5,818,108 29,758,397	3,266,640 5,818,108 29,430,157
	38,843,145	38,514,905
Less: Cost of 392,291 and 383,631 common shares in treasury	11,790,259	11,513,139
	27,052,886	27,001,766
	\$112,302,022 =========	•

The accompanying notes are an integral part of these financial statements.

^{*} Prepared from the Company's audited Balance Sheet as of December 31, 1987.

CHEMICAL LEAMAN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENT OF EARNINGS (UNAUDITED)

	July 4 to October 2, 1988	
Operating revenue	\$61,827,580	\$56,927,839
Operating expense: Salaries, wages and benefits Supplies and expenses Taxes and licenses Insurance and claims Communication and utilities Purchased transportation and rents Depreciation and amortization	19,785,809 11,273,826 1,846,839 1,241,350 1,031,975 17,759,678	1,700,861 2,078,711 1,081,620
(Gain) loss on disposition of operating property, net Provision for environmental clean-up	87,329 4,702,314	(175,781)
Total operating expenses	60,982,689	54,661,716
Operating income	844,891	2,266,123
Other deductions (additions), net: Interest Miscellaneous	47,634	1,344,586 (31,232)
Earnings (loss) before income taxes	1,401,540 (556,649)	1,313,354 952,769
Income taxes (benefit)	(231,067)	481,140
Net earnings (loss)	(\$325,582)	\$471,629 =======
Net earnings (loss) per share	(\$.35) ====	\$.39 ====
Weighted average shares outstanding	921,788	1,208,468

The accompanying notes are an integral part of these financial statements.

CHEMICAL LEAMAN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENT OF EARNINGS (UNAUDITED)

		January 1 to October 4, 1987
Operating revenue	\$184,156,930	\$170,804,797
Operating expense:		
Salaries, wages and benefits	60,485,349	57,905,137
Supplies and expenses		32,032,301
Taxes and licenses		5,408,832
Insurance and claims		6,330,246
Communication and utilities	3 447 391	3 554 898
Purchased transportation and rents	52,311,761	50,797,232
Depreciation and amortization	9.813.493	9,201,811
(Gain) loss on disposition of operating property, net		(529,457)
Non-recurring expense	1,833,556	
Provision for environmental clean-up	4,702,314	
Total operating expenses	176,758,003	164,701,000
Operating income	7,398,927	6,103,797
Other deductions (additions), net:		*******
Interest	4 305 905	3,472,525
Miscellaneous	- · · · · · · · · · · · · · · · · · · ·	(73,757)
1140001140000	77,370	(13,737)
	4,351,900	3,398,768
Earnings before income taxes and cumulative	*****	
effect of change in accounting prinicple	3,047,027	2,705,029
Income taxes	1,246,440	1,245,125
Net earnings before cumulative effect of change in accounting principle	1,800,587	1,459,904
Cumulative effect on prior years of change in accounting for income taxes	1,472,347	
Net earnings	\$328,240	\$1,459,904
Net earnings (loss) per share:	=======================================	21000000000
Net earnings (1055) per share. Net earnings before cumulative effect of		
change in accounting principle	\$1.95	\$1.20
Cumulative effect on prior years of change	31.33	31.20
in accounting for income taxes	(1.59)	
		
Net earnings	\$.36	\$1.20
	====	1 610 506
Weighted average shares outstanding	922,617	1,219,596
The accompanying notes are an integral part of these financ	====== ial statements.	********

CHEMICAL LEAMAN CORPORATION AND SUBSIDIARIES ONSOLIDATED STATEMENT OF CASH FOR (UNAUDITED)

	January 1 to October 2, 1988	January 1 to October 4, 1987
Cash flow from operating activities:		*******
Net earnings before cumulative effect of change in accounting principle	\$1,800,587	\$1,459,904
Adjustments to reconcile net earnings, before cumulative effect of change in accounting principle to net cash provided by operating activities:		
Depreciation and amortization	9,813,493	9,201,811
(Gain) loss on dispositon of operating property Changes in assets and liabilities:	90,760	•
(Increase) decrease in accounts receivable	(380,782)	1,435 ,020
Increase in prepaid expenses & supplies	(298,096)	(781,768)
Increase in accounts payable & accrued items	10,611,187 712,119	2,008,681
Increase (decrease) in current income taxes payable	712,119	(408,612)
Increase (decrease) in other noncurrent liabilities	(29,619)	49,760
Total adjustments	20,519,062	10,975,435
Net cash provided by operating activities before cumulative effect of change in accounting principle	22,319,649	12,435,339
Cumulative effect on prior years of change in accounting principle	(1,472,347)	
Net cash provided by operating activities	20,847,302	12,435,339
A. J. Elm. for important activities.		*******
Cash flows from investing activities:	(5 00) (55)	(10 200 527)
Capital additions		(19,369,527)
Proceeds from sales of property and equipment	419,224	3,336,541
Purchase of treasury stock		(9,609,387)
Increase in other assets	(159,679)	(886,141)
Net cash used in investing activities .	(5,019,241)	(26,528,514)
Cash flows from financing activities:		
Proceeds from revolving credit agreement Net payments on revolving credit agreement -		1,800,000
equipment obligations	(14,250,000)	(4,750,000)
Proceeds from issuance of equipment obligations	~~~	10,879,461
Principal payments on equipment obligations	(1.545.695)	(813,013)
Proceeds from issuance of long-term debt	(1,0:0,000)	9,000,000
Principal payments on long-term debt	(2 610 450)	(326,709)
Principal payments under capital lease obligations	(171,288)	(151,291)
illucipal palmones wider capital icase opliqueions	(1,1,200)	
Net cash provided by (used for) financing activities	(18,577,433)	15,638,448
Net increase (decrease) in cash	(2,749,372)	1,545,273
Cash at beginning of year		2,177,974
Cash at end of period	\$15,367	\$3,723,24 7

The accompanying notes are an integral part of these financial statements.

CHEMICAL LEAMAN CORPORATION AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

NOTE 1: BASIS OF PRESENTATION

The financial information included herein is unaudited; however, such information reflects all adjustments (consisting solely of normal recurring adjustments) which are, in the opinion of management, necessary to a fair statement of the results for the interim periods.

NOTE 2: ACCOUNTING PERIODS

For interim reporting purposes, the Company reports quarterly financial statements based on two four-week months and one five-week month.

NOTE 3: INCOME TAXES

The difference between the statutory federal income tax rate and the estimated effective rate is as follows:

	January 1 to October 2, 1988		January 1 to October 4, 1987	
	Amount	% of Pretax Earnings	Amount	% of Pretax Earnings
Computed "expected" tax expense	\$1,035,989	34.0%	\$1,082,012	40.0%
Increase (decrease) resulting from:	•			
Investment tax credit recapture	4,431	.2	5,455	.2
State income tax, net of federal tax benefit	207,907	6.8	154,964	5.7
Effect of anticipated yearly tax adjustment	5 1,092	1.7	30,776	1.1
Other	<u>(52,969</u>) (1.7)	(28,082)	(1.0)
Estimated tax expense	\$ <u>1,246,440</u>	41.0%	\$ <u>1,245,125</u>	<u>46.0</u> %

NOTE 3: INCOME TAXES (Continued)

On January 1, 1988, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 96, which recognizes deferred income taxes under the liability method. The differences between tax basis assets and liabilities and the financial statement reported amounts is taxed at rates that will be applicable in future years. The provision for the change in recognizing such taxes amounts to a charge of \$1,472,347 and is reflected in the earnings statement under Change in Accounting Principle.

NOTE 4: SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION

Cash paid during the year for:

Interest

\$2,498,571

Income taxes

1,674,623

NOTE 5: COMMITMENTS

There were commitments for capital improvements at October 2, 1988 of \$5,175,000.

At a Board of Directors meeting on October 18, 1988, a resolution was passed providing for an Employees Share Purchase Plan wherein two officers of the Company and one officer of a subsidiary were granted rights to purchase a total of 72,000 shares of the Common Stock of the Company at \$30.40 per share.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Significant Development

During the quarter a pretax charge of \$4,702,314 was recorded as estimated environmental cleanup costs at several locations, including two Superfund sites. Over a period of years, the Company has been working with the appropriate environmental authorities regarding the sites to determine the extent of environmental damage and a feasible means to effect the cleanup. To date, the Company has expended considerable funds for consulting, legal and engineering services, and to also monitor ground water at the various locations. Recently cost estimates became available that, while not final since agreement has not been reached on the cleanup procedure, represent reasonable estimates of these cleanup costs. If these procedures are agreed upon and implemented, it is expected that funds will be expended over several years. Each of these locations are either on property owned by the Company or on a site used for disposal of its wastes. Each of the locations has not been active for a considerable period of time. At the time the sites were utilized for disposal, the Company was complying with all applicable environmental regulations. Also, the Company cooperated with the appropriate authorities in the closure of the sites in accordance with existing regulations and the then known technology.

Liquidity and Capital Resources

Third Quarter Ended October 2, 1988

The following ratios are used to measure liquidity and employment of capital resources:

	Nine Months End	ed Year Ended
	<u>October 2, 198</u>	8 <u>December 31, 1988</u>
Working capital	.90 to 1	1.17 to 1
Cash provided from Operations (A) to Debt Due in One Year	2.50 to 1 (B) 1.25 to 1
Total Funded Debt to Stockholders' Equity	1.54 to 1	2.23 to 1
Property and Equipment (Net) to Stockholders' Equity	2.63 to 1	2.83 to 1
Revenue to Property and Equipment (Net)	3.45 to 1 (B) 2.97 to 1

- (A) See Statement of Cash Flows for Cash Provided by Operating Activities.
- (B) Annualized for comparison purposes.

Working capital declined in the period due to a decrease in cash occasioned by aggressive cash management that contributed to the significant reduction in debt levels and also from increased accruals from compensation expense due to an organizational restructuring, accruals for projected 1988 Total Funded Debt to incentive payments and environmental liabilities. Stockholders' Equity improved due to reduction in debt levels and also the relatively low rate of capital expenditures. Property and Equipment (Net) to Stockholders' Equity declined due to reduction in book values of fixed assets as depreciation exceeded capital expenditures for the period and Stockholders' Equity also increased slightly. The ratio of Revenue to Property and Equipment (Net) improved due to an approximate 8.0 percent increase in revenues while net book values declined. During the period, the Company purchased some of its common stock in the open market valued at \$277,000, with the funds provided from working capital. The Company's revolving credit was amended in the period but continues under the same basic terms; the total availability under the credit line at October 2, 1988 was \$9.7 million. October 2, 1988 there were commitments for capital improvements of \$5,175,000.

Third Quarter, 1988 Versus Third Quarter, 1987

Revenue increased \$4.9 million in the period or 9.0 percent, which was the result of higher freight rate levels in the period. Significant freight rate increases were effective late in the first quarter of 1988. Operating income, before the effect of an environmental charge, increased over 140 percent due largely to this freight rate activity. Supplies and expenses increased due to increases in costs related to waste disposal, accruals for environmental cleanups and the change in an arrangement with a subcontractor providing transportation services wherein the Company agreed to absorb tank cleaning expense in return for reducing the sub-contractor's charges for services. This reduction is reflected in only a small increase in purchased transportation and rents relative to the increased business activity. Insurance and claims expense declined due to favorable experience in liability and self insured physical damage claims. Insurance expense also has been reduced as a result of a new insurance arrangement implemented in the second quarter in which the Company increased the self insured portion of liability coverage from \$500,000 per occurrence to \$1,500,000. Based on claims experience over the last several years, it is anticipated that this arrangement should continue to provide reduced insurance expenses. A loss on sale of equipment was recorded in the quarter due to losses on sale of trailer equipment and anticipated losses on sale of tractor equipment. Although debt levels declined from the prior period, interest costs remained at the same levels due to higher market interest rates and increases in the level of interest charges in loan agreements. Average interest rates in the 1983 period were 11.9 percent compared to 9.6 percent in 1987.

Nine Months. 1988 Versus Nine Months. 1987

Revenue increased 7.8 percent from the prior year due to the rate activity previously mentioned, which was the major contributor to over a 98

percent increase in operating income before giving effect to the environmental charge. Supplies and expenses increased due to increased waste disposal, environmental and tank cleaning cost. The increase was also due to a change in a subcontractor arrangement previously mentioned, wherein tank cleaning expenses increased and costs declined in purchased transportation. Taxes and licenses declined 4.0 percent due to a change in some licensing and vehicle permitting requirements in some states. Insurance and claims expense declined due to favorable experience and the new insurance arrangement established by the Company. A loss on sale of trailer equipment was recorded for the period in addition to establishing a reserve for anticipated loss on sale of tractor This loss on lease of trailer equipment was occasioned by a new equipment. operating policy of the Company to dispose of only marginal trailer equipment while reconditioning other older trailers and placing them back in service. Also, in the prior year, a substantial tractor replacement program produced gains on tractor disposals; the significantly reduced amount of tractor disposals presently projected is anticipated to produce a small loss on equipment sale. Interest expense increased 24 percent due to some increase in average debt levels and also an increase in interest rates due to higher market rates and an increase in interest charges in loan agreements. Average interest rates rose from 9.8 percent in the 1987 period to 11.0 percent in 1988.

Statement by Management Concerning Review of Interim Financial Information by Independent Certified Public Accountants

The October 2, 1988 and October 4, 1987 financial statements included in this filing of Form 10-Q have been reviewed by Peat Marwick Main & Co., in accordance with established professional standards and procedures for such a review. The report of Peat Marwick Main & Co., commenting upon their review, is included as Item 1 of Part I, Page 3.

PART II - OTHER INFORMATION

Item 5 - Other Information

On November 16, 1988, the Company issued a press release regarding its quarterly financial results and a previously announced possible tender offer which said in part:

The Company also announced that the conditions of the offer it expected to make in October, 1988 to purchase 200,000 shares of its common stock at \$30.40 per share in cash, had not been met and, therefore, the offer will not be made.

As previously reported, pursuant to an agreement dated August 3, 1987, among the Company and shareholders representing 68 percent of its outstanding shares, the Company purchased 300,000 shares at \$30.40 per share in cash under a tender offer completed in September, 1987. The Company agreed to make a second tender offer in October, 1988 for 200,000 shares at \$30.40 per share in cash, subject to certain conditions. The conditions included a requirement that the Company obtain a favorable opinion from an investment banking firm as to the fairness of the transaction, from a financial point of view, to the Company's pubic unaffiliated shareholders.

The Company's shares have been quoted in the over-the-counter market in recent weeks at prices in excess of \$30.40, and the Company determined that it is unable to obtain such an investment banker's opinion.

Item 6 - No reports on Form 8-K were filed by the Registrant during the third quarter of 1988.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

(Registrant)

BY: (Signature and Title)

DATE: November 11, 1988

/s/ David R. Hamilton

David R. Hamilton, President and Chief Executive Officer

BY: (Signature and Title)

DATE: November 11, 1988

/s/ Charles E. Fernald, Jr.
Charles E. Fernald, Jr., Senior Vice

President - Finance

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16. Provide copies of the Income Statement of Protestant for the periods ending (a) December 31, 1986, (b) December 31, 1987 and (c) June 30, 1988.

Answer: See attached Income Statements.

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DOCKETED SECRETARY'S OFFICE Public Utility Commission

FEB 15 1989



CHEMICAL LEAMAN TANK LINES, INC. REGULATORY INCOME STATEMENT

	••	July 3, 1988	July 5, 1987
I.	Carrier operating income	1908	1967
	Revenue: Freight revenue - Intercity common carrier	647 675 779	\$46,865,812
	Freight revenue - Intercity common carrier		
	Freight revenue - Local cartage		3,959,396
	Other operating revenue	36,940	37,184
	Total carrier operating revenue	108,772,321	101,667,592
	Expenses: Salaries - officers and supervisory personnel	6,755,129	£ 915 192
	Salaries and wages	19,427,510	
	Miscellaneous	•	2,337,294
		10,315,423	
	Other fringes		
	Operating supplies and expenses	15,837,876	
	General supplies and expenses		3,331,146
	Operating taxes and licenses		3,605,944
	Insurance	3,940,216	
	Communication and utilities		2,317,251
	Depreciation and amortization		5,532,041
	Revenue equipment rents & purchased transportation	27,775,738	27,220,914
	Building and office equipment rents	1,057,117	1,008,459
	Gain on disposition of operating assets - net	4,623	
	Miscellaneous expenses	1,343,286	895,277
	Total carrier operating expenses	103,545,849	98,368,800
	Total carrier operating income	5,226,472	3,298,792
ΤΤ	Other income	~	
	Loss from noncarrier operations	168,576	(2,177)
	Interest and dividend income	243,016	191,124
	Gain on disposition of land and structures	. 243,010	. 1,800
	dath on disposition of land and structures		. 1,800
	Total other income	411,592	190,747
III.	Other deductions from income		
	Other nonoperating deductions Interest and amortization of debt	141,283	13,764
	discount expense and premium	2,784,136	1,958,477
	Total other deductions	2,925,419	1,982,241
	Ordinary income before income taxes	2,712,645	1,507,298
	Income taxes on ordinary income	1,040,076	656,733
	Income before extraordinary item	1,672,569	850,565
	Cumulative change in accounting principle	(1,722,128)	
	Net income (loss)	(\$49,559)	9850,565
	· · · · · · · · · · · · ·	=========	

CHEMICAL LEAMAN TANK LINES, INC. REGULATORY INCOME STATEMENT

regree a

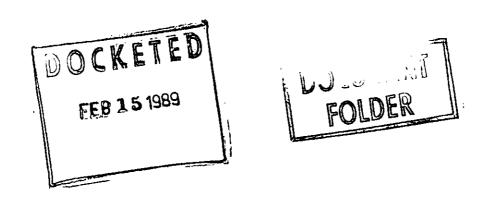
	•	December 31, 1987	December 31, 1986
ı.	Carrier operating income		
	Revenue:		
	Freight revenue - Intercity common carrier	90,511,696	96,141,440
	Freight revenue - Intercity contract carrier	104,147,124	
	Freight revenue - Local cartage	7,634,102	6,287,631
	Other operating revenue	65,594	46,428
	Total carrier operating revenue	202,358,516	184,527,087
	Expenses:		
	Salaries - officers and supervisory personnel	12,450,147	9,962,973
	Salaries and wages	37,485,964	36,022,147
	Miscellaneous	4,808,919	4,640,415
	Other fringes	20,344,527	19,533,559
	Operating supplies and expenses	25,716,415	24,974,535
	General supplies and expenses	6,363,324	5,220,887
	Operating taxes and licenses	7,026,274	
	Insurance	7,978,815	• •
	Communication and utilities	4,449,088	
	Depreciation and amortization	11,606,789	
	Revenue equipment rents and purchased transportation	54,948,880	
	Building and office equipment rents	2,063,394	•
	Gain on disposition of operating assets - net	-538,040	• •
	Miscellaneous expenses	1,897,866	903,297
	Total carrier operating expenses	196,602,362	176,996,365
	Total carrier operating income	5,756,154	
TT	Other income		•
T.	Loss from non-carrier operations	-4,600	-4,117
	Interest and dividend income	418,711	
	Gain on disposition of land and structures		-14,137
	dath on disposition of fand and structures		
	Total other income	414,111	466,053
TTT.	Other deductions from income		
111.	Other nonoperating deductions	96,456	31,061
	Interest and amortization of debt discount	,,,,,,	,
	expense and premium	4,786,701	4,038,208
	Total other deductions	4,883,157	4,069,269
	Ordinary income before income taxes	1,287,108	3,927,506
	Income taxes	559,589	770,050
	Net earnings	727,519	

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17. Since January 1, 1986, has Protestant received any complaints, warnings, Notices of Claim or citations from the Pennsylvania Public Utility Commission, the Pennsylvania Department of Environmental Resources, the United States Department of Transportation, the Federal Bureau of Investigation, or any other governmental agencies of the Commonwealth of Pennsylvania or of the state (other than Pennsylvania), in or through which Protestant's vehicles operated the most miles SECRETARY'S correct during 1986 and 1987, in connection with alleged violation Public Utility Commission or affecting transportation.* If so, give the following information for each instance:

- (a) Date of alleged violation.
- (b) Origin(s) and destination(s) of service being rendered or location of violation.
- (c) Commodity or commodities being transported, or nature of service being rendered.
 - (d) Type of vehicle utilized, if any.
- (e) Nature of the incident or problem which formed the basis for the complaint, warning, Notice of Claim, etc.

Answer: Yes. See attached Schedule.



^{*} The term "involving or affecting transportation" for the purposes of this Interrogatory shall mean incidents or occurrences (i) during the operation of vehicles on the public highways, (ii) at or adjacent to terminals or cleaning facilities and (iii) during the process of repair or cleaning of vehicles.

Point 17

- 1. (a) 11/7/86
 - (b) Elm Street, Dedham, MA
 - (c) Butyl Acrylate
 - (d) MC-307 Tank Trailer
 - (e) Driver was on layover at a motel. Leak developed allowing a small quantity of material to be spilled.
- 2. (a) 11/23/86
 - (b) I-80, Pine Creek Township, Jefferson County, PA
 - (c) Combustible Liquid, NOS
 - (d) MC-307 Tank Trailer
 - (e) Our vehicle struck a black bear in the roadway at night. Our vehicle ran off the roadway and overturned.
- 3. (a) 9/28/87
 - (b) Port of Milwaukee, WI
 - (c) Lube Oil
 - (d) MC-304 Tank Trailer
 - (e) Failure to follow prescribed procedure in transferring material from tank trailer to ship.

Schedule To
Answer to Interrogatory No. 17

- 4. (a) 2/1/88
 - (b) Ironton, OH
 - (c) Phenol
 - (d) MC-307 Tank Trailer
 - (e) Failure to file DOT Form 5800-1 within 15 days after discovery of unintentional release of material